Thursday January 21 1988

D 8523 A

#### Bonn tries Wall Street to quash N-traffic allegations

World News

(1)

The West German Government did its best to end speculation about possible breaching of the non-proliferation treaty by West German companies, 1,900 since December 11, the declaring as "groundless" allegations of atomic smuggling to Libya and Pakistan. Page 2; SANOFI, French pharmaceuti-

An opinion poli commissioned cal company controlled by Elf by Stern magazine revealed Aquitaine oil group; withdrew that a majority of West Germans wanted nuclear power to be scrapped. The survey said gence of American Home products wanted nuclear power to be \$3 hm bid battle. Page 19; Lex, phased out gradually and 16 Page 18

TOKYO. The weak tone continued wanted in stopped immediately.

#### Rothschild dies

÷. (\*

Baron Philippe de Rothschild, a FT-SE 100 Index leading fignre in the 1800 Anglo-French banking family who devoted his life to developing the Mouton Rothschild vineyard in the Medoc region, died at his Paris home after a long illness, aged 85.

Reagan call for funds President Reagan told a private meeting in Washington that a Congressional vote on funding for the Contra rebels represents "the moment of truth" for US support of the rebels.

#### Iraqi assault 'crushed'

four attempts by Iraqi commandos and other units to retake dos and other units to retake index shed 13.8 at 1,409.2. mountain peaks and villages Page 34

dal linking Ukrainian KGB, Page 27 police and justice officials to

# Two Singapore brothers, former directors of the Ka Wah Bank, jumped bail totalling HK\$21m

(\$2.7m) in Hong Kong the day before they were due to appear in court on a total of \$1 charges of bank frand and related offences. Austrian bank chief fined, Page 2

#### Steelworkers strike

More than 40,000 steelworkers in 53 West German plants staged a two-hour strike to press demands for a 5 per cent pay rise and s 35-hour working week, their union said.

#### Brazil border dispute

The Brazilian Government despatched 300 troops to keep the peace in a border dispute between the states of Rondonia and Acre after the states began reinforcing their contingents of armed military police in the dis-

#### Unita besieges town

Unita rebel forces in Angola, backed up by long-range South African artillery, were reported to have surrounded a strategic garrison town in southern Angoia, putting Soviet and Cuban-backed government forces et risk of imminent defeat. Page 3

#### Haiti election

First results from Sunday'a election in Haiti showed Leslie Manigat, reported to have close ties with both the ruling junta

and the US Government, way ahead in the race for president.

#### UK plans more jails

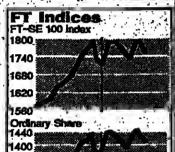
The British Government announced plans for six new

#### **Business Summary**

# drops below 1,900 to 6-week low

Nato summit date

Nato autounced that its 16 The Nikkei average shed 55.03 heads of government would to 22.843.14. Page 38 hold a summit meeting in Brussels on March 2 and 3. It would be their third summit in the past six years. Page 18



Iran said its forces crushed FT-SE index closed 15.2 down at 1,752.8 and the FT Ordinary

1320

1280

mountain peaks and villages captured in a five-day Iranian offensive in Iraqi Kurdistan.

Township toli rises

Three more people, including a 14-year-old boy, died in a black power struggle in rural town ships around Pictermaritaburg. The deaths brought to 19 the death toll in the area this week.

KGB scandal

Page 34

DOLLAR closed in New York at DM1.5770, FFr5.5905, SFr1.3450, Y127.15, it closed in London (DM1.6760); FFr5.6075

FFr5.66); SFr1.3455

SFr1.34

(FFr10.0475); SFr2.4175 (SFr2.4275); Y229.0 (Y228.75).

the jalling on corruption videotreon, Canadian cable charges of an houset police chief. Page 2 terday's Financial Times report that it was planning a C\$70m (\$54.4m) joint venture with Two Singapore brothers, former

GREECE is challenging a European Community decision to release Ecu10m (\$8.2m) in financial aid to Turkey. Page 2

EUROPEAN Community has accorded Portugal Esc62bn (\$455m) in sid for small and medium enterprises and regional tourism. Page 2

CENTRAL Bank of Kenya reported that Kenya's inflation started to rise again in 1987 and its balance of payments to move into the red after the economy had recorded its strongest growth in a decade in 1986. Page 3

TAIWAN is to allow direct trade with eastern Europe and has cut duty rates on imported cars from 55 per cent to 42.5 per cent. Page 4

EUROPEAN Commis External Trade, Willy de Clercq, attacked Japan over its growing trade surplus with the European Community. Page 4

WEST German Government is supporting efforts to sell Airbus airliners to eastern Europe as a means of improving East-West cooperation. Page 4

UNYSIS, US computer com-pany, recorded profits of-\$190m for the three months ended December, compared with a loss of \$215m a year earlier. Page 19

MITSUI Construction of Japan suffered a 25 per cent slump in pre-tax profits to Y1.9bn (\$14.8m) in the six months to November, largely due to poor returns from the investment of surplus cash. Page 21

# Iran takes over direct control of foreign hostages in Lebanon

IRAN HAS taken direct charge about the issue, said Iran had of several foreign hostages in decreed that from now on, it Lebanon in an effort to secure would exclusively handle hostages in the secure with Western form

Lebanon in an effort to secure would exclusively handle hosters concessions, including arms from Western governments, according to senior Shia militia officials in Befrut.

They said Mr Terry Waite, the personal envoy of Britain's senior archbishop who disappeared a year ago while negatiating the release of bostages in Beirut, and other captives bad been transferred to the baginning of the year.

The transfer came after a recent decision by Tehran to prevent the Lebanese kidnappears to reflect a hardening of Iran's stance over the hostages. A militia official who is usually well informed decreed that from now on, it would exclusively handle host the from now on, it would exclusively handle host the from now on, it would exclusively handle host the from mow on, it is the control of the captives are in the castody of Iranian Revolutions Guards to prevent Lebanese groups, families or interlocutors from reeching agreements that are not strictly beneficial to Iran," the official was reported to have interpeted to the release of two ceptives: Mr which might have led to the release of two ceptives: Mr Rudoif Cordes, a representative in exchange for the freeling of Mr Mohammed Ali Hamadei, a Lebanese man being held in over a year ago, and Mr Terry Waite, "Most of the captives are in the custody of Iranian Revolutions Guards to prevent Lebanese groups, families or interlocutors from reeching agreements that are not strictly beneficial to Iran," the official was reported to have interpediates.

"Most of the captives are in the custody of Iranian Revolutions of Iranian Revolutions of Iranian Revolutions of the captives are in the custody of Iranian Revolutions of Iranian Revolutions



Terry Waite, the Anglican Church's spe-cial envoy to Lebanon who disappeared in the country a year ago yesterday. There are still only rumours about Mr Walte's whereabouts, but the Archbisbop of Canterbury yesterday said on a BBC World Service broadcast that he believed Mr Waite was still alive. The US State Department said it regretted Mr Waite's disappearance and blamed Iran for the incarceration of hostages.

June 1985, payment of a ran-som of \$3m and proof to the captors that 17 Shia activists heid in Kuwait on bombing charges were still alive and in good health.

Mr Anderson, Beirut bureau chief of the Associated Press, would have been next in line in the same package as a concession to the US. Washington had

alleged involvement in the hijacking and the killing of a US Navy diver on board. However, the militia official said that when the Iranian Government found out about the protections it told its representations. ernment found out about the negotiations, it told its representatives in Beirut that there could be no deal unless West Germany supplied it with material for manufacturing chemical weapons, arms and other technology. "The envoy in charge of the negotiations left for Bonn and that was the end of it," the militia official said.

According to Druze and Shiz Moslem militia officials, Mr Waite, 48, is alive and has been transferred more than once to different locations in Belrut's southern suburbs.

However, they say there is

little chance that he will be

demanded the extradition of Mr Hamadei to the US for his eleased soon. The British Government is The British Government is adamanc in its refusal to bargain with the hostage-takers. "There is no way the British Government is going to make a deal with the kidnappers. We have nothing to propose, nothing to offer and the kidnappers should know that there is no benefit in keeping him "said Mr John Gray, the British ambas-sador to Beirut.

Mr Walid Jumbiatt, the Druze

chieftain who had provided bodyguards for Mr Waite on his last visit to Beirut, said in an interview that he was still exploring the possibilities for Mr Waite's release, in line with a promise to the Archbishop of Canterbury, Mr Waite's wife and the British Government. He Continued on Page 18

# **Commission orders** France to slash subsidy for shipyard

BY WILLIAM DAWKINS IN BRUSSELS AND LYNTON MCLAIN IN LONDON

THE European Commission yesterday ruled that the French EC-Turkey Government must reduce ald drastically to a shipyard which won a FFr435m (£43m) order for a cross-Channel ferry against British and Dutch competitors. The British and Dutch competitors. The British and Dutch companies received smaller subsidies.

The decision, the first under FC shiphyllding competition.

subsidies.

The decision, the first under EC shipbuilding competition rules which came into effect a year ago, means that Chamters de l'Atlantique, the French yard, will receive around FFr100m less aid than promised when Brittany Ferries, the French ferry group, awarded it the contract under considerable government pressure last sum-FFr100m less aid than promised when Brittany Ferries, the force a new round of negotiations with Ankara. Similar the contract under considerable government pressure last sumber.

Commission officials believe none of the original FFr175m aid package — now to be cuf to take this item off the agenda. FFr73m — has yet been paid out, but the decision comes as a serious blow to the yard and has already provoked a storm of complaint from the French authorities.

Govan yard, run by state—owned British Shipbuilders, put in a lower FFr410m bid, which it believed reflected its genutively lower costs. The third bid Commission officials believe

sels for the repayment of illicit atate subsidies under EC com-

after the external relations committee decided, ostensi-

authorities.

It is not known yet whether inely lower costs. The third bid Paris will appeal against the rolling as it has against at least one other demand from Brussen-Noord of the Netherlands.

European Commission's action, but it is unfortunate that in practical terms, the ruling doesn't appear to help Govan, as the ship is already being

built in France".
The EC rules stipulate that state aid must not exceed 28 per cent of the cost of the contract, unless several EC ship-yards are competing for the same order. Under those circumstances, the competitors must get a ruling from the Com-mission, which would normally rule that the lowest aid level on offer must prevail for all the yards taking part.

That means the French Gov-ernment has to reduce what the ernment has to reduce what the Commission estimates is its proposed 37 per cent subsidy to the 22.8 per cent level offered by the Dutch authorities to their own yard. The UK Government was offering Govan and worth 28 per cent of cost, in line with the EC rules.

The French Government now

faces the choice of whether to accept the decision, which it fears will throw Chantiers de l'Atlantique Into financial chaos, or appeal to a European Court of Justice which is provsen-noord of the Netherlands.

Ing increasingly supportive of the Commission's crackdown on rection rules.

Yesterday's move is the result ruling contributes to fairness of to disburse the sid regardless, of a Commission inquiry following a British complaint. The shipbuilding, we welcome the to force the yard to repay it.

#### Israeli troops beat up refugees

WIDESPREAD BEATINGS were reported yesterday in the Israeli occupied territories as troops responded to the switch in tactics in handling the

In one Gaza refugee camp Jabaliya, more than 50 residents were being treated at a UN clinic for injuries resulting that the control overfrom beatings suffered over-night. Seven patients, including s 75-year-old woman, had to be transferred to Gaza City's

Shifa Hospital.

In Ramallah, north of Jerusalem in the West Bank, Israeli
soldiers carrying heavy wooden
clubs broke-in doors of Arab
homes and dragged youths out into the streets.

Similar tactics were used In Arab districts of East Jerusalem, where the police said 28 arrests had been made.

The accurity forces' new emphasis on non-lethal methods of cootrolling the six week -long disturbances, stems from the Government's belated resiisation that the mounting fatality toll - 39 have died - was becoming counter productive.

It has also proved highly damaging to Israel's international income.

wbo have urged Israel to include the Palestine Liberation Organisation in any future

Speaking shortly after Israeli troops had killed three guerril-las just inside the Israeli border with Lebanon, he said the incident was a reminder that "the PLO terrorist organisastions have not given up on terror, or on indiscriminate murder, as a central means of achieving Unveiling the their goals". Continued on Page 18

# excluding Privatisation proceeds Real terme (Chn)\* 180 160 140 120 100 80

General Government Expenditure

# Tax cuts priority for UK Treasury

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

vent the outcry for extra funds for the National Health Service curbing its ambitions to cut tax levels by insisting that there would be no extra funds for public spending in the March

Presenting the Government's detailed public apending plans for the three years to 1990/91, Mr John Major, Chief Secretary to the Treasury, said that there should be presented by should be no-expectations of

intention to ride out the health Secretary, called the plans service row, were agreed in missed opportunity" and a advance with Mr Nigel Lawson, Chancellor of the Exchequer. "tragedy in its criminal neglect of the health service."

THE UK Treasury voiced its ment had already raised spend-determination yesterday to pre-ing allocations in priority areas The success of its economic strategy had allowed the Government to do this while continuing to reduce the public sector's share of national income

a process that would continue over the next three years. Mr Major also announced that spending in the 1987/88 finan-cial year was likely to fall short of the target set last year by about £1.3bn (\$2.3bn),

becoming counter productive.

It has also proved highly damaging to Israel's international image.

Mr Yitzhaf Rabin, the Defence Minister who is in charge of squashing the unrest, went on the offensive against critics

Should be no-expectations of extra cash for the National The discussion document and the Treasury's refusal to announce additional funds for health services drew an angry response from the opposition the offensive against critics sign yet of the Government's Brown, the opposition Chief

Chancellor of the Exchequer.

They were aimed at defusing expectations that the extraordinary bouyancy of public finances would prompt Mr Lawson to combine his announce.

The shortfall in public spending and the £3bn-£4bn in extra revenues flowing into the Treasury in the current year meant that there were ample funds available to provide ment of sizeable tax cuts with available to provide extra additional resources for the resources for the NHS, Mr Brown said.

Unveiling the latest public Pressure over bealth, Page 5; spending discussion document, Details, Page 12; Analysis, Mr Major said that the Govern-

# Fiat president questions need for competition laws

MR GIOVANNI AGNELLI, president of the Fiat Group, yesterday questioned whether Fiat or any other Italian group needed to be regulated by national competition laws.

size and range of activities at a Senate committee inquiry into internationalisation and industrial competition.

His statement pits Italy's largest and most influential private company against a range of political and industrial opinion which favours legislation to preserve competition and curb industrial concentration.

Deploying a variety of statis-tics, Mr Agnelii argued that large Italian companies were a much smaller part of the national economy than in many other countries and needed to be larger and more numerous in the 1990s. He said the European Community's competition laws were adequate to regulate

the Italian situation.
The Fiat chief more than once revealed his belief that the campaign in favour of competition laws was a politically inspired attack on his group. In certain quarters, he said, the proposal was aimed more "at hitting someone or something than at protecting worthy gen-He said there were only eight Italian non-oil companies in the



Giovanni Aguelli: defended Fiat

world's top 500, compared with threatened, he argued, by such 28 in France, 38 in Germany and 53 in the UK. threatened, he argued, by such a pattern of ownership. On the contrary, the press could not be and 53 in the UK.
Fiat's 1986 turnover of \$19.67bn was only 4 per cent of national gross domestic product, while the three publicly owned industrial groups, IRI, EM and Efim, jointly accounted for 10 per cent. "This concentration does not seem to excite similar anxieties," he added.
Nor were the Dutch apparently much concerned that the

Philips group's turnover was 13 per cent of GDP and the Swedes that Volvo's was 9 per cent, be He was prond that in the vehicles sector Italy had a com-pany of European size in Flat. But it was still only eighth in the world league of vehicle producers. "I do not believe that Fiat's diversification can be consid-

ered an obstacle to free compe tition, if this really is the rea-son for our critics' agitation," said Mr Agnelli, who added that worries about the group's size in the national economy seemed to him "entirely out of place" The Fiat president also defended the ownership of newspapers by industrial and financial companies. Fiat owns one national newspaper, La Stamps, and has a large share-holding in Corriere della Sera. Freedom of the press was not

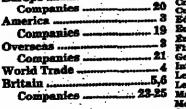
contrary, the press could not be considered "truly free" when it

ently much concerned that the and television, he concluded

# International **Property Professionals** in the Financial Market.



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SEARCHING FOR VOTES IN AN IOWA

BLIZZARD

Candidate Pat Robertson, whose presidential campaign rolls H Robins on in spite of the weather, Page 3

Hong Kong Toy makers play hunt a nim-Business Law: Arbitration - the next Management: TV advertising costs -

short-lived histus . Technology: Israel's march towards Editorial comments Priorities for spending: Bonn's ties to the West ...

Economic viewpoint: Time to end the tax guilt . Lex: Beecham; Britoil; Nokia/Ericsson; A

#### KGB chief who framed honest cop is sacked

A SENIOR KGB officer and police and justice officials in the Ukraine have been sacked framing an honest police chief on bribery and corruption charges, the Communist Party newspaper Prsvdn reported

yesterday.
The scandal, which also involved officials at the interior Ministry and public prose-cutor's office in Moscow, was uncovered during an investiga-tion into the case by the party central committee's watchdog, the Control Commission.

The affair is seen as signifi-

cant since it involves rare and serious criticism of the KGB, as well as revealing further wrongdoing by police officers, who have come in for more frequent press censure under Mr Mikhail Gorbachev's policy of

penness or *glasnost.* Pr**2vd2 s**aid the officials in Pravda said the officials in Moscow and the Ukrainian port city of Odessa had conspired to silence the police chief, Mr A Malyshev, head of a sqund investigating the theft of state property who had epparantly been probing too actively into abuses by other officials.

Western diplomate said the

Western diplomats said the detailed Pravda report could detailed Pravda report could have been designed to discredit Mr Vladimir Shcherbltsky, the 69-year-old Ukrainian party leader and last surviving polit-buro member with close links to the former Soviet leader Mr

Leonid Brezhnev, whose poli-cies are now being criticised.

While Mr Shcherbitsky has been careful to align himself with the reformers in Mr Gorb-

on detention of people under investigation in the Malyshev case, Pravda said. Though the newspaper did not elaborate, observers in Moscow have taken this to mean that Mr Malyshev and other witnesses in the case may have been sub-jected to physical, as well as psychological, abuse.

Last July there were reports that a journalist investigating

corruption among senior party members in the Ukraine had died following police harrass-

Pravda sald that Mr Malyshev, who was imprisoned for two years, had been released in August and had returned to work at the interior Ministry. The newspaper added that criminal charges were being prepared against those involved in the case.

Tass reported yesterday that the Soviet courts had begun examining the first civil suits filed by people complaining of infringement of their rights by state officials, under a new law that came into force on January

#### Italian trade surplus

ltaly achieved a balance of payments surplus of L1,637bn (£748m) last year, helped by n December surplus of L1,188bn, the Bank of Italy said yesterday, writes David Lane in Milan.

Italy's monetary authorities said the outturn was due to excellent results in the last four months. In 1986, the balance of payments showed a deficit of L2965bn.

#### EC aid for Portugal

PORTUGAL'S Minister of Planning, Prof Joso Valente de Oliveira, and the European Commis-sioner for Regional Affairs, Mr soner for regional Artaus, are
Peter Schmidthoder, have
signed an Es62bn (\$455m)
agreement to help small and
medium enterprises and memorandum seeking a compreregional tourism, writes Diana hensive list of all loans of over Smith in Lisbon.

# Bundesbank's annual money targeting ritual faces dilemma

IT HAS become an annual rit-ual, enacted on the 13th floor of an austere building on the outskirts of Frankfurt. Each year, the Bundesbank's policy-making council sits down to decide its money supply target for the coming 12 months. The for the coming 12 months. The practice began in 1974 and worked reasonably well until the mid-1980s, spart from an overshooting in 1978. But in both of the past two years, the goal was exceeded by a wide margin as heavy currency inflows upset the central bank's careful calculations.

Thus, the result of today's Bundesbank council meeting on

Bundesbank council meeting on monetary policy, attended by Mr Martin Bangemann, Econom-ics Minister, will be eagerly awaited in West Germany and

Today's monetary policy meeting is eagerly awaited, writes Andrew Fisher

elsewhere. One question is whether a target for 1988 will be set at all. Last year, the expansion range of between 3 and 6 per cent set for central bank money stock - a combination of cash in circulation and banks' minimum reserve deposits at the Bundesbank - was well cutdistanced by the setup! well outdistanced by the actual outcome of 8 per cer Most economists, however, think the Bundesbank will again set a target corridor,

probably at around the same level as last year, or a little wider, to allow for expected growth in production and prices. But the central bank money stock definition could be money stock definition could be replaced by the broader M8 aggregate, modified to take account of deposits on the Euromarkets. M8 actually rose at n slower rate last year, around 6 per cent, than central bank money stock, though it advanced more rapidly in 1986.

One advantage of M3 wantd advanced more rapidly in 1986.
One advantage of M3 would be to reduce the impact of cash, which has tended to exaggerate the rise in central bank money. This has mainly been through the effect of low interest rates and low inflation in curbing the velocity of money by discouraging its flow into other invest-

ments or purchases.

Of greater interest to financial markets will be how the Bundesbank explains the domestic and external factors surrounding its monetary policy. On one hand, it has to fulfil its obligation to maintain price stability. But it must also accommodate monetary inflows. accommodate monetary inflows resulting from speculation on n

resulting from speculation on n D-Mark rise.

Since the high D-Mark and lower energy and raw material prices have kept prices down, the overshooting of the monetary target has not caused inflationary problems. But Bundesbank officials bove made clear this cannot be tolerinflationary problems. But ity is decisive for the Bundesbank officials bave bank," says Mr Peter Pietsch, an economist with Commerzated for ever. Mr Karl Otto Poehl, president of the central bank, said recently that the

consequences for monetary pol-icy of the sharp rise in its reserves through currency intervention could not be taken

lightly.
Two weeks ago, seven West. German economists, including Mr Herbert Giersch, president of Kiel University's World Economic Institute, called on the Bundesbank not to abandon the Bundesbank not to abandon the setting of annual targets. Otherwise, they argued, the credibility needed for lasting price stability would evaporate. Others agree that confidence is important. "The question of credibility is decisive for the Bundesbank," says Mr Peter Pletsch, an economist with Commerzbank.

If the Bundesbank drops mon-

cial markets remain tense, the argument goes, it will find it that much harder to return to this policy when appropriate, as conditions calm down. "Credas conditions calm down. "Credibility is a fragile animal," notes Mr Norbert Walter, senior economist at Deutsche Bank. "To give up a concept which has been held to for over a decade would be considered not just an aberration but a change

of regime." Mr Poehl, who has made clear that he does not regard central bank money stock targets as an absolute commitment, is

needs to intervene in foreign exchange markets to try to prevent the D-Mark reaching heights which would be too damaging to the economy.

Such activity to support both the dollar and currencies in the European Monetary System led to a big jump in Bundesbank reserves in 1987. With speculation on a likely EMS realignment later this year and no real assurance that the dollar's present firmer levels will remain, more substantial intervention seems likely. Thus, comments Mr Hermann Rements Mr Hermann Rem sperger, chief economist at BHF-Bank, of today'e meeting: "The conflict between curren-cy-oriented policy and money

# Bonn refutes smuggling claim

THE BONN Government yester-THE BONN Government yester-day did its best to end specula-tion about possible breaching of the non-proliferation treaty by West Gsrman companies by declaring as "groundless" alle-gations of atomic smuggling to Libyn and Pakistan.

meeting yesterday, the Bonn government spokesman, Mr Friedhelm Ost, said investiga-tions had failed to produce any

naterial.
Allegations of possible shipments abroad of material for making nuclear bombs caused a political uproar last Thursday.
They followed a lengthy investigation by state prosecutors into an alleged bribery ring at Transnuklear, the Hanan-based nuclear transport company.

Mr Klaus Toepfer, the Envi-ronment Minister, dellysred a new report to the cabinet or

proof of diversions of fissile the affair. Lest week he called material. the allegations of breaches of the non-proliferation treaty terrible suspicion.

> A special inquiry by the Bundestag (Federal Assembly) is due to start work today. This is due to look into the circumstances of Transnuklear'e slieged infringsments of nuclear regulations.
>
> An industry threatened by its

own fallout, Page 27

# Moscow plans more borrowing

THE SOVIET Union aims to meet about 2 per cent of its future investment needs from

with the reformers in Mr Gorbachev's administration, observers said that the latest scandai, coming on top of previous cases of abuse by party officials in the Soviet Union's second largest republic, is certain to prove embarrassing.

The Control Commission, which is becoming increasingly active in exposing cases of official wrongdoing, accused one local KGB officer of "crude violotal KGB officer of "crude violation of the established rules on detention of people under"

future investment needs from hard currency sources, according to Mr Victor Geraschenko, vice president of the Bank for Foreign Economic Affairs.

Mr Geraschenko, speaking in Dusseldorf at the signing of the bank's SFr100m (£41m) bond issue launched earlier this month, confirmed the deal was likely to be followed by others this year. The Swiss transaction was the Soviet Union's first external bond since the 1917 Revolution. Revolution. However, he did not give

details of the currencles the Soviet Union intended to bor-Soviet Union intended to borrow in, nor would he say how
much of its hard enrrency
investment needs would be met
by tapping the world's capital
markets. In 1986, the Soviet
Union's total investment
amounted to Roubles 190bn

SENIOR Italian Ministers have

begun preparing for a discussion with the US on the possible relocation in Italy of the 72

F-16 fighter-bombers due to be

withdrawn from Spain within

Although the US has not yet made any proposal, the Italian Government is expecting Mr Frank Carlucci, the US Defence Secretary, to broach the subject on a visit to Rome expected in early February.

Mr Giovanni Goria, the Prime

Minister, is believed to have discussed the matter with

senior colleagues at a meeting

BY JIM BODGENER IN ISTANBUL

FRESH credits have been

Turkey bank blocks new

blocked and inquiries ordered into loans totalling more than TL50m (\$45,000) at the Turkish state-owned Ziraat Bankasi (Agricultural Bank) in Turkey.

He said he would not prolong payment terms or grace periods on debts and would not offer interest reductions to debtors who had fallen behind in repayments or interest payments on

loans above \$45,000

three years.

early February.

requirements demanded by the Swiss authorities for any public bond issue. The Soviet Union had a trade

anrplus of Ronbles 5.7bn in 1986, according to the prospec-tus, against Roubles 3.3bn the previous year. Gross social product rose to R1,426bn, compared with R1,384bn in 1985. The country's industrial output went up to R838bn from R804bn in wholesale price terms, while gross agricultural output (in 1983 prices) rose to R220bn from R208bn in 1985.

On the industrial front, inchestial country trial growth rose to 126 from 120 in 1986 (1980 = 100). While heavy industry rose sharply to 130 on the index against 123 in 1985, light

Italy may accept US aircraft

the defence of Nato's southern

flank and as soon as the agree-ment between the US and Spain

on their withdrawal from Tor-rejon was announced last Fri-

He said he would not prolong

who had fallen behind in repay-ments or interest payments on credits over TL100m.

No new credits, even those

previously approved but not disbursed, would be issued, he

said, and no new appointments

A formal decision on where to rebase the aircraft after their withdrawal from the Torrejon airbase near Madrid will be taken within Nato.

Clearly, however, the US will be keen to establish Italian readiness to host the aircraft before Nato begins serious con-

The sircraft are dedicated to tained in the withdrawal of the defence of Nato's southern cruise missiles from Comiso

rejon was announced last Friday, Italian politicians began preparing for what could be a fierce domestic argument.

It is thought that the F-16's lt.

with the etrict prospectus the Eurobond markets. The next issue for the Bank for For-eign Economic Affairs is likely to be a D-Mark Eurobond within the next three months.

> However, it will first be necessary for the Soviet and West German governments to reach agreement on settling outstanding debts from the Tsarist period, repudiated by the Sovi-ets after 1917.
>
> Mr Geraschenko said further

Soviet bond issues would be closely linked to specific investment projects and the need to buy capital goods in the West. Among the likely areas for such investment are motor manufac turing and the wood and cello lose industry, he said.

much of its hard entrency investment needs would be met by tapping the world's capital markets. In 1986, the Soviet Union's total investment amounted to Roubles 190bn (£190bn), according to Mr Geraschenko.

The Soviet anthorities have had to release a wealth of hitherto unpublished economic material, made public for the first time yesterday, to comply

sharply to 130 on the index against 123 in 1985, light industry, he said.

Money would not be raised industry, he said.

come out firmly against the move, and others, including the

tribution to disarmament con-

under the recent US-Soviet

French trade deficit plunges

By George Graham in Paris

FRANCE'S foreign trade deficit plunged last year to FFr31.4bn (\$5.6bn) after a deficit of only FFr500m in 1986.

The French commerce ministry amounced yesterday that the trade deficit in December reached FFr900m after corrections.

tion for seasonal variations compared with FFr700m in November. The increase was

psrtly caosed by a sharp increase in car imports, which rose to FFr4.9bn from FFr3.5bn

At bottom, however, all the

#### to welcome Shevardnadze on his three-day visit. Diplo-W Berlin mayor welcomes new

the Soviet Foreign Minister, yesterday discussed pros-

pects for further disarma-ment with Spanish Prime Minister Felipe Gonzalez,

In an unusual gesture adding warmth to his wel-come, Mr Genzalez stepped out of his Monclos Palace

Renter reports

Soviet attitude. By Lestie Colitt in Berlin

WEST BERLIN's mayor, Mr Eberhard-Diepgen, said yesterday the Soviet Foreign Minister, Mr Eduard Shevardnadze, who spoke in Bonn this week of "unntilised possibilities" for Berlin, should be taken at his word.

DR HANNES ANDROSCH, managementary majorative tee.

Bankverein, Austria's largest to the committee had been set to the bank, was fined Sch 1.08m (251,400) yesterday after a corruption into the building of the Allgemeine Krankenhaus of perjury.

The court's decision raises doubts about Dr Androsch'e to Androsch had been under the Allgemeine Krankenhaus (AKH), a large hospital complex in Vienna and other finandoubts about Dr Androsch'e to the Allgemeine Krankenhaus (AKH), a large hospital complex in Vienna and other finandoubts about Dr Androsch'e to the Allgemeine Krankenhaus (AKH), a large hospital complex in Vienna and other finandoubts about Dr Androsch'e to the Androsch had been under

Mr Diepgen noted a new readiness by the Soviet Union and East Germany to utilise the "opportunities of (West) Ber-lin's location."

The mayor's remarks followed a recent offer to Moscow by the three Western allies in Berlin for talks to achieve "practical improvements" in the divided city. These would include improved nir links, "humanitarian contacts" and "humanitarian contacts" and the holding of international meetings and events such as the Olympic Games in both halves of the city. The improvements were suggested by President Ronald Reagan in a speech last year in West Berlin.

Mayor Diepgen strongly favoured going ahead with a planned high-speed rail link between Hanover and West Berlin. It would cost money, he noted, alluding to Bonn's rejuctance to commit fresh funds at the moment, but would "tis closer East and West Germany."

East Germany's main Communist newspaper, Neues Deutschland, yesterday blasted a declaration on Germany and Berlin by Chancellor Helmut Kohl's Christian Democrat parliamentary group which said Berlin would prove whether Moscow really wanted detente. The statement nrged a "dynamic development" of West Berlin'e ties with Bonn and the Enro-East Germany's main Commu tary group which said Berlin would prove whether Moscow really wanted detente. The statement nrged a "dynamic development" of West Berlin'e ties with Bonn and the Enropean Community.

The flights resume next Monday on the Milan-Florence grounded aircraft. The sirline system of the sircraft's operating procedures. No equipment changes to the aircraft's operating procedures. No equipment changes have been made to the condition of the situation of

# matic protocol generally requires that a visiting for-eign minister be greeted inside the official resi-The meeting, which extended 45 minutes beyond the scheduled one

hour, surveyed the state of East-West relations follow-ing the signing of the superpower pact to scrap Inter-mediate-range Nuclear

ARMS TALKERS: Mr Gonzalez with Mr Shevardnadze yesterday

Gonzalez, Shevardnadze in arms talks

It also covered prospects for another East-West summit and further reductions in nuclear as well as con-ventional and chemical

weapons.
Bilateral relations were excellent, but economic links needed to be boosted, with the possibility of joint ventures and tourism co-operation.

# Austrian bank chief fined for perjury

Already, Mr Helmut Kukacka, general secretary of the Conservative Party, has called for Dr Androsch's resignation.

"I expect Dr Androsch to resign voluntarily. If he does not do so, then the bank's supervisory board must sus-peud him. A managing director who has been convicted is unacceptable for the biggest state-owned bank, and unacceptable for the Austrian Republic."

Dr Androsch, 47, a former Finance Minister in the Socialist government from 1970-1981, Vice-Chancellor and at one time

investigation since 1985 after comments he had made to the parliamentary committee con-cerning his personal finances. The court yesterday found Dr Androsch guilty of lying about his bank account to the tax office. In particular he had withheld details about a second withheld details about a second account as well as lying about a number of bonds which he had previously said were not his. He was cleared of lying about holding a stake in Oekdata, a planning company involved in the construction of the AKH.

Creditanstalt would not comment on Dr. Androceb's future.

ment on Dr Androsch'e future. tria, was convicted of lying will meet next week to decide while testifying in 1981 to a Dr Androsch's position.

#### ATR 42 flights resumed BY DAVID LANE IN MILAN

ATI, a subsidiary of Italy's international routes, state alrline Alitalin, is to It is widely believed in the sumprop ATR 42 aircraft. These first involving an A

It is widely believed that October's crash near Como, the first involving an ATE 42, was caused by icing proble

The return to service of ATI's six ATE 42 aircraft follows changes to the aircraft's operat-

# **EC-Turkey** trade deal approved

THE EUROPEAN Parliament yesterday drew back from using its newly acquired consti-tutional powers to block a trade agreement with Turkey. Its endorsement of the pact was greeted with relief by the Euro-pean Commission, which bad warned that rejection would harm Community relations with

harm Community relations with an important trading partner and force a new round of nego-tiations with Ankara. Similar protocols with Israel — also under the Parliament's new "assent procedure" and involving Ecu 63m (£39.7m) of European Investment Bank loans - will now be considered next month after the external relations committee decided, ostensibly on procedural grounds, to take this item off the agends. It is understood that both pro-Israeli and pro-Palestinian members of the Parliament were anxious that the issue should not be forced to a vote yet because of the upsurge of violence in the occupied ter-

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Z. 12.

Silve

State of the

ritories.
The Turkish protocols are The Turkish protocols are largely technical amendments to the existing EC/Turkey association agreement which were necessary following Spain's and Portugal's entry into the Community. But the issue had been given a strong political dimension because of the Parliament's concern about human rights in Turkey.

It was also seen as a major

It was also seen as a major test of the Parliament's new powers under the Single Euro-pean Act to stop trade agree-ments coming into effect if there is an absolute majority of

260 votes against.

Mr Jacques Mallet, chairman of the Parliament's external economic relations committee, and Mr Rudi Arndt, chairman urged approval of the Turkish protocols. Mr Arndt stressed that this was not a positive commentary on the Turkish Government or its human rights record.

#### Greece seeks to block EC aid to Ankara By Andriane terodiaconou la

GREECE is challenging the

GREECE is challenging the legality of a European Community decision to release Ecul0m (£6.9m) in financial aid to Turkey, the Greek Minister for EC Affairs, Mr Theodore Pangalos, said yesterday.

The Ecul0m is the remaining part of an aid package approved before Greece joined the Community in 1981. Athens consequently cannot challenge the decision. However, it is objecting to the timing of the release of the funds.

Next week, the European Court will consider evidence both on that case and on a related Greek challenge to a Commission decision to transfer funds carmarked for Turkey from one budgetary financing channel to another.

Greece has actively opposed on human visible.

channel to another.

Greece has actively opposed on human rights grounds a revival of the 1963 Turkey-EC association treaty which was effectively frozen after the 1980 military coup. Athens cites in particular the continuing Turkish occupation of perts of Cyprus, which is also linked to the Community by an association agreement.

Athens is in addition spearheading resistance to Turkish accession to the EC. The Greek position remains unchanged despite an easing of bilateral tension over the past 10 months. The Greek and Turkish Prime Ministers are expected to meet at the end of this month.

### Signs of wear and tear in Spanish Socialists' party clothes David White in Madrid previews the PSOE's congress this weekend

wonid seem to imply some rethink-ing of policy. Yet there is little prospect that fundamental change will result from the meeting. makes his position all the more cosy. The triple promise he made at the last PSOE congress three years ago - to hold a referendum ou Nato membership, to stay out of the alliance's military command structure, and to reduce US forces - has now been fulfilled, boosting

his credibility and lessening the risk of embarrassing motions being put to the meeting. On economic policy, the attacks made by unionists and PSOE "crit-ics" against Mr Carlos Solchaga, the Finance Minister, for the rigid-ness of the Government's free-But for all the noises of crises and divisions, neither the leader-ship nor the bent of Government policy is under threat. While some market stance and its pursuit of wage moderation have brought no indication that Mr Gonzalez is pre-

changes are planned in the PSOE executive, the Prime Minister, Mr Felipe Gonzalez, party leader for more than 18 years, is beyond any challenge. pared to change tack. The Government is vulnerable on the country'e 8m unemploy-ment figure, but Mr Gonzalez can and will argue that the trend has turned and that jobs are now being created and not lost. Electorally the PSOE'e strength has slipped from the 48 per cent scored in its first national victory in 1982 to around 40 per cent. Although its outright parliamentary majority, reduced in 1986, could disappear at the next general election, as has already happened at local level in numerous regions and town councils the regions and town councils, the PSOE is still leagues ahead of its rivals. Its main political problems

The party suffers from a fol-low-my-leader syndrome. Power is concentrated in the hands of two men, Mr Gonzalez and his Vice-Secretary-General and Vice-Premler, Mr Alfonso Guerra, who emerges from the ahadows st times of elections and congresses.

An effort to set up the ambitious Basque politician, Mr Jose Maria "Txiki" Benegas as number three has not been a great success.

Regional leaders accustomed to feeling powerful in their own bai-liwicks, but carrying little weight

in the party hierarchy, have been growing impatient. Figures such as Mr Ricardo Garcia Damborenea, PSOE chief in Bilbao, and Mr Joaquin Leguina, head of the Madrid regional government, have broken ranks on several issues. The party also has to cope with a new "federalist" platform from the Catalan Socialists, who have suffered in Socialists, who have suffered in recent years from not being able to present themselves as champions of the Catalan cause.

The family squabble brewing between the Socialist UGT trade union and the Government, which had already erupted over issues such as pensions, reached its peak in October when the UGT leader, Mr Nicolas Redondo, the embodiment of open-shirt socialism, protested against public sector pay proposals by resigning his PSOE seat in Parliament. All eves will be seat in Parliament. All eyes will be on Mr Redondo's appearance on Sunday. But the Government sees the crisis as affecting the UGT

rel is expected to make little impact on the congress proceed-

The PSOE leadership has broken with some other figures who helped to relaunch the party nuder Mr Gonzalez in 1974. Mr Pablo Castellano, a leader of its left-wing faction, Socialist Left, handed in his party card after making ill-considered allegations against Mr Benegas. However.

"We who dissent from the major-Ity party line do not have suffi-cient strength to impose our ideas," Socialist Left's Mr Antonio Garcia Santesmases admitted.

The congress is being held under the slogan "Winning the future," but the broader questions of the future of socialism are set saids

more than the party, and the quar-

against Mr Benegas. However, Socialist Left and "critics" within the majority account for barely a sixth of the delegates at the con-

later, under the heading "Programme 2000." Mr Gonzalez believes the party is not yet ready to draw up a new strategy, but only to start thinking about the options. What this weekend's congress

will confirm is the shift away from the workers party that the PSOE traditionally was. As in france's Partie Socialists, teachers. and lawyers predominate among the delegates.

Recent recruitment has been largely from the middle class, leading to a parting of ways with the UGT, which has been struggling to increase its influence among managerial staff and civil servants. The other feature, not lost on

The other feature, not lost on the opposition press, is the number of Socialists on the government payroll in either elected or appointed jobs – hetween 70 and 80 per cent of the 861 delegates. "The only problem there will be in this congress," said the UGT's mineworkers' leader, Mr. Jose Antonio Saavedra, "is parking—there will be nowhere to leave all the official cars..."

FINANCIAL TIMES Published by the Financial Three (Europe) Ltd., Frankfurt Branch, represented by E. Happ., Frankfurt/Mein, and, as members of the Board of Disectors, F. Barlaw, H.A.F. McClean, C.T.S. Danser, M.C. Garman, D.E.P. Palmer, London, Printer: Frankfurter Sociotests-Droscherei-Gaubil, Frankfurter/Mein, Repressible editor: G.D. Oven, Financial Threet, Reschan Heate, Cannon Street, Lendon: ECSF 48Y. C The Financial Thim Ltd. 1988. FINANCIAL TIMES, USPS No. 198608, published daily except Sandays, and helidays. US scheerlytine rates \$365.00 per annual. Second-class postage and at New York. NY and at additional smiling offices. POSTMASTER, send address change as FINANCIAL TIMES, 44 East 68th. Street, New York, NY 18022.

# SPAIN's ruling Socialists face a congress this Friday with the sensation that their party is going through n critical phase which

After five years in power, the longest period that any left-oriented administration has held on without serious upset in Spain, the Spanish Socialist Workers' Party (PSOE) is showing signs of wear and tear. Relations are at a low or the between the signature. ehb between its sister trace union and the Government, there is restivenese on the left and in the regions, and a good deal of head-scratching about where it is going.

Last week's outline agreement with the US, for withdrawal of American fighter aircraft from Torrejon base outside Madrld,

#### Manila to the rescue of maids overseas

By Richard Gourley in Manie

THE Philippine Government took a first step yesterday towards protecting domestic maids who seek a brighter future abroad and find their dreams dashed by abs

their dreams dashed by abs-sive employers.

After reports of sexual harassment, the cabinet agreed to suspend the expert of Filipino labour – particularly female labour – until host countries had guaranteed corrective mas-

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There will be a gradual lifting (of the ban) for countries in which the rights and human privileges of Pilipino workers are respected. Mr Teodoro Benigno, the presidential spokesman catd.

Last week Mr Alunan Giang, Philippine ambassandor to Kuwait, said his embassy was swamped by maids complaining of rape and other maltreatment, of contracts being torn up and wages alsahed and of how they are not protected by Kuwaiti hw.

The Government has yet to produce guidelines for the saspension, and the cab-

the suspension, and the cab-inet did not say when they

would take effect.

It is likely to draw up treaties with the governments of the main host countries, particularly in Africa and the Middle Rest,

designed to protect unakfi-led labourers.

The ban is likely to exclude workers already abroad and those destined to work for royalty, diplo-mats and government offi-

Each year 82,000 maids leave the Philippines, lured by the chance to earn up to ten times their domestic wages, much of which they try to repatriate to their families. More than 30,000 women are maids in Hong

Kong.

They follow a precarious route, often strewn with unacrapulous middle men and dublous employment agencies which akin "committees that come and dublous employment agencies which akin "committees that come involved in the revoking of agencies which akin "committees that come expatriates and higher charges for public services, tariff increases and increases and increases and increases and reductions in subsidies.

Repatriated earnings of oversees workers including maids, are still the country's largest net foreign enchange earner.

dollar as a means of increasing bankers in the Kingdom and others closely involved with it.

Apart from that, a devahuation would raise the cost of imports on which Saudi consumers are heavily dependent. Government concern on that some sumers are heavily dependent increases and increases in customs duties.

The riyal's parity is closely involved with it.

Apart from that, a devahuation would raise the cost of imports on which Saudi consumers are heavily dependent. Government concern on that some involved in the revoking of imports on which Saudi consumers are heavily dependent. Government concern on that some involved in the revoking of imports on which Saudi consumers are heavily dependent. Government concern on that some training in the first of the decision to revoke planned increases in customs duties.

The riyal's parity is closely involved with it.

The days of financial district land selling at \$140 for a square foot are over

# Tokyo property prices start to fall

PROPERTY prices in Japan, tax on individuals who sell land

years.

At the peak last summer, a square foot of land in central rokyo was changing hands at the reversal the market will have to drop much further before Tokyo prices fall into line with those of other spired to take the first out of the Tokyo property market. First, the Government has imposed a steep capital gains extremely limited to Tokyo.

Despite the reversal, the market will have to drop much further before Tokyo prices fall into line with those of other major capitals. The National prices were up 98 per cent in the year to last July for residential property, with commercial property up 79 per cent.

HEAVY speculation against the Saudi Arabian riyal, following the cancellation of more anster-ity measures planned for inclu-sion in the 1988 budget, pushed up interest rates within the Kingdom yesterday.

Bankers are sceptical, however, whether the Sandt Government is contemplating a devaluation of the Fiyal from the present rate of 3.75 to the dollar as a means of increasing revenue in local currency. The intention would be to make good any shortfall in revenue resulting from the climbdown involved in the revoking of income tax on expatriates sale-

PROPERTY prices in Japan, which has the highest property prices in the world are dropping.

According to Japanese real estate companies. Tokyo property prices have fallen on average by about 20 per cent from their peak reached last September, with some properties on sale at 30 to 50 per cent below their highest values.

Despite this heavy discounting, much of the market is now frozen, with havens sitting on the sidelines waiting for prices to stabilise. According to Japan's Real Estate Association, the volume of property trading lands in November and December last year dropped by about 30 per cent compared with the previous year.

The fall marks the end of the most spectacular property boom in recent Japanese history. Spurred by speculative fever and an extraordinary demand for Tokyo chared over the pest two years.

At the peak last summer, a more than two years. Second, as of April land two years. Second, as of April land two years. Second, as of April land two years. Second as of April land two years. Second, as of April land two years. Second transaction of the more than 500 square metres in more than 500 square metres in the two on weathers to the metropolitan government. This has had the prompt effect. Thi

ance to be met from borrowing and a rundown of reserves)

would be in the form of dollars

from oil revenue and investment income.

While the credibility of the Government's economic policies has been damaged by its

rescinding of measures, it would still be reluctant to suf-

Pressure on riyal forces

rise in interest rates



Tokyo skyline: Some property prices have fallen by haif

#### Kenyan GDP runs.out of steam

KENYA'S economy, after recording its strongest growth in a decade in 1986, began to lose steam last year, according to the Central Bank of Kenya, Reuter reports from Nairobi. The bank, in its annual report

for the fiscal year ended last June 30, also pointed to a renewed upturn in inflation and expressed concern over the country's balance of payments sliding into the red again.

fer what it would regard as the loss of face involved in a devaluation of the riyal, according to bankers in the Kingdom and others closely involved with it.

Apart from that, a devahuation would raise the cost of imports on which Saudi can be a superior of the cost of imports on which Saudi can be a superior or which Saudi can be a superior or which Saudi can be superior or superior sliding into the red again,

"Prospects for 1987 and 1988 are less favourable than in 1986," according to the bank's report, published on Tnesday, it said gross domestic product, after offsetting inflation, was expected to show growth of 5.2 per cent for 1987 after 5.7 per cent in the previous year.

Kenya's exports suffered

#### The opposition's strike programme includes dawn-to-dusk strikes today and Saturday but not Friday. Unita besieges Angolan town BY ANTHONY ROBINSON IN JOHANNESSKIRG

Limited

success

strikers

for Dhaka

DAWN-TO-DUSK general

strike disrupted Bangladesh yesterday. It was called by the main

opposition parties to try to pre-veot candidates from submit-ting their nominations for par-liamentary polls called by the beleaguered Government for

March 3. The opposition is boy-cotting the polis, insisting that President Hossain Ersbad

should step down as a precondition for any elections.

The strike passed off without serious incident bot people filing nominations appeared to have had no difficulties since no plekets appeared at the downtown Dhaka centre where nomination papers were being received. Earlier in the morning, small groups of students pleketing in the atreets were quickly driven back by substantial police forces.

Two buses were damaged by demonstrators near the city

centre. A military jeep was also chased and stoned by a group of agricultural college students.

ANGOLAN rebel Units forces, backed up by long-range South African artillery, are reported to have surrounded the strategic garrison town of Cuito Cumavale in southern Angola putting the Soviet and Cuban-backed government forces at risk of an imminent defeat.
Unconfirmed reports carried by the Mozambican official

news agency (AIM) said that hundreds of Cuban and thousands of Angolan government Fapla troops are trapped in the fortified town and that Cuban pilots have been flying bombing raids against South African artillery which has been bom-barding the town for weeks. South African military spo-kesmen have denied South Afri-

can involvement, claiming that Units forces alone are involved. Kenya's exports suffered Western diplomats, however, confirm that Cuito is under prices in 1986 and depressed tem prices since 1984 while the cost of imported oil has nearly doubled since mid-1986.

Units forces alone are involved. Western diplomats, however, confirm that Cuito is under siege and that South African G-5 and G-6 long-range cannon with a range of up to 35km have been bombarding the



Stewart Fleming reports from Pocahontas, Iowa, on Robertson's presidential trail

unserviceable rather than occupy the town and risk heavy losses in any future counter-at-

tack.
Cuito is the last in a line of fortified towns south of the Benguela railway. It served as the launch point for last year's annual dry season offensive by government Papla forcea against the Unita-held town of Mavinga. This advanced base is 250km north of the Unita bush headquarters of Jamba in the headquarters of Jamba, in the extreme south-eastern corner of

southern Angola.
The Papla offensive which began in August was preceded by a major build-up of Soviet-supplied weapons, including sophisticated fighter bombers, helicopter gunships and tanks. It was halted on the Lomba river 25km north of Mavinga by Unita forces equipped with US-supplied Stinger missiles and backed by South African mobile forces and aircraft.

More than 20 South African io leading India's struggle to win independence from Britain. Diplomats suggest that the aim of the offensive is to destroy Cuito's sophisticated Cuban-manned radar installations and make the airfield US-supplied Stinger missile and backed by South Africa mobile forces and aircraft. More than 20 South Africa soldlers were killed

# Strauss starts tour of southern Africa

He was met by Mr Pik Botha, the South African Foreign Minister, at the start of a 10 day tour of southern Africa which will include talks in Maputo with Mr Joaquim Chissano, the President of Mozambique, and a visit to the former German colony of South West Africa.

Three weeks ago Mr Strauss met Mr Mikhail Gorbachev, the Soviet leader, in Moscow. That encouraged speculation in South Africa that Soviet attitudes to Africa, and especially the conflict in Angola, will figure prominently in talks with president P.W. Botha, General Magnus Malan, the defence minister, and Mr Pik Botha.

Mr Strauss's visit, at the request of Chancellor Helmut Kohl, is part of an awakening German interest in an area where America's "constructive engagement" policy has been

weakened by US disinvestment and inability to secure a Soviet-Cuban withdrawal from Angola.
The latest visit follows for-

eign minister Hans-Dietrich Genscher'e trip to Senegal and Angola in October and the Mr

PRETORIA'S favourite western Kohl's own visit to Kenya, politician, the conservative Cameroons and Mozambique at Bavarian leader Mr Franz-Josef the end of last year.

Strauss, flew in to a red-carpet welcome at Cape Town airport of sanctions and disinvestment, of sanctions and disinvestment, is the most senior western leader to visit South Africa since Sir Geoffrey Howe, the UK Foreign Minister, made his abortive visit 18 months ago in the aftermath of the Commonwealth eminent persons group

Mr Strauss, whose conserva-tive views have endeared him to a government longing for praise and encouragement, last visited in April 1984 when he opened the new BMW motor car factory near Pratoria factory near Pretoria.

The plant is the Bavarian-based company's only non-Ger-

man factory.

During his current visit the
Bavarian leader will meet managers of West German engineerlng, chemical and electrical companies like Siemens who have invested heavily in South Africa.

Mercedes Benz, Volkswagen and BMW also have plants here and share the car market with locally assembled Japanese

Direct investment and trade

have made West Germany the biggest single exporter to South Africa. Its 1986 exports of \$1.94ba were 16 per cent of all

#### Independence leader dies in Peshawar

ABDUL Ghaffar Khan, renowned in India for helping to win freedom from the British but less popular in his native Pakistan for opposing its independence, died in Peshawar yesterday, aged 98, AP reports.

Mr Rajiv Gandhi, the Indian Prime Minister, flew to Pesha-war on an Indian air force air-craft to pay his respects. It was the first visit to Pakistan by an Indian Premier for 28 years.

In a statement released in New Delhl, Mr Gandhi said: "The last of the towering giants of our freedom movement has gooe. He was respected and loved for his uncompromising integrity, courage and sacri-

#### **AMERICAN NEWS**

# Argentine debt | Nicaragua swap scheme launched

BY OUR BUENOS AIRES CORRESPONDENT

THE ARGENTINE Government ress towards securing new yesterday launched a long-surface of the capitalisation interest payments still pending scheme as officials said the president of the central bank, Mr Jose Luis Machinea, would return to the US next week to is \$490m in arrears from the

frees 11 opposition leaders

return to the US next week to continue negotiations on new end of last year, although it has funds to meet foreign debt been able to roll this over under interest payments shortly fall—a standard 90-day grace period from banks up to the end of this quarter.

Som in bids, to convert the warn that freely available officials and the convert that the projects are the continue of the convert that the convert and at little of the continue of the convert that the convert and at little of the continue of the convert that the convert and at little of the continue of the contin

spend an initial tender for \$50m in bids, to convert the debt via 13 projects put forward by private sector companies in the oil, petrochemical and textile industries.

The tender is the first instalment of a \$300m phase of the year ending in June. A total of \$1.9bn in debt is to be put up for offer under the scheme during the next five years in annual instalments of \$400m starting next July.

The bld call was originally scheduled for January 11, but was postponed as economic officials flew to Washington for debt crisis talks with the IMF, and banking creditors will secure sufficient funds, not least because of the impact a debt interest payments coming due this quarter.

Mr Machinez and other officials have since claimed that the Government is making prog-

assistance early in represery.

Obsevers here doubt, however, whether the full effect of lifting the state of emergency will be felt by then.

Opposition political and trade union leaders say it will take them several weeks to fully flex their muscles after years of restrictions on their activities.

By Peter Ford in Menague

ELEVEN LEADERS of Nicer-ELEVEN LEADERS of Nicaragua's most conservative opposition groups, who were arrested on their return to the country from secret meetings with chiefs of the anti-government Contra rebels in Guntemala, have been released.

The opposition leaders had agreed at the meetings to press for inclusion in forthcoming talks between the Contras and Nicaragua's Sandinista govern-

guz's Sandinista govern-Accused of plotting to set

up an internal political front for the Contras, they were all nonethelese released without charge on Tuesday after interroga-

tion.
The talks follow last weekend's Central American central summit, when Central American leaders pledged to carry out immediately pending reforms under the Esquipulas peace

As part of the reforms, President Daniel Ortega lifted Managua's state of emergency on Tuesday, restoring fall constitutional rights for the first time in

toring fair constitutional rights for the first time in six years.

In another decree, President Ortega also abolished the notorious anti-Somocista People's Tribunals, which had been condemned internationally as political kingaroo courts.

By revoking the state of emergency, the Sandinista Government has re-established rights such as habeas corpus, due legal process, freedom of association ans the right to strike.

President Ortega offered a series of concessions at the recent summit in a clear bid to persuade the US Congress not to approve more aid for the Contra rebels. Congress is due to vote on President Reagan'e forth-coming request for such assistance early in February.

Observers here doubt, how-

# A tidy whistle-stop tour in a white-out

world War veterans stands patiently in the snow next to a mendful of supporters of Mr Pat media warfare Mr Robertson, a Robertson, the former television evangelist, awaiting the cardidate with a carrow but fervent political base across the arrival of the ardent conservative Republican presidential candidate.

After a 300 mile bus journey from the extreme east of lowa in Davenport to Sloux Falls, Mr Robertson's campaign caravan of campaign staff, supporters, secret service ageots and reporters had arrived in Sloux Falls the previous night at 9.40 pm on time to the minute as his staff proudly amnounced. This morning, although they would ultimately fall, his meticulous campaign organisers were across the state and back is another meticulously-planned of the advancing storm to avoid losing a whole day of campaigning and to complete the 27 stops on the trail.

With only three weeks to go

A BLIZZARD is sweeping into Iowa from across the northern plains and engulfing the cavalcade of a score of buses and vans and accompanying police cars winding slowly across the morthern half of the state in a morthern half of the state in a near white-out with visibility on the road down to a few hundred yards.

But outside Kerry's restanrant in the tiny town of Cherokee an honour guard of Second World War veterans stands in the account of handful of supporters of Mr Pat.

until the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa polls write in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa polls wants nothing to dent the image his campaign, wants nothing to dent the image his campaign wants nothing to dent the image his campaign wants nothing to dent the image his campaign that the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the man who is running third in the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the Iowa police running third in the Iowa caucuses, the opening of serious hostilities in the 1988 race to replace President Ronald Reagan at the White House, the Iowa police running third in the Iowa police running third



Robertson: fervent call

tioo, a dozen accompanying reporters in another and, in a third, staff and supporters such as Mr Richard Fite, a labourer from Cedar Rapids in the east-ern half of the state who has taken time off work to accom-

pany the caravan.
When advance men report that a crowd at the next rally is looking thin the campaign man-agers have to decide how to off-



that a crowd at the next raily is looking thin the campaign managers have to decide how to off-set this negetive. Among Mr Robertson'e goals in the whistle-stop tour is to demonstrate (to his own as well as to the media's satisfaction) that his

selves by showing that the campaign has momentum.

Since he is bringing a core of supporters along with him in one bus, as well as campaign banners and placards, one option is to send some of the faithful on ahead so that when the candidate and the media for linto town, he is given an enthusiastic welcome. His staff, addly, deny that this is happening, saying to reporters that the crowds along the way must be drivers.

At Pocahontas the strategy is different. The rally is moved outdoors into the blizzard, presenting a snowy scene attractive and interesting to the television cameras. This conveys not only the depth of commitment of his tampact will he have on February 8? His rivals wish they knew and are busy trying supporters but also the determination of the candidate. There is laughter on the press some of the 27 stops on the route no more than a couple of score of supporters a papalling weather) at times appalling weather) at others he derew between 100 and 200 prospective voters.

By the standards of rallies for the lowa caucuses, the rowds are impressive. More-over many of Mr Robertson'e background and moral message, and brioging to it more than mere political commitment.

What impact will he have on February 8? His rivals wish they knew and are busy trying to find out. At a Robertson rally in Ames, lowa, on Monday several top staff members for Senator Robert Dole's lowa

organisation can turn out sup-porters, as well as to lift the campaign is based on more than morale of his supporters them-selves by showing that the cam-Although at some of the 27

There is laughter on the press several top staff members for bus wheo reporters learn that Senator Robert Dole's lowa Representative Jack Kemp, Mr campaign turned up to make an Robertson's conservative rival, on-the-epot assessment on has cancelled campaigning for behalf of the front-runner in the polls. If those polls are

#### **US INFLATION RATE EASES**

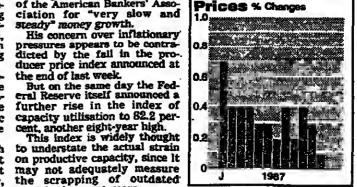
# Contradictory signs behind the statistics

BRAZIL achieved an \$11.15bm trade surplus in 1987, sharply up on the \$8.33bm of the previous year and a merked improvement on forecasts that at one stage predicted just \$9.5bm, Ivo Dawnay reports from Rio de Janeiro.

The figures, announced by the official government trade agency, Cacex, also show that processed goods have risen to account for 70 per cent of the \$26.2bm export total, against 30 per cent for raw materials and commodities.

THE inflation rate in the US is easing, for the time being at any rate, despite a rapid structural change which is straining a tight labour market, while the key construction industry is suffering something industry is suffering something the season of the construction industry is suffering something industry is suffering something industry, and threat-ening a tight labour market, while the key construction industry is suffering something industrials as suitable. These apparently contradictory pointers emerge from the state batch of US economic statistics, and help to explain the sharp divisions over economic policy which persist in the

recent trends are encouraging, although he called at e meeting of the American Bankers' Asso-



**US Consumer** 

rate of 1.37m, are 16 per cent below the November rate – sharply down, even allowing for the large uocertainty in this small-sample eurvey. The fall from December 1986 is 24 per cent. Applications for building permits are even more sharply down, with the fall concentrated mainly in apart-

ment building.
The housing figures are further evidence that consumer confidence has fallen quite sharply since the October 1987 stockmarket crash, though not

# Rico rebellion civilian takes refuge in embassy

A CIVILIAN who is thought to the Foreign Ministry said yeshave joined ex-Lieutenant Coloterday there was no warrant nel Aldo Rico's unsuccessful for Mr Castrogiovanni's arrest.

nel Aldo Rico's unsuccessful insurrection was yesterday reported to be inside the Paraguayan embassy lu Buenos Aires seeking political asylum.

Mr Oscar Castrogiovanni, who is known by the pseudonym Castroge, was acen last Friday throwing pamphlets and cheering Lt Col Rico when the renegade army officer began his deflance of the Argentinian high command

Eyewitnesses say they also saw him on Monday at the Buenos Aires municipal airport when it was taken over for four hours by rebel air force officers and civilian sympathisers.

Eight civilians face legal proceedings over the incident, but leaders.

**Brazil** boosts trade surplus

to over \$11bn

sharp divisions over economic policy which persist in the country's trade performance has proved the one bright spot in an otherwise gloomy economic outlook. In part, the success of Brazil's export efforts has owed something to the decline in consumpthing to the decline in consumpthing to the decline in consumpth at about 15 per cent a month—and reduced purchasing power have ravaged domestic sales.

Sharp divisions over economic policy which persist in the most many not adequately measure the scrapping of outdated as many observers that the most recent quarter, as harply down from a year-on-year increase of 4.4 per cent, another eight-year high.

This index is widely thought to understate the actual strain on productive capacity, since it may not adequately measure the scrapping of outdated capacity in recent years.

On the other hand the monetary in line with the content in the Cabinet by the Chief Economic Adviser, Mr Beryl Sprinkel, regard current monetary growth, which has slowed to a standstill in the last brighty above their 1986 rates.

of the American Bankers Asso-ciation for "very slow and steady" money growth.

His concern over inflationary pressures appears to be contra-dicted by the fall in the pro-ducer price index announced at the end of last week.

THE European Commissioner THE European Commissioner for External Trade, Mr Willy de Clercq, yesterday attacked Japan over the continued growth of its trade surplus with the European Community. The gap widened last year despite Tokyo's promises to open its domestic market. Speaking a day after Japan's

trade figures were published Mr de Clercq said last year's 4 per cent growth over 1986 in per cent growth over 1986 in Japan's trade surplus with the EC to Yen 2,938bn (\$12.7bn) was "totally unsatisfactory" especially when its surplus with the rest of the world, especially the US, had declined in the terms.

in yen terms.

The latest twist in the EC's worsening trade relations with Tokyo romes after a large num-ber of EC anti-dumping sctions were initiated against Japanese products over the past year. In dollar terms Japanese trade with the US grew, rather than shrank because of the U8 currency's weskness, but the EC takes more notice of the yen figures because the Japanese currency's links with European currencies are more stable.

"These figures give credit to the suspicion that Japan attributes more importance to US pressure and that it is ready to make concessions to that country which it is not ready to



De Clerco: strong words

offer the Community... clarifi-cation from Japan on this is urgently needed," sald Mr de Clercq.

He warned that the Community would now be stepping up pressure on Tokyo to open its markets further to European

companies.
Community exports to Japan actually rose by 8.7 per cent to Y2,552bn between 1986 and 1987, but that was not enough to overtake the increase in Jspanese sales to the EC, up by 6.1 per cent - from a much higher

base - to Y6,490bn. Meanwhile, Japan's surplus with the US slipped by 12.4 per

#### US on verge of 'major expansion' of exports

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THE US is on the verge of "a manufacturing renaissance" and "a major expansion of exports" which will result in the return of many markets lost when the dollar was high, Mr Clayton Yeutter, the US Trade Representative, said yesterday. He warned that US trading partners had better be prepared for a fall-off in their own exports and to undergo struc-tural adjustment as the US had. Mr Yeutter said the underly-lng fundamentals were "much better than the numbers." Exports were at an all-time high even though many US companies had "just begun to reactivate their export efforts".

He threw in a cautionary note. The improvement will be evident in volume figures but may not show up in the value statistics for some time. "The J curve still lives and you can see it each time there is a ratchet-ing down of the dollar," he said.

But Mr Yeutter said he now But Mr Yeutter said he now had a stronger case to present to Congress when it returns to its work on this session's massive trade bill. "A lot of elements of that bill should be jettisoned," he said. He will argue that most of US growth in the next year will be in exports, while domestic demand is likely

#### Taiwan to allow direct trade with E Europe

By Bob King in Taipei

THE TAIWAN Government has approved two contro-versial proposals which will further liberalise the coun-

try's trade practices.

The cabinet yesterday agreed to allow direct trade with Eastern Europe, and Parlinment slashed duty rates on imported cars from 55 per cent to 42.5 per cent. Taiwan companins will now he allowed to trade directly with East Germany, Poland, Czechoalovakia, Hnugary, Yugoelsvia, Bulgaria, and Romania, and indirectly with the Soviet Union and Albania.

Traders will have to apply for import or nxport licences from Taiwan's foreign trade board. Imports may include industrial raw materials, machinery and semi-finished products, as well as a limited range of consumer goods.
Taiwanese traders will

Talwanese traders will require the approval of the foreign trade board before visiting the East bloc, and Eastern European traders may pick up Taiwan visas from Talwanese diplomatic missions and unofficial bodies abroad.

Despite its stannelly

ies abroad.

Despite its staunchly anti-Communist stance, the Taiwan Government bus allowed indirect trade with various East bloc countries for saveral years. It has decided to npgrade links in an effort to further diversify its international trade and counter reduced cumpetitiveness in the US, its major export market, major export market, because of the strong Taiwan dollar.

Taiwan's trade with Eastern Enrope is believed to have more than doubled during the first 10 month of last year to around \$202m. But purchases by the East bloc in 1986 made np only 0.1 per cent of Taiwan's total exports, and imports from that aren amounted to only 0.4 per 'cent of Taiwan's total.

In a related development, Parliament reduced the tariff on imported passenger cars to 42.5 per cent, thus making imports even more attractive to Talwanese

Imports accounted for a hefty 20 per cent of sales

# Bonn backs Airbus sales to East bloc

THE West German Government is throwing its weight behind efforts to sell Airbus airliners to Eastern Europe as "an indirect means of improving East-West co-operation", according to Mr Ericb Riedl, parliamentary state secretary at the Economics Ministry.

Mr Riedl in charge of co-ordinating Bonn's governmental programmes in tha aerospace industry, said in an interview and is believed to be relatively

Mr Riedl.in charge of co-ordinating Bonn's governmental programmes in the aerospace industry, said in an interview that talks between Airbus Industrie and East European states, above all Hungary and East Germany, were a sign that "the wind from the East has changed." Sales of Western airliners to

the East bloc have been limited to China and Romania, so the talks open up a new chapter in the international aircraft busi-

Minister and chairman of the Airbus Industrie aupervisory

and is believed to be relatively advanced in such US talks, Ecoomics Ministry officials say. But, because of financing difficulties, negotiations on selling or leasing aircraft to the East bloc would take some time, Mr Riedl said. He added that Airbus Indus-

trie - a consortium linking air-craft manufacturers of France, mess. West Germany, Britain and Mr Riedl, a Bavarian, is a confidant of Mr Franz Josef long-term chance of selling air-Strauss, the Bavarian Prime craft to the Soviet Union.

with Moscow, but said that talks between Airbus and East Germany were a sign that "Moscow has said yes" to the general idea of East bloc sales. East Germany is looking at the wide-bodied A-310 airliners, while Hungary is believed to be interested in the new narrow-bodied A-320.

Mr Riedl said the Communist states were attracted by the

Mr Riedl said the Communist states were attracted by the technological advantages and fuel efficiency of the Airbus. The aircraft would help spur East bloc tourism and enable Eastern airlines to meet new international airport noise regulations. One reason for East-German keenness for the Airbus was to provide a long-hand bus was to provide a long-haul aircraft to places like Cuba and

Angola.
He stressed that the Bonn Government was not involved directly in talks with Eastern

He could not confirm reports

Europe. Additionally, with an equipment would be carried out that negotiations were going on eye on US allegations of unfair only in the West, officials with Moscow, but said that European government funding believe. European government funding for Airbus, Mr Riedl said East Germany and other Communist states would have to find from international markets financing for any deals.

Mr Riedl added that any East bloc deal would have to be vet-ted by CoCom, the Paris-based organisation checking technol-ogy transfers to the East bloc. But he did not think Airbus would give the Soviet bloc any advance in militarily sensitive technology.

Other Economics Ministry officials take a more cautious line, pointing to potential problems with CoCom, above all over transfer of advanced-technology Western aero-engines. One solution would be for Communist airlines to undertake that maintenance and dismantiing of sensitive technological

West German government subsidies for Airbus are being driven newards by the dollar's fall and henvy competition from Boeing. Mr Riedl left open the possibility that Bonn budgetary support for the new A-330 and A-340 Airbus programmes would have to be revised upwards, depending on the dollar's trend.

Although he declared himself optimistic about difficulties over the US currency, he said that if the dollar remained at around DM1.50-DM1.60 over the long-term this would have budgetary consequences.

Mr Riedl also said the Gov-ernment boped Airbus would still be able to co-operate with US aircraft makers to lower production costs for the US

# Hong Kong's toy makers play hunt a nimble seller

IN 1984 it was the Cabbage Patch Kids which brought riches to Hong Kong's toymak-ers. In 1986 it was Teddy Rux-pin. But as 1988 dawns, the world's leading exporter of toys is still searching for a product to save the sector from hard

times.

As the territory's International Toys and Games Fair opened on Monday, exporters insisted it would be March before they knew whether to plan for a year of austerity. They were referring to a major fair in New York, and praying for still-absent signs of a surge in demand from the critically-important US market.

But Fair exhibitors have dog-gedly refused to be gloomy, citing rising exports to Japan and Europe; that, in addition to a combination of weakness in the local currency and sub-con-tracting work in mainland China will protect their compet-itive edge in this notoriously volatile industry, they say. A collapse in orders from the

critically-important US market is at the heart of the malaise. Sales to the end of November amounted to HK\$5.6bn, 4 per cent below the comparable

David Dodwell in Hong Kong reports on worries in the toy industry over falling US demand for its products -

period in 1986. With this market accounting for virtually half the sector's export sales,

in demand from the criticallyimportant US market.

Widespread publicity on the
crisis hitting toymakers who
have traditionally supplied the
troubled US group, Worlds of
Wonder, has prepared the
investing public for the worst.

But Fair exhibitors have don't.

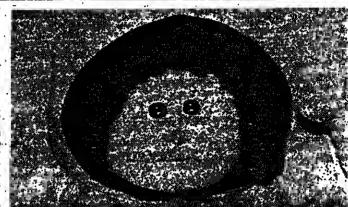
But Fair exhibitors have don't.

ve of Hong Kong's leading kporters. Kader Industrial, which sells

kader industrial, which salis about one third of its output to WoW, revealed in November that it is owed HK\$95m. General Electronics is owed even more – an estimated HK\$180m – while Universal Appliances, Wongs Industrial and Applied Electronics are together owed a further HK\$160m.

Hong Kong boasts over 2,000 toy factories, making products that range from talking dolls and plush toys to electronic gadgets, radio-controlled cars, and board games.

According to the most recent statistics, almost 76 per cent of these employ less than 20 peo-ple – which accounts for the apocryphal flexibility of Hong Kong toymakers, but at the same time gives them scant pro-tection when distant buyers



The Cabbage Patch Kid: a money spinner for Hong Kong's toy

ted to have an early impact on the export trend to China. Strong increases in sales to the once-impenetrable Japanese

amounted to HK\$623m - a little
more than balf of the
HK\$1.15bn sold In the same
period in 1986, Of these, US
purchases have slumped from
HK\$516m to HK\$185m.

Worst hit of all have been
stiffed dolls, with sales decimated from HK\$243m to
HK\$47m. US buyers cut orders
from HK\$223m to
HK\$50m higher than the total
from HK\$220m to HK\$28m.

The collapse of just one company - California-based Worlds
of Wonder (WoW), which is
famous for its Cabbage Patch
dolls, and Teddy Ruxpin - has
already done serious damage to

HK\$11.65bn to HK\$1.65bn able buffer to sluggish US sales. Exports to Japan rose by 84 per cent in the first 11 months of 1987 to HK\$251m after an increase of more than 70 per cent from 1986, while sales to France leapt by 124 per cent to HK\$335m.

The estimated 50,000 Hong Kong workers dependent on the toy industry — and the even larger number involved in sub-con-

second most important exports slnmp. The US market accounted in 1987 for 48 per cent of all toy exports, comports assembly in China, and re-export mainly to the US — so a slump in sales the US is expected to have an early impact on

Mr Dennis Ting, chairman of Hong Kong's Federation of Industry, and head of two leading toy companies, was nevertheless unwilling to throw in the towel on 1988 prospects. He insisted that prospects for strong growth in exports to Japan remained good: "At present the left of the property of the strong than ent, we have no more than 15 per cent of the market, and I'm sure it will continue to expand."

The surge in sales to other ger number involved in sub-con-markets has trimmed Hong tract work in nearby mainland, Kong's dependence on the US China – are likely to know market, but not enough to alleger number involved in sub-con-tract work in nearby mainland,

#### APPOINTMENTS

#### **Changes at Rowntree**

Mr Peter Blackburn has been development director. Mr Peter Blackburn has been appointed chairman of ROWN-TREE'S UK and Republic of Ireland region. He also succeeds Mr Ralph Kaner as chairman as partners Mr Frank Neale, of Rowntree Mackintosh Confectionery. Appointed to the group board in 1982, Mr Blackburg assembled to the Ron Hobbs. They were all with Citicorp Venture Capital

appointed Mr Norman Lawson He was managing director of as commercial director. He was Rendell Partnerships Developa director of Food Brokers.

appointed director of Command Services, a new division of

Mr Hnward Mann, managing director of RHM Grocery, has been elected president of the BRITISH FOOD EXPORT COUN-

Mr Stuart Lee has been appointed group finance director of PLEASURAMA. He was finance director of President director of marketing. He was

group board in 1982, Mr Blackburo was made joint chairman
of the UK and Republic of
Ireland region in 1985. Mr Gralam Millar has been appointed
managing director of Rowntree
Mackintosh Confectionery. He
was managing director of Wilson-Rowntree in South Africa.

\*\*To Mark Shelden has been

Citicorp Venture Capital.

\*\*DAUPHIN INTERNATIONAL,
Blackburn, has appointed Mr
Paul M. Simpson as managing
director. He joins from Barciays
de Zoete Wedd. Mr Gerard
Priest joins the board as
finance director. Dauphin international bas merged with Unit
Press, and both companies are

Mr Mark Sheldon has been Press, and both companies are appointed senior partner of now wbolly-owned subsidiaries LINKLATERS & PAINES in succession to Mr Ferrier Charlton holding company. Mr Simpson and Mr Priest join the board of the helding company together. Mr Danlel Nadis has been appointed managing director of GE CAPITAL'S newly-formed equipment leasing subsidiary, based in London. He was legal counsel to the commercial equipment financial business in the US parent finance company.

\*\*

Mr David Hawkins has been appointed managing director of the southern division of TOWRY LAW (GENERAL INSURANCE). He joins from Stewart Wrightson, where he was a regional director.

\*\*

Mr David Hawkins has been appointed managing director of Unit Press, in joins the holding company board. Mr Alan Mercer is appointed managing director, and Mr John Halsall works director of Unit Press.

Y.J.LOVELL (HOLDINGS) has appointed Mr Alun Rees as a the holding company, together with Mr Roland C. Peagram as a non-executive director. Mr

\* appointed Mr Alun Rees as a CROMBIE EUSTACE has director of Lovell Partnerships. ments, another group company.

Mr Martin Lee-Warner has MASSEY FERGUSON TRACjoined the board of THE COM-MUNICATION GROUP. He was Mitchell as manufacturing an executive director of Samuel director at the Coventry tractor Montagu & Co.

Mr Peter Green has been msnufacturing manager at appointed director of Command Longbridge, Birmingham.

Services, a new division of MEDICLEAN.

\* Tormer managing director of Data-Ship (UK) Mr Lewie Jones has been appointed to the board and named director of sales abd marketing at QUARTO PUB-LISHING.

\* Former managing director of Data-Ship (UK) Mr Lewie Jones has been appointed to roll CO (SYSTEMS), which provides computer systems for the transport industries.

J. BIBBY & SONS has appointed Mr Martin Reid has been mon-executive chairman. He was deputy chairman, and succeeds Mr Bas Knrdol, who remains a non-executive director.

Mr John R. Egglesbaw has been appointed a director of EXCO CAPITAL MARKETS (TREASURY SERVICES), with responsibility for corporate marketing. He was a director of Lloyds Merchant Bank.

Mr Stuart Lee has been appointed group finance director of PLEASURAMA. He was finance director of PLEASURAMA. He was finance director of President Entertainments, which was acquired by Pleasurama last August. Mr Lee succeeds Mr Barry Hardy, who assumes the newly-created main board post of corporate planning and of group contractual services.

\*\*Tractions — it uses the term non-domestic arbitrations — it uses the term non-domestic arbitration of a lower in particular of the same as those for refusing Co of, Nigeria [1984] 2 recognition and enforcement, Lloyd's Rep. 77 as set out in Article 86 of the New York Convention of the New

**BUSINESS LAW** 

# Arbitration – the next step

By Clive M. Schmitthoff

guisbed commercial judges, Lord Justice Mustill. The Committee and the Scottish Advisory Committee on Arbi-tration Law (chaired by John Murray QC) published a Con-sultative Document in October 1987. This document deals with the question whether the United Nations Commission on International Trade Law (UNCITRAL) Model Law on International Commercial Arbitration of 1985, which aims at harmonising national arbitration laws throughout the world, should be adopted by the UK as a whole, in part or not at all. The document contains a detailed analysis of the Model Law and poses a number of specific-questions.

will make positive recommendations soon. The statutory framework of English arbitration law is contained in three Arbitration Acts of 1950, 1975 and 1979. Acts of 1950, 1975 and 1979.
The 1950 Act is the principal act, but that of 1979 is the ulation of international commost important. The 1975 Act gives effect in the United Kingdom to the New York Convention on the Recognition and Enforcement of Foreign Arbitral Awards of 1958, extremely liberal attitude to international arbitration. In eign Arbitral Awards of 1958, which is accepted by 71 states, including the UK, the US, the Soviet Union and

China.
The 1979 Act provides a The 1979 Act provides a famous Mitsubishi case the temporarily satisfactory, though not ideal, solution. it adopts the principle that an award is reviewable by the court on a substantial point of law but in international arbitrations — it uses the term "non-domestic" arbitrations — In France the decree of 1981 has introduced and correct the court of the

ment, which may appear puzzling, is simple. In so-called "one-off" contracts in which London competes with other international arbitration centres, the parties may agree in advance on the finality of the Answers are requested by aince the courts are unwilling February 1988. It is to be to hear lengthy argument on hoped that the Committees the issue whether judicial

The Model Law is not an tration of its consensual charinternational convention. It is acter. international convention. It is not intended that the states which accept it should introduce it into their national law. It is merely a model of would be twofold. First, UK law relating to international commercial arbitration would, opinion believes to be a good in principle, be brought into national arbitration statute. In its meanagement the UK delice industrial countries.

mercial arbitration in other jurisdictions.

As reported in this column on October 1 1987, the US Supreme Court adopts an extremely liberal attitude to international arbitration. In review, as a statutory princi-1974 the court rejected "a ple, should be replaced by the parochial refusal" to enforce principle of finality of inter-an international award. In the only statutory exceptions which should be admitted to this principla should be the few limited cases defined in Article 34 of the Model Law. national arbitral awards. The 417 US 506, 619 US 885 only statutory exceptions (1974) which should be admitted to this principla should be the few limited cases defined in outh Inc. 1055 S. Ct. 3346 (1985), See FT July 11 1985 as grounds for setting aside See FT July 2 and 30, 1987 an award or remitting it. Marine Contractors Inc v These grounds are essentially the same as those for refusing recognition and enforcement, Lloyd's Rep. 77 as set out in Article 36 of the as grounds for setting aside an award or remitting it

THERE IS general agreement among lawyers and arbitration to tract prefer arbitration to tract prefer arbitration to tract precedings; they fear the delay caused if their case goes through the hierarchy of the delay caused if their case goes through the hierarchy of the courts unfortunately the adoption of the principle of fluality is qualified by the award is final, as similar protection centres in countries with more favourable laws.

Fortunately the matter is under consideration by a powerful Departmental Advisory Committee, appointed by the DTI, under the chairmanship of one of our most distinguished commercial judges, Lord Justice Mustill. The Court of the world. The Court of Appeal decided in 1984 that the adoption of an ICC arbitration clause operates as an avance exclusion agreement that the award advance exclusion agreement of judicial review. The court of finality is qualified by the award is final, as similar provisions are contained in practical review and only be exclused after the commencement of provide in their arbitration agreement that the adoption of an ICC arbitration clause operates as an avance exclusion agreement of judicial review. The court of the award exclusion agreement of judicial review of law on a substantial question of law in other words, the principle of the pri

advance on the finality of the award, but abrogation of judicial review on a substantial point of law of general import is discouraged, in order to maintain uniformity and certainty of law in the interest of traders in a particular line of business. This pragmatic approach has served British business well, particularly aince the courts are unwilling to hear lengthy argument on the issne whether judicial review should be admitted by them, following the Nema Guidelines' and Antoios'.

But the 1979 Act is now almost 10 years old and it has a faded look, particularly wben compared with the regulation of international commercial arbitration would, in principle, be brought into national arbitration, the UK delegation, which included eminent judges and practitioners, took an active part.

It is thought that the adoption of the Model Law as a whole by the UK would be a cretrogressive step. UK arbitration law has a long statutory and judicial tradition. It is a system of law which has been refined by long practical them be altered. It would no longer be statutory, to which system by the Model Law system by the Model Law would be contract forms. The basis of judicial review would be a mistake. What ahould be done is to select the would no longer be statutory, to which best points of the Model Law founded on the autonomy of — and there are many good— the particles' will which is rest them into the new Arbitration.

Pioneer Shipping Ltd v BTP
Tioxide Ltd. The Nema
[1982] A.C. 724
Antaios Compania Naviera
S.A. V. Salen Rederierna B.A.
110051 A.C. 101 [1985] A.C. 191 Scherk v Alberto Culver Co. 417 US 506, 619 US 885

#### **UK NEWS**

PRESCOTT ABANDONS PLAN TO FORCE PARTY DEPUTY LEADERSHIP VOTE

# Labour averts fight at the top

MR JOHN PRESCOTT, Labour's parliamentary responsibilities, energy spokesman, yesterday in order to concentrate on abandoned his controversial strengthening the party organiplan to fight Mr Roy Hattersley sation, would be debated in October.

Re said that as the debate

party.

The decision followed his acceptance of a formula worked out between trade union leaders and Mr Neil Kinnock, the Labour leader, which Mr Prescott claimed would enable him to raise his proposals for redefining the role of the deputy leadership at this year's annual party conference.

He said that as the debate would now be held, there was clearly no need for him to force clearly no need to him to force the issue by standing for elec-tion this year. It was "a victory for common sense", although he did not rule out standing in sub-

it was being pointed out that, up until this morning, Mr Prescott tried to win concessions on the role of the depoty leader, but was turned down flat on each occasion.

In a statement which appeared further to undermine Mr Prescott's position, Mr Kin-nock welcomed the decision but

Mr Prescott said he did not believe an election would be divisive but he appreciated the views of those who did. He was careful not to make any criti-cism of Mr Hattersley.

 Mr David Steel, the Liberal leader, yesterday gave the cle-arest indication yet that he will not be a leadership candidate if expressed his annoyance that his party decides to merge with there had been any distractions the Social Democrats.

cott claimed would enable him to raise his proposals for redefining the role of the deputy leadership at this year's annual party conference.

However, sources close to Mr. Kimnock, who has been suggered by Mr. Prescott's apparent He said last night that he had been any distractions from the party's present policy review. He said last night that he had been suggered by Mr. Prescott's apparent He said he was "completely hostile" to the plan to exclude the deputy leader from s major parliamentary portfolio, like ship ballot, Mr Steel acknowledge to relieve the deputy leader of did not organise the conference to relieve the deputy leader of did not organise the conference that there had been any distractions from the party's present policy three days before the crucial hostile to the plan to exclude the deputy leader from s major parliamentary portfolio, like ship ballot, Mr Steel acknowledged his recent ambivalence over his own position.

# Successor to Whitelaw named for key Cabinet committee

MR JOHN WAKEHAM, the running of the Government whole of the Government's

1.3

MR JOHN WAKEHAM, the leader of the House of Commons, has increased his infinence within the Government by taking on the chairmanship of a key Cabinet committee. This follows the retirement of Lord Whitelaw earlier this month.

He will chair H committee, which deals with home and social affairs and is one of the main permanent, and publicly acknowledged, Cabinet committees. The other key committees. The other key committees and defence policy, are both chaired by Mrs Margaret Thatcher the Prime Ministers.

I the Government whole of the Government's social policies. Having taken over Lord Whitelaw or in the committees and and hoc groups, rather than being referred up to the full Cabinet. Consequently, after the resident of the Council, Mr wakeham will now be seen as the cabinet of the Council, Mr wakeham will now be social policies.

The c tees. The other key committees, covering the economy and over-seas and defence policy, are both chaired by Mrs Margaret Thatcher, the Prime Minister.

both chaired by Mrs Margaret
Thatcher, the Prime Minister.

The chairmanship of these committees is central to the care will now extend over the gramme.

Ar Wateriam has the reputation of the reaction, like Lord Whitelaw, of chair the QL committee to the scenes operator and his influction.

Government's legislative programme. Health funds pledge 'dropped'

#### Beecham **bolsters** drugs arm

BY ANDREW TAYLOR

BEECHAM GROUP, the drugs, cosmetics and consumer products group, is reorganising the management of its pharmaceuticals division, which has an annual turnover of about £850m.

Mr James Pollard, chairman of Beecham Pharmaceuticals, said the new management structure would foster closer cooperation between research

and marketing new products. The company, which produced a trading profit of £249m in the year to March 31, 1987, was developing a new marketing unit to provide a strong input into product development.

opment.
It was also creating a department to increase product licensing agreements with other pharmaceutical groups. All aspects of bringing new products to the market would be co-ordinated under a new project management system. Some of these functions had been solit which had led occasionally

PRESSURE on Government over funding for the National Health Service intensified year sector of the Royal College of bers of parliament of their dismays that the Government apparently not standing by an agreement that further finance is needed.

A meeting between Mr John Moore, Social Services Secretary, and the presidents of the Government appeared to understand the problems. Since then we have dents had been dismayed to read reports of Tuesday's Commons health debate, in which the Government appeared to understand the problems. Since then we have dents had been dismayed to read reports of Tuesday's Commons health debate, in which the Government appeared to understand the problems. Since then we have and this causes us understandable dismay.

Four senior management posts have been created, including a worldwide head of commercial operations who will be market would be cordinated under a new project management system. Some of these functions had been split which had led occasionally not standable dismay.

Four senior management prosts have been created, including a worldwide head of commercial operations who will be market would be the said. They feel mr Moore had list then we have appeared to understand the problems. Since then we have appeared to understand the problems. Since then we have appeared to understand the problems. Since then we have the problems that disconcerting news and this causes us understand the problems that a statement which they issued in December warm that they issu

A signature to rely on.

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# Ofgas director gives warning on excess profit

BY MAX WILKINSON, RESOURCES EDITOR

MR JAMES McKINNON, director of the Office of Gas Regulation, yesterday told MPs that running from last April, would he would need more detailed be needed to assess whether the information from British Gas if formula should be revised, he were to ensure that the company did not make excessive. pany did not make excessive four years' time.

profits out of the domestic consumer in future years.

Mr McKinnon, whose office was set up to enforce fair play in the domestic market after British Gas was privatised in 1986, was answering questions on the formula which governs price increases in the sector. This formula allows British
Gas to raise prices by 2 percentage points less than the
annual rate of inflation plus an

row with the company last year about its failure to provide him with adequate information on the operation of the formula. However, he told the Commons committee on energy that he was satisfied the company had operated the formula correctly

In future years, he said it was one in which little changed from year to year.

Asked whether Hritish Gas judgment whether the formula was one in which little changed from year to year.

Asked whether Hritish Gas judgment whether the formula was one in which little changed from year to year.

Asked whether Hritish Gas was one in which little changed from year to year.

British Gas is not obliged to publish a breakdown of its profits in the domestic sector compared with profits in the unregulated industrial sector.

However, Mr McKinnon said he had been discussing with the company how it should make the necessary information available and had been told British Gas was itself keen to monitor the operation of the

amount which would compensate the company for increases in the cost of its gas supplies from the North Sea.

Mr McKinnon had a public provide him with the internal accounts needed.

In answer to a question about

how the appropriate rate of return could be assessed, Mr McKinnon said it would be nec-essary to look at the risks and rewards of other investments British Gas's domestic business was one in which little changed

the risks and rewards in this sector of its business.

To make this judgment, Ofgas would need to develop a record being in the business would be "reprehensible if not illegal".

# Swan Hunter launches last RN Type 22 frigate

SWAN HUNTER, the Tyneside terday: "We are proud of HMS shipbuilder, yesterday Chatham and know she will be launched HMS Chatham, the a credit to Swan Hunter and last Type 22 frigate for the British industry. We have come last Type 22 frigate for the British industry. We have come Royal Navy and the last vessel a long way since the privatisation be launched from the comtion of our company two years

buy-out from British Shipbuilders. All future Swan Hunter ships will be built at the last remaining shipyard on the Tyne, the Wallsend slipway, down the river from the Nephrane waships it builds, is a technical waships it builds. tune yard.

The company is to use some of the covered facilities at the Neptune yard for small-scale fabrication and sub-assembly work for units which will be

Mr Alex Marsh, chief execu-tive of Swan Hunter, said yes-

pany's Neptune yard on the ago: we have not only survived in one of the most competitive The launch came two years to the day after Swan Bunter was privatised in a management buy-out from British Shipbuild-kets to include a full maritime

nically sophisticated vessel.

installed on ships to be built range of offensive and detec-there. tion equipment for its role as a

#### Swedes to sell Valspar paints to MacPhersons

BECKERS, the Swedish paint maker, is to sell its Valspar brand and business to MacPhersons and get out of decorative paint markets in the UK.

paint markets in the UK.

Up to 150 jobs may be lost at the old Goodlass Wall factory in Speke, Liverpool, which Beckers bought from the Cookson group in 1985, when the company's national workforce numbered about 550. The deal, the price of which is to be finalised next week, includes transfer of Alexander Fergusson in Glasgow. It will save 160 sales, marketing and

depot jobs throughout Valspar's UK operations, which were threatened by continuing rationalisation in the paint industry after the Williams Group's recent acquisitions of both Crown and Berger.

Mr Andrew Miller, divisional officer of the Association of Scientific, Technical and Managerial Staffs, said yesterday he would be be complaining to the union members of Beckers' main board in Stockholm about lack of consultation.

lack of consultation.

The Swedish unions will be asked to protest about "colonial" attitudes towards its British subsidiary and to demand

that Beckers help any sacked

Mr Alan Walker, Beckers' UK group financial director, said the company would be developing its industrial coatings and resins business at the Liverpool plant. It would continue to employ more than 200 there. There would be as much rede-ployment of redundant Valspar people as possible and those who had to leave would be counselled to help find jobs. The Valspar acquisition is

The Valspar acquisition is expected to make MacPhersons the third largest paint company in Britain after ICI and the new Williams-Crown-Berger grouping. MacPhersons was bought in 1985 by Tikkurlla, the paints subsidiary of the state-owned Finnish chemical group Kemira Oy, in an auction with Beckers and Yule Catto.

MacPhersons is better known under its oid name, Donald MacPherson, the supplier of

MacPherson, the supplier of decorative paint to Woolworth stores in Britain. It has rationalised most of its activities on lts high technology plant in Bury, Greater Manchester, after headhunting management, mainly from International Paint, the Courtauids subsid-

Valspar is a US brand owned by different paint companies in various European countries.

The group tast week submittee a planning application for a country town at Stone Bassett, warious European countries.

#### Rolls-Royce suspends outspoken managers

By Richard Tomidns, Midlands Correspondent

TWO SENIOR managers of Rolls-Royce, the zero-engine manufacturer, were yesterday suspended from work after apparently making ontspoken remarks on the future of the company's marine engine divi-

The two are Mr Robin Hussell general manager of marine business at Rolls-Royce's Anstey plant near Coventry, and Mr John Neeves, marine engineering manager at the same site.

would be very, very marginal, he said.

Roils-Royce said yesterday: Both Mr Bussell and Mr Neeves have agreed to remain at home while they and the company consider their future. It would therefore not be appropriate to comment in detail, but the company has repudiated the letter Mr Bussell wrote to MPs because it misrepresented the company's posi-

Mr Bussell declined to com-

#### Plans for Essex housing

By Andrew Taylor

PLANS FOR a \$250m housing development at Braintree, Essex, have been submitted to Braintree District Council by Countryside Properties, which is involved in four of the largest housing schemes proposed for south-east England. Mr Nicholas Ridley, Environ-

ment Secretary, last month approved plans for a \$350m housing acheme in Harlow, Essex, proposed by a consor-tium of three developers: Coun-tryside, Croudace and Wates.

The three companies are

expected to submit a planning application for a \$250m development, to build 1,500 homes at Stevenage, Essex. Countryside is also part of a consortium of Heron, Mowlem, Conran-Boche and Barratts which proposes a \$500m housing and commercial develop-

ment to the south of the former Royal Victoria Dock, London. The latest proposals at Brain-tree would involve Countryside in providing 1,800 to 2,000 homes on a 400-acre site to the south of the town along the A131. The development will be expected to meet some of the demand for new homes follow-ing the expected.

demand for new homes following the expansion of Stansted
Airport, Essex.

The project will include a
150-acre country park, a sports
hall, a supermarket, several
smaller shops, a church, a public house, and a community hall
and health centre.

The development is one of

The development is one of several housing projects, described by builders as neighbourhood schemes, proposed for the seath cost for the south-east.

Several developments proposed by Consortium Developments, a group of nine isading honsebuilders, are even larger.

The group last week submitted a planning expectation for

Kevin Brown reports on a growing sector in the transportation of goods

# Rolling up to rent a private rail wagon

the UK's largest private wagon rental company, by Groupe CAIB, a subsidiary of Brambles International, the Australian

transport group.

CAIB, which operates 35,500 wagons elsewhere in the European Community, has a UK fleet of about 3,400 wagons – a dominant position in a domestic reputal sector of about 5,000 reputal sector. rental sector of about 6,000

engineering manager at the same site.

Mr Bussell suggested in a lefter to MPs and in an interview with the local press that jobs at Anstey could come under threat if Britain failed to participate in the seven-nation pian to build a Nato frigate. Anstey employs nearly 2,000 people, though considerably fewer are on marine work.

Rolis-Royce would be strongly placed to supply the marine engines for the ship, codenamed NFR-90, if Britain participated. So far the Treasury has been chary about it.

Mr Bussell suggested in a lefter rental sector of about 6,000. This is illustrated by a fall since 1947 in the number of BR wagons.

This group has made clear this is illustrated by a fall since 1947 in the number of BR wagons.

This is illustrated by a fall since 1947 in the number of BR wagons from 1.3m to about 14,500 - or 32 per cent of the UK fleet.

At the same time, the domestic rental about 14,500 - or 32 per cent of the UK fleet.

At the same time, the domestic rental importance in the carrying capacity of modern wagons, which of the wagons which were operating 40 years ago.

In addition, a large part of the wagons which were operating 40 years ago.

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At the same time, the domestic rental about 14,500 - or 32 per cent of the UK fleet.

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These figures disguise a big increase in the carrying capacity of modern wagons, which were operating 40 years ago.

In addition, a large part of the Wagons which were operating 40 years ago.

In addition, a large part of the wagons which were operating 40 years ago.

In addition, a large part of the wagons which were operating 40 years ago.

The BR fleet is committed to moving coal from pithead stocks to power stations, and is the corrying coal from pithead participated. So far the Treasury has been chary about 14.

JUST more than 40 years after the nationalisation of Britain's railways, the scene is being set for a period of rapid growth in private ownership and operation of rolling stock.

The growing confidence in the back burner while BR sorts out its own iccomotive requirements.

The growing confidence in the private rail sector was illustrated by the \$29m acquisition earlier this month of Procor, the IIK's jargest private wagon in the private wagon market follows decades of decline in

The sudden burst of activity in the private wagon market follows decades of decline in follows decades of decline in the total freight carried by rail, which fell from 255.2m tons in 1947 to 138.4m tons in 1987 – less than 10 per cent of the market. But while the total figure has been falling, there has been strong growth in the proportion of rail freight carried in private wagons. private wagons.
This is illustrated by a fall

UK RAIL WAGON OWNERS Rental companies CAIB/Procor (fleet total) MAT Transauto Standard Railway Wagon (inc. Railease) E.G. Steele

c.G.Steele
et Tiger Rail
Tiphook Rail
VTG
Total Own account operators

(More than 100 wagons) BP Oil
British Steel (all divisions)
Esso Petroleum
Gulf Oil (GB)
ICI (all divisions) Ministry of Defence Redland Aggregates Shell Oil (UIO

Total non-BR fleet (rental and own account)

sury has been chary about it.

Mr Bussell told the Coventry
Evening Telegraph that Anstey
currently supplied marine
engines for only three countries.

Britain, Holland and Japan –
and if Britain failed to participate in the NFR-90 project, the
loss of prestigs could mean that
the Royal Navy would be the
only customer left.

"It would then come down to
will be successful operation
will put its rail subsidiary in
fourth place in the UK "league table" of rental companies.

The group says it is confident
to keep its fleet busy from the
moment of delivery, and is
busy more wagons.

Tiphook has also had talks
"It would then come down to
will brits rail subsidiary in
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to keep its fleet busy from the
moment of delivery, and is
busy more wagons.

Tiphook has also had talks
with a low payload and
therefore not available for general traffic.

When this part of BR's fleet
ins stripped out, it is estimated
that more than 80 per cent of
non-coal religion movements in the road infrastructure were not paralleled
that more than 80 per cent of
non-coal religion movements in the capacity
moment of delivery, and is
the UK is carried in private
moment of delivery, and is
the UK is carried in private
moment of this year, which
was low if the red infrastructure were not paralleled
that more than 80 per cent of
in private
in provided the coancity of the new or refurbished units
introduced.

By contrast, BR estimates to road
that more than 80 per cent of
in private
is stripped out, it is estimated that more than 80 per cent of
that more than 80 per cent of
in private
is stripped out, it is estimated that more than 80 per cent of
in private
is stripped out, it is estimated that more than 80 per cent of
in private
is Rail lost market share to road

ing a "halo effect" caused by the proposed Channel Tunnel, which will link BE tracks with the freight sector releases the European network for the first time, and has led to a big increase in awareness of the

which will link BE tracks with the European network for the first time, and has led to a big increase in awareness of the possibilities of rail transport.

At the same time, rail is benefiting from an international move towards intermodal transport in which goods move between road, rail and ships in a single wagon or container.

All this coincides with with a buge improvement in morale within BR's freight division caused by the success of a commercial marketing strategy inspired by government demands for an end to losses.

Railfreight is forecasting profits of 553m next year, and private wagon companies say its competitive pricing policies and efficient computer tracking system, known as Tops, are indications of rail's increasing ability to compete.

indications of rail's increasing ability to compete.

However, while BR provides and maintains the rail network, and supplies staff and locomotives, it continues to reduce its ageing wagon fleet, which has an average age of more than 15 years. In 1985, for example, more than 85 per cent of the wagons withdrawn from service belonged to BR, which was responsible for only 1 per cent of the new or refurbished units introduced.

Despite the existence of a large number of own-account fleets, much of the growth in private wagon ownership is likely to come from rental com-

This is because of a trend throughout industry for producers to withdraw from the secondary activity of transport, and the effect of the abolition of 100 per cent, first-year capital allowances in the 1984 Budget, which has made rental more tax efficient.

The rental companies also

The rental companies also have their eyes on the Continental European market, where rental accounts for a high proportion of total wagon fleets around 40 per cent in West Germany and 50 per cent in France, for example.

Mr Michael Barclay, managing director of Tiphook Rail, said: "We reckon this is a good time to come in. We think there is a market for Tiphook because, while there are a lot of existing wagons, a lot of them are old, with a low payload and restricted speed.

# Guinness attacks Takeover Panel ruling

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

conclusion, Guinness was to whether Bank Leu, which was make payments to former Disturblers' sbareholders and the provide the money in time. In conclusion proved subsequently the event Bank Leu came up to be unsound, "it would be, in with the money and Guinness's court hearing.

Court hearing.

Court hearing.

Mr Oliver said it was conceivable that the arrangements referred to in the Pipetec letter to provide the money and Guinness's to be unsound, "it would be, in with the money and Guinness's line of the panel last August by solicitors for Mr Olivier Roux, Guin-The hearing continues today.

THE CONSEQUENCES for practical terms, virtually an unsound and "highly danger-ous" ruling by the City Take-over Panel were spelt out in the High Court yesterday.

Last September, the panel decided that Guinness had edided that Guinness had party with either Pipetec, a taken part in a concert party swis ann said to be Pipetec, a Distillers at a price 75p above Distillers at a price 76p above Distillers.

Mr David Oliver QC, for Guinness would have to pay to ness, said the consequences went beyond the impact on Guinness which argues that according fact that a court might find the fact that a court might find the consequences.

I consequences to practical terms, virtually impossible for Guinness to Central to the day after it was made, Guinness says.

Central to the day after it was made, Guinness says.

Central to the case is a letter written on April 18 1986, by the city of his own that would court had been told that, on Oliver written to the case is a letter written on April 18 1986, by the city of his own that would court had been told that, on Oliver written to the case is a letter written on April 18 1986, by the city of his own that would court had been told that, on Oliver written to the case is a letter written on April 18 1986, by the city of his own that would court had been told that, on Oliver written to the case is a letter written on April 18 1986, by the city of his own that would court had been told that, on Oliver and the panel stating the consequence of the Thomas Ward, then a Guinness director, confirming the share purchase the panel stating then a guinness to repurchase the shares of Figure 19 precises the shares and pay costs and other expenses to Pipetac.

Distillers at a price 75p above the state with either Pipetec, a party with eith ness, said the consequences if that were the case, range went beyond the impact on between \$100m and \$200m.

Guinness's abare price and the fact that a court might find the the panel reached its conclusion panel's decision very persuaon inadequate evidence, claims
sive, or binding. In any court
action against Guinness by
Argyll, its rival in the Distillers
takeover battle.

Let a court that all it did was lend the puraction against Guinness by
Cazenove, which was purchasling the shares for Pipetec.

tance of its terms.

The involvement of Mr Ward, who did not give evidence to the panel, and the determination of Guinness's present management to distance themselves and Guinness's from the actions. and Guinness from the actions of their predecessors, have.

non-executive director.

Among evidence read to the court were comments made about Mr Ward to the panel by a Guinness solicitor, Mr Edward him the letter to sign. Mr Roux Walker-Arnott. He had said: made uo inquiries as to the "Any document which is con- accuracy of its contents and nected with Tom Ward must be assumed that Mr Salz would

Press opposes

# Ford increases grip on car fleet sales

FORD FURTHER tightened its per cent.

grip on the leadership of the fast-expanding UK car fleet market last year.

The statistics reveal an from 25.02.

The statistics highlight how little penetration of the fleet

share of 49.3 per cent. This was increase being accounted for more than double that of second-placed Vauxhall/Opel.

Industry figures abow that the General Motors subsidiary (from 10,755).

Saw its share of the market fall to 24.16 per cent last year from ded by more than 70,000 units 27.72 per cent in 1986. Because to resch 542,784, compared of a 15.2 per cent increase in with 470,999. This growth in the size of the total fleet market is year's total ket. however, its unit sales new car sales increase to

FINANCIAL TIMES REPORTER

UK's new car dealers were unable to say which of their

models could run on unleaded fuel or, worse still, gave wrong answers, according to a survey

by Jet Petrol, the Conoco sub-

fast-expanding UK car fleet upourn in the localized of list 267,506 sales to the mainstream fleet market — made up of companies ordering 25 cars or more — increased from from 14.77. Unit sales rose to 224,994 in 1986, representing a 90,072 from 67,691, tha share of 49.3 per cent. This was increase being accounted for mainly by a jump in sales of the

ket, however, its unit sales new car sales increase to a were still higher, at 131,160 record 2.013m units from 1.89m in 1986 However the share of Ford's 1986 share was 47.77 the total taken by fleet sales

The statistics highlight how little penetration of the fleet

market proper has been made by all other would-be competi-For example Peugeot/Tulbot.

For example Peugeot/Tzibot, which yesterday formally launched in the UK its Peugeot 405 saloon as a major competitor to the fleet market-leading Sierra, had a share of only 1.97 per cent last year. Remanit was first of the "also-rans" with 2.99 per cent. Fist had 1.2 per cent and Audi/Volkswagen 0.88 per cent.

Ignorance about unleaded fuel revealed in survey

respondent. Mr Gooding, who also collected the

national newspaper award, won \$1,250 and an expenses-paid visit to Hous-ton. Texas, where Conoco has its headquarters.

UK FLEET MARKET 1987 top 10 sellers

92,385 71,178 Ford Escort 71,967 63,973 Vauchall Cavaller 64,346 68,399 Ford Flestz 45,181 36,235 Vauchell Astra 35,391 33,910 Ford Orion Ford Granada 31,867 25,662 25,481 26,353 /Scorplo Rover Montego 25,159 22,516 Rover Metro 22,779 18,402 Rover 200 19,000 10,755

A measure of the task facing Nissan, which is increasing its share last year was 0.87 per thinebird production in the UK to 50,00 units this year, is that

the Society of Motor Manufac-turers and Traders pointing out that an education programme by the Government and the industry is needed if there is to be a significant advance in unleaded petrol sales.

Please of 25-plus. Industry sour

#### argument for Spycatcher ban Financial Times Reporter ... 1987 1986 THE Government's argument

for a permanent ban on press reporting material from the book Spycatcher paid no more than lip service to the impor-tance of freedom of speech, counsel for The Guardian and The Observer newspapers said in the Court of Appeal in Lon-

don yesterday.

Mr Charles Gray, QC, said the Attorney-General's case took no account of the fact that the information in the book, the memoirs of the former MIS officer Mr Peter Wright was sense. memory of the former and offi-cer Mr Peter Wright, was gener-ally available. It also ignored legitimate public interest.

The Gnardian and The

The Gnardian and The Observer, he said, had no intention of serialising Spycatcher, but they should not be stopped from reporting or commenting on the substance of the allegations in the book.

He did not accept that distribution was limited in England. Several thousand copies had been imported from America. The two newspapers, with The Sunday Times, are contesting an appeal by the Attorney-General against Mr Justice Scott's refusal in the High Court last month to ban press reports of the memoirs.

The hearing continues today.

#### Councils told to sell off land

By Paul Cheeseright, Property Correspondent

THE GOVERNMENT has told local authorities not to hold on to unused industrial land which could be used for retail devel-

# lt said that more than half of Britain's motorists and 36 per cent of dealers' staff do not Scottish business confident on prospects

SCOTTISH COMPANIES are expect further rises in early per cent of the local companies Our Belfast Correspondent reported that turnover would However, the company short-term prospects in spite of the stock market crash and the rise of sterling against the dol-

tors of Scottish business expect increased sales and orders in the next three months, according to the Scottish Chambers' Business Survey carried out by the Fraser of Allandsr Institute

the Fraser of Allandsr Insti-tute.

The survey, based on responses from companies belonging to the chambers of commerce in Glasgow, Edin-burgh, Dundee and Aberdeen in the four weeks to January 6, also shows that companies saw

Manufacturing companies

Manufacturing companies report greater demand from the domestic Scottish market for their products. This contrasts with their experience for most of last year when exports and sales to the English market performed well while sales to the Scottish market were aluggish. Retailing, wholesaling and construction were the most optimistic of the sectors surveyed, with construction reporting more confidence than at any time since the survey began in 1984.

A picture of a boom in South

commerce in Glasgow, Edinburgh, Dundee and Aberdeen in the four weeks to January 6, also shows that companies saw their sales and orders continue to rise in the last quarter of 1987.

A balance of companies in all sectors except wholesaling experienced a rise in employment during the last three months of 1987, and they

For the first time in years

However, the company's annual economic review attri-butes part of the decrease to a fall of 2,000 in the total number

to a small increase in manufacturing output.

Commenting on the future the review states that further growth in the UK economy this year might not necessarily be reflected in Nothern Ireland.

The virtually all Austin Rovers within three years of opening. It will supply instruments for RS, the medium-sized car developed jointly by Austin Rover and Honda.

#### Car part plant for Midlands

THE 1987 Jet Media Excel-

lence Award for motoring

journalism was presented yesterday to Kenneth Good-ing, of the Financial Times and until recently the

paper's motor industry cor-

know which cars can safely use

By Richard Tomides, Midlands Correspondent

iorecast their profits would rise.

The survey revealed "quite remarkable continuing optimism," Mr Fred Osborna, the chamber's director, said. Just over half the respondents indicated they had taken on more workers in the past three months and half of them expected to take on more in the next three months.

Tall of 2,000 in the total number of components maker, yesterday announced plans to set np its first European manufacturing base in Redditch, the West Midlands new town.

Emigration and a growth in the six-acre greenfield site in the town's North Moons Moat district. The plant will employ 80 when it opens in November and the jobless years the jobless years.

For the first time in western the pobless years the jobless years. trial output.

Emigration and a growth in the Action for Community Employment Scheme which provides jobs for the long-term unemployed are cited as reasons for the predicted fall in the jobless total.

Coopers & Lybrand's projections anticipate a period of stability in the construction industry and a growth in the consumer goods sector leading to a small increase in manufacturing output.

It is to build a £7m factory on a six-acre greenfield site in the town's North Moons Moat district. The plant will employ 80 when it opens in November and 130 within the next two years. Nippon Selki is one of the world's leading manufacturer of dashboard instruments and biggest supplier of instrument clusters to Austin Rover, the UK car maker.

The new plant is expected to meet virtually all Austin Rover's volume car production

# GEC stake in Matra to trigger collaboration

Jet has written to the Department of the Environment and unuezded petrol sales.

A European Commission directive calls for unleaded petrol sales.

A European Commission directive calls for unleaded petrol sales.

A European Commission directive calls for unleaded petrol sales.

pany, the UK electronics and engineering group, plans to use its new stake in Matra, the French electronics and armaments company, to launch a French electronics and armaments company, to launch a wide range of collaborative ventures with Matra and Matra's other new partners.

The French Government confirmed on Tuesday that GEC, Daimier-Benz of West Germany and Wallenberg, the Swedish group which controls the Ericsson telecommunications company, are to be among the new shareholders in Matra.

GEC regards its 4 per cent stake, which will cost about £10m, not simply as an investment, but as a gesture of communication with will help it seal collaborative alliances.

Semior managers of GEC and Matra have held preliminary discussions about projects on which they could work inition.

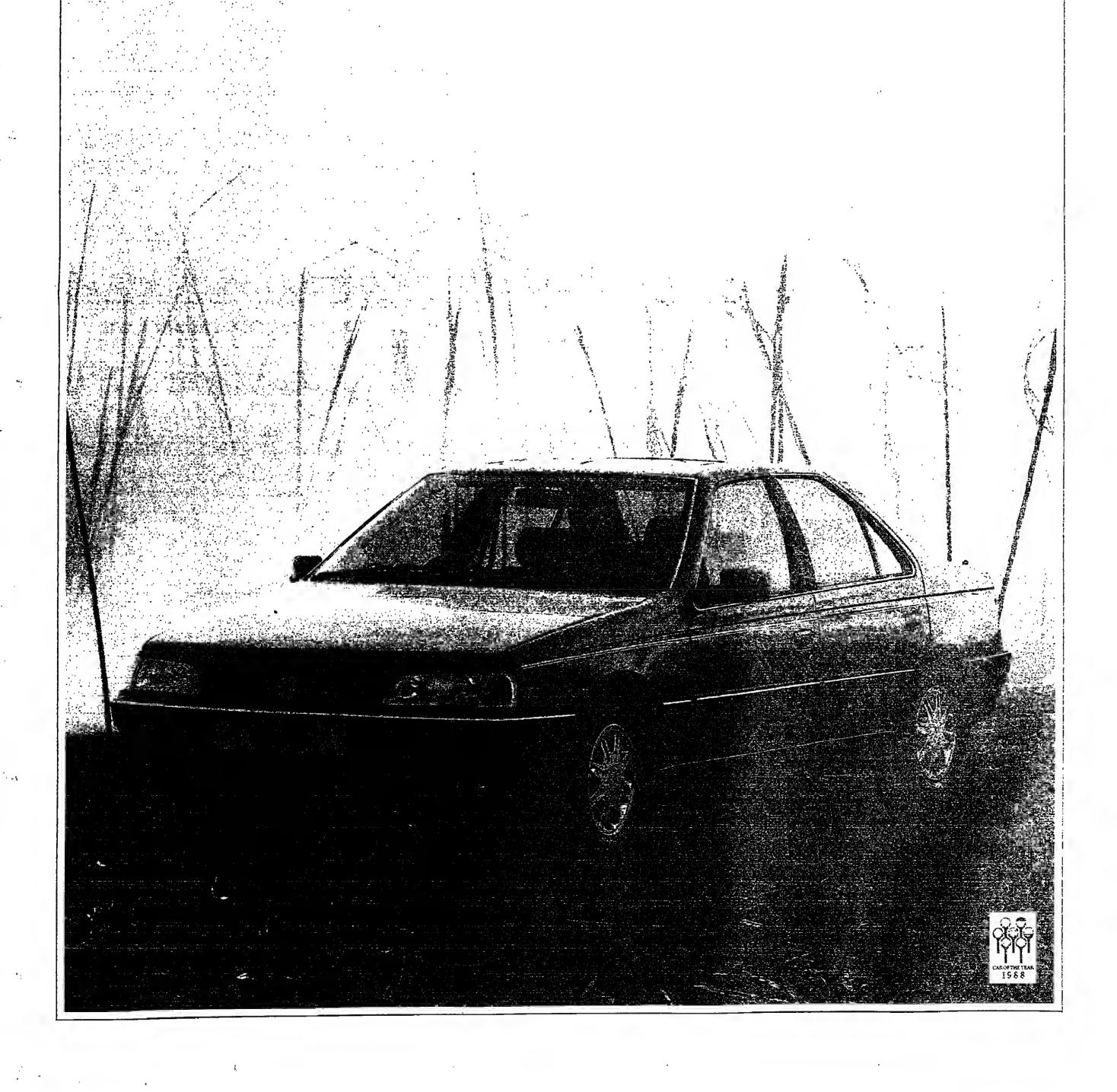
Semior managers of GEC and Matra have held preliminary discussions about projects on which they could work inition.

GENERAL ELECTRIC Company, the UK electronics and the coming months.

The most promising area seems to be in defence, where the British and French governments company to launch a ments have shown enthusiasm

discussions about projects on joint ventures with Matra in particular and the countryside which they could work jointly, railway equipment.

# THE NEW PEUGEOT 405. TAKES YOUR BREATH AWAY.



AFTER TWO years in which AFTER TWO years in which television advertising costs heve soared by more than 50 per cent, the ITV companies may this year give advertisers a chance to get their breeth back. Costs are not expected to rise in the next 12 months by more than 5 per

A period of such relative stability will be welcomed by industry. But, as a conference of the Incorporated Society of British Advertisers (ISBA) heard this week, much eco-nomic damage has already been done to industry; and the pause in the upward splral may not last for long.

The costs of TV advertising reflect the primary economics of supply and demand. Parliament has established a statutory monopoly with a restricted supply of advertis-ing time. But demand for that

tlme continues to grow.

Economic growth in the past few years has itself generated more general demand from industry. The Government, too, has become a major TV advertiser, using the medium, for example, to sell

its privatisation programmes. Banks and other financial institutions have moved in with enthusiasm. According to Media Expenditure Analysis (MEAL), the joint stock banks spent \$8.6m on TV advertising in 1980. By last year, the total had risen to \$50.3m. Insurance companies spent £3.5m in 1980, and £31.6m last year. The building societies' spending on TV advertising rose in the same period from £8.8m to £41.1m. These "newcomers" cer-

tainly have no illusions about the expense of the medium. For even the rates being charged by the ITV companies - which ran 23 per cent above the retail price index in 1986 and 20 per cent higher than the RPI last year - do not measure the real rise in costs. The Institute of Practitioners in Advertising (IPA) claims that the ITV audience has declined from 56 per cent of the total to 51 per cent over the last three years and is also becoming older and more downmarket than that of the BBC.

But financial institutions appear happy about the returns they get. NatWest which, according to MEAL, spent around £12.7m on TV advertising last year, says television is the most effective medium for promoting products for young people and for penetrating the mass market for loans and mort-

gages.

That, it adds, can be judged from the fact that NatWest is

TV advertising costs

# A short-lived hiatus?

UK rate stability may be temporary, Philip Rawstorne reports



earling products have given way to financial product ads as rates have soured

young adult market and leads bank mortgage lending with advances of more than £5bn.

Dick Spellman, divisional \$300,000. "The rise in costs in manager, marketing services, for the Halifax Building Soci-horrific," he says. fully. You cannot afford to be on the box at any price. But for many branded con-

sumer goods, the price has already become too high. Ray Morgan, chairman of the Inde-pendent media buyer, RMP, points to the evidence appear-

now brand leader in the four 30 second spots a month Sharpe says companies with - considered the minimum advertising expenditure run-necessary for a worthwhile ning at 5-10 per cent of total return - would cost around revenues have been saddled horrific," he says.

John Dale, sales director of

on advertising has doubled as well. Much of the improve-ment in productivity is

offers, cars, travel and the like than by the traditional set of find large sums of money to advertising pressive the family clean and well-fed products."

Morgan estimates that the morgan estimates that the abrand to 70-80 per cent of a brand to 70-80 per cent of UK housewives in three or cial justification."

The Cost of TV advertisers must advertising pressure find large sums of money to advertising in the UK was find serving problems.

He avers: "If the Government calculated tiskin." The Cost of find large sums of money to advertising in the UK was find serving the target consumer calculated in taking." CLK, which works to a Origination), 49 Princes of Biarritz, have changed radically. Women are increasingly working well into middle age and beyond. This of Calculated tiskin. On the calculated tiskin.

Morgan estimates that the buying into television at all is becoming a very difficult of CLK, which works to a Origination), 49 Princes of Biarritz, have changed radically. Women are increasingly working well into middle age and beyond. This of Clk, which works to a Origination), 40 Princes of Biarritz, have changed radically. Women are increasingly working well into middle age and beyond. This of Biarritz, have changed radically. Women are inc

with a cost increase of up to

4.5 per cent by TV rate rises during the past two years. ety, agrees: "TV advertising is John Dale, sales director of A company that launched a expensive. But it can deliver Pedigree Petfoods, says: "Our new product in 1985 on a the goods if you use it care-fully. You cannot afford to be years has doubled, but the would now bave to spend on the box at any price. Productivity in the past five £1.4m TV advertising budget would now bave to spend percentage of our sales going about £2m to achieve the same impact.

Dick Johnson, marketing services director for Procter merely being used to pay for & Gamble, and chairman of the higher advertising costs. I ISBA's executive committee, don't mind paying free mar-calculates that if advertising on't mind paying free maring on the small screen itself.

"The British housewife – the dominant ITV viewer – must be increasingly enchanted," he says, "to see that she is being tempted more frequently by cash-cards, share offers, cars, travel and the like than by the traditional 'keep the family clean and well-fed' products."

don't mind paying free marcalculates that if advertising ket rates, but the present system is a recipe for disaster."

RPI over the past 10 years, British industry would have been used more than \$1.5bn – health and beauty products "Money which could have been used to create jobs and wealth." The cost of TV advertising in the UK was sustain their advertising presuce in the market. "For many well-fed' products."

Dick Emery, sales director

ation, argues that there has now been a significant change of attitude towards advertis-ers' problems.

ers problems.

Apart from the extra opportunities provided by the move towards 24-hour broadcasting, the average advertising minutage is being increased from six minutes to seven minutes an hour vieing to a minutes an hour, rising to a ceiling of 7½ minutes in peak by which an ITV company and mystery, Bournville, the serving, say, 10 per cent of UK homes would give discounts to advertisers which and the Bermuda Triangle. spent a similar percentage of

But advertisers, generally, believe that their long term future depends on more radical changes in the structure of British television.

Johnson states firmly:

mism, and to increase the sup-ply of TV advertising time

get buying, he argues.

Greater competition should be injected into the next ITV franchise round in 1992. Separate weekday/weekend fran-chises should be established in major urban areas; and a night-time franchise should be introduced.

Encouragement should be given to the establishment of a fifth channel. It could be a national channel or a honeycomb of city-based stations. There would be ample fund-Ing for it as well as for British Satellite Broadcasting which would not make any signifi-cant contribution to the problem of available advertising time until the mid-1990s.

Other changes that might be considered, Johnson says, are programme sponsorship and the transfer of much of the Government's public service advertising from ITV to the BBC. 'It would free commercial advertising time on ITV and If the Government paid for the adverts, that might help the BBC with its finan-

Product innovation

# The chocolate box factor

Christopher Parkes on the search for winners

These, it seems, were the spent a similar percentage of their budget within its area, and penalise those who did not have been withdrawn.

Emary claims that iTV's audlence share is now increasing because of better programmes and more competitive scheduling.

But advertisers, generally, believe that their long term of things happen in the blue trithings happen in the blue tri-

angle."
The new product pushed Cadbury's share of the boxed plain assortments market "There is a need to inject com-petition into the system to promote efficiency and dyna-chalked up another success for new product developers Craton Lodge & Knight.

significantly."
According to Creenagh
Channel 4 should be given
Lodge, CLK's research direcits independence from ITV to tor, Biarritz left the competidevelop its own national mar-tion standing. Black Magle ket, catering for selective tar-and All Gold were for "mumsie\* types, she saya, who enjoy watching Come Dancing on television and get a box of handkerchiefs for Christma \*Bournville selection was old-fasbioned long johna. Biarritz is French knickers, she adds, celebrating the suc-cessful repositioning of an old product in a wider, younger and more individualistic mar-

ket slot Biarritz is essentially Bournville Selection in a new box. CLK readily admits that a third of its NPD is in reality old product development. But new or old, every candidate for the marketplace has

to be exhaustively tasted and tested by CLK, Cadbury, consumer panels and advertising agents until the mix is judged right for the target market. Life for the new product developers has been made more difficult by the fact that people no longer live, con-sume, entertain or dress themselves in ways which can be predicted by the measures of the old-school researchers.

The ways of women, for

ideas than hitherto and are more likely to change their habits frequently, Lodge

Rapid social change and the fragmentation and segmenta-tion of traditional market sectors may be one reason for the emergence and increasing prosperity of consultancies like CLK. Another, according to a new study from consultancy Brand New, is that manufacturers driven to cost-savings during and after the oil crisis tended to carve up their marketing departments in a particularly savage

manner. Product developers, like many of the products they develop, have prospered because they have found a niche to exploit.

However, their prosperity is hard won. The sector is

Biarritz is essentially Bournville Selection in a new box. A third of 'new' products are 'old'

highly competitive, laden with risk, and saddled with a potential clientele, Brand New says, which has a "cloud-cuckoo-land" attitude to innovation. Although more than half tha 150 chief executives

on new product development. Curiously, since success in overcrowded markets is notoriously elusive, 39 per cent of the interviewers said any new product failure was unacceptable. Taken together with a recent Institute of Marketing study which showed that only 32 per cent of UK companies conducted market research and only 25 per cent invested in NPD, this presents an interesting picture of British industry's attitude to taking calculated risks.

CLK, which works to a Origination), 49

of his criteria for new cilents

of his criteria for new clients is that his agency should not work in a vacuum. "If there is no ona in the organisation with a remit making him responsible for NPD, then you might as well forget it."

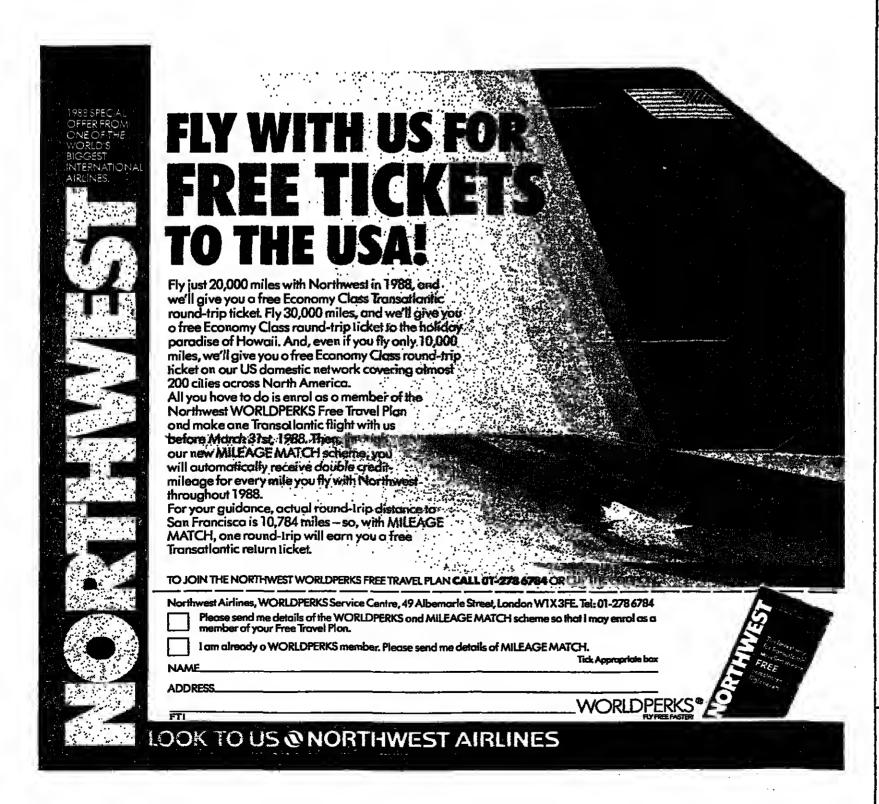
One difficulty appears to be that of handling clients' demands throughout the development process for estimates of how the new product will sell. "We cannot give the clients any estimates until we are well down the line with a product, wrapper and advertisements," say's Lodge. "Wa just have to tell them to be brave. NPD is very high be brave. NPD is very high risk and begs candour.\*
There is candour aplenty in

the latest KAE Development the latest KAE Development study of supermarket buyers' attlitudes to new products. Their demands, which must be fulfilled if newcomers are evan to make it to their shelves, let alone the shopper's trolley, are straightforward. They require products with excellent quality tailored for expanding markets with strong consumer demand and fat advertising budgets. In that order.

The big companies make their mistakes, but, perhaps not surprisingly, they also enjoy a consistently high suc-cess rate. The companies named in KAE's top innovaapproached in a Brand New tors list have barely altered survey placed innovation among the top three factors study was first published. For success, almost two thirds — and 80 per cent of food companies — said they spent less than 5 per cent of sales 1978, with Biarritz gaining and the same and the same are said they spent less than 5 per cent of sales 1978, with Biarritz gaining the same are said they spent less than 5 per cent of sales 1978, with Biarritz gaining the same are said they spent less than 5 per cent of sales 1978, with Biarritz gaining the same approached in KAE's top inhovators list have barely altered in the 18 years since the same are said they same are same are said they same are same many honourable mentions.

But only two of the compa-nies in KAE's top 20 innovators list figure in its list of most successful new products this year. This helps to bear out KAE's contention that once won, a reputation for good product development is not easily lost. But building the reputation in the first place is difficult if the trade has a fixed idea about a com-

esting picture of British pany's capabilities."
industry's attitude to taking a Innovation in Consumer Calculated risks.
CLK, which works to a Origination), 49 Princes mean success rate of 1:10, has encountered this tendency.
"We live in a climate where New Products in Grocers,



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September 30th 1988. For details complete the coupon and return to: The SEC Administrator, Manchester Business School, Manchester MIS 6PB. Tel: 061-275 6333. Ext. 6369. Telex 668354.

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# EVEN THE MOTORING PRESS ARE BREATHLESS.



The new British built Peugeot 405 was a aerodynamics. (Thus affording excellent success, even before the launch.

With the gentlemen of the press, a hardnosed bunch if ever there was, effusive in their praise.

But will you be similarly impressed with this most original 4 door, 5 seater family saloon?

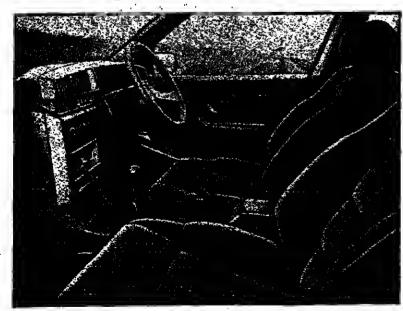
"Looks good, performs well, has superb handling and an excellent ride, ample room and good refinement."

MOTOR MAGAZINE

We sincerely hope so.

. 1

Perhaps the first thing to take your eye is that sleek body style. No car in its class has a lower drag factor.



Wrap-over doors, the elimination of conventional drip channels, flush-fit bonded windscreen and rear window all conspire to reduce wind-noise and so improve the

fuel economy.)

Look closer and you'll find that the eyecatching design incorporates many smaller points, showing an almost obsessive attention to detail.

Like mounting the windscreen washer jets on the wiper arms. The spare wheel mounted

under the boot floor, for easier access. The wide rear doors, for ease of entry. And a whole lot more besides.

Inside there's a tilt adjustable steering column. Remote control rearview mirrors. Height adjustable front seat belts. Hinged radio cover. And a 'lights on' warning buzzer, all fitted as standard.

As you can see from the spacious interior, luxury too comes as standard.

With a wide selection of fine upholstery and carpeting combinations.

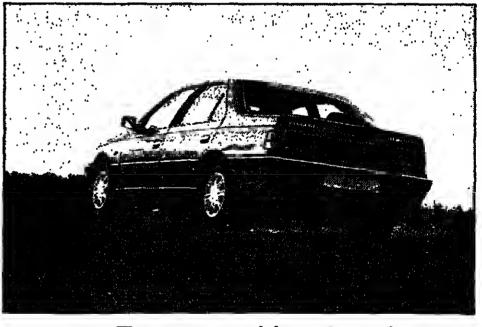
But to fully appreciate the 405, you really must get behind the wheel and drive it. For when it comes to handling and performance, Peugeot have virtually cornered the market.

"Peugeot would appear to have another winner." AUTOCAR

The all aluminium alloy, ohe engine, allied to a five speed box and much praised Peugeot suspension proves to be a potent combination. "A very real challenge."

Making this a real driver's car.

While off the road (to think of such a thing!) the 405 is designed to spend an absolute minimum of time in the service bay. With a battery of labour and money saving features.



There are 8 models to choose from, with varying levels of specification, culminating in the top of the range, 124 mph GTX Injection.

Heralding a new era in car production, the 405 has just been voted 'European Car of the Year,' by a jury of respected journalists.

Obviously it took their breath away.

May we suggest you take a test drive and experience the sensation yourself?

PEUGEOT 405

THE LION GOES FROM STRENGTH TO STRENGTH.

# Well-managed firms with the best products, the most competent workforce and the sharpest marketing departments can go out of business.

# True or false?

True! The world is littered with Corpses of firms which have been put out of business by the volatility of the economic environment. Corpses of firms which have been exposed to hostile takeovers.

Why? Because volatility in the price of interest rates, currencies and commodities has exposed financial risks we haven't recognized or managed to the past.

A firm may think its profitability is ensured as long as it manufactures the best widget, not realizing that price fluctuations could diminish or wipe out expected cash flows

At the same time, uncontrollable price changes don't have to destroy the firm.

At Chase we have the answer: financial engineering for risk management.

As a global institution offering a full range of lovestment banking services backed by the power of a strong commercial bank. Chase can identify and reduce your risk exposure no matter what husiness you're in.

#### Strategie Risk Versus Core Business Risk

Unanticipated economic changes outside a firm's direct control that affect its performance are called strategic risks.

Core husiness risks, on the other hand, are the risks most firms have to take based on production, technology, labour and capital joput decisions.

Most companies know how to manage the latter and understand how they can affect a firm's profitability.

However, profitability also depends on volatility in the economic environment. Strategic risks, for example, can put the firm out of

business, oegatively affecting even the most technologically competitive firm in the industry.

Depending on its core business, the firm may face

exposure to several different variables in its economic operating environment.

Price changes may result from a monetary policy

shift in Bono or new government regulations in Tokyo.

Strategic risk therefore results from the core
business but is separate from it; accordingly it should be

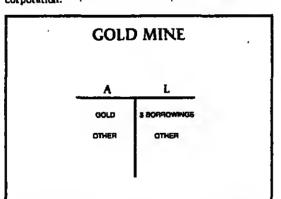
But before strategic risk can be managed, it must be identified.

managed separately.

#### Strategic Risk Identification

A simple T-account illustrates how not recognizing strategic risk can be critical, since these price risks can show up on almost any corporation's balance sheet.

Here's the T-account for a US-based gold mining corporation:



Basically, the gold mining firm is long gold and short dollars.

On the liability side, it borrows dollars at a floating rate for, say, five years with the rate re-priced every six months.

On the asset side, the firm receives flows of income depending on the price of gold, which may change daily.

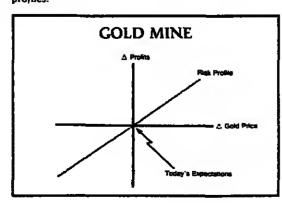
The firm uses its income to pay its workers lo dollars.

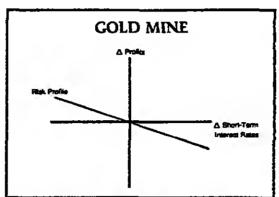
Subtracting the dollar-based labour expenses and the interest rate-indexed borrowing costs from the gold price-determined income leaves the profits of the firm.

A sudden decline in the price of gold or a lump in interest rates can drive today's profits to tomorrow's hanksumer.

No matter how state-of-the-art the firm's extraction trachioery or excellent its workforce, two fundamental things will determine the firm's profitability: the price of gold and the cost of borrowing.

These exposures can be illustrated with risk profiles:





This analytical tool identifies and measures financial risk. The steepness of the slope of the risk profile indicates the amount of exposure a firm has to a particular price variable.

In the case of the gold mining firm, there is a large risk exposure to gold price changes and a lesser exposure to interest rate changes.

How can the firm manage these strategic risks and get on with the underlying business of digging gold out of the ground?

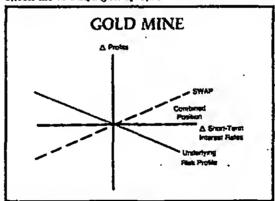
#### The Building Blocks of Strategic Risk Management

The development of markets in options and swaps, together with the growth of the forwards and futures markets, provides the tools for managing a firm's strategic risk.

Using these four basic products like a child uses toy huilding blocks, large banks can put together hedging instruments that exactly match the requirements of individual clients.

A swap, entailing the exchange of a fixed rate interest payment with a floating rate receipt, can protect the gold mine from fluctuating interest rates.

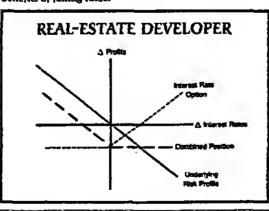
Using the risk profile framework, the swap can be shown as an upward sloping lioe; the gold mine firm receives floating rate payments, which increase as the short-term interest rate rises. Thus, the swap position offsets the underlying risk profile:



Options also provide the ability to tailor solutions to particular customer requirements.

Consider a real-estate developer whose profits are affected by interest rates not only through their determination of borrowing costs, but also by their impact on the demand for new construction.

A simple call option gives the real-estate developer the right, hut not the ohligation, to borrow funds at a certain rate. Thus, he has protection against the down-side risks of rising interest rates but retains the up-side benefits of falling rates:



#### Using The Building Blocks.

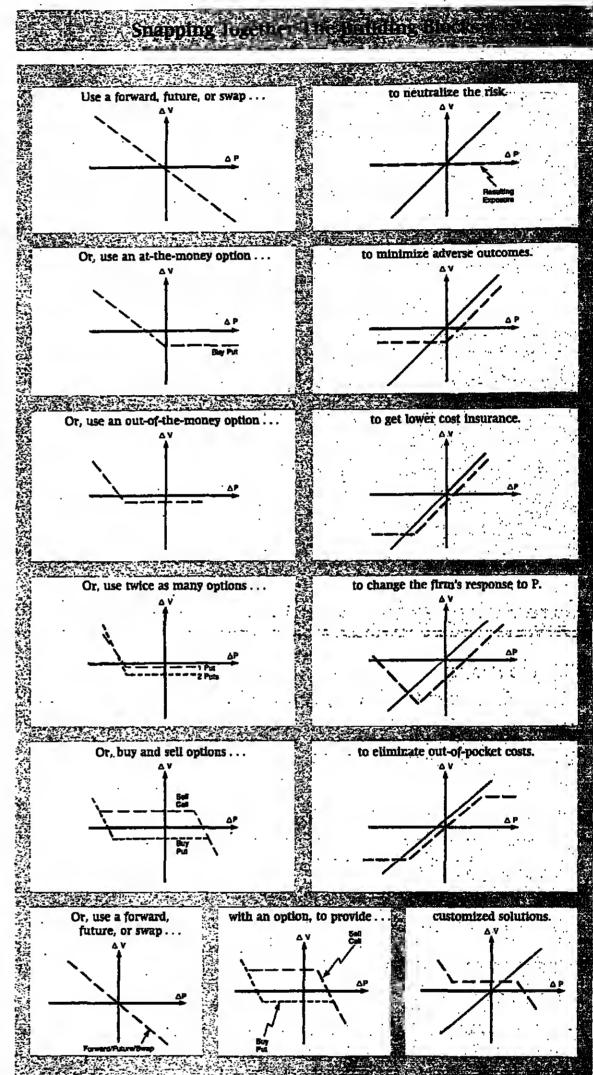
At Chase Manhattan, we've developed the building hlock approach to financial engineering to solve our clients' increasingly complex strategic risk exposures.

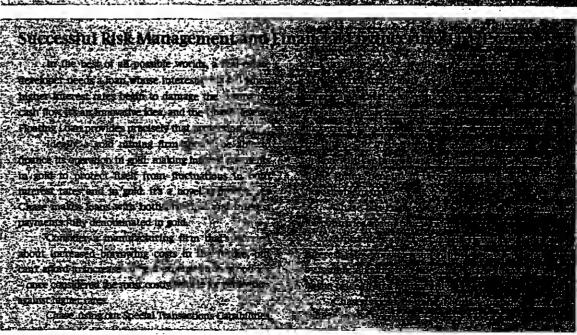
Using our expertise with the basic hullding blocks, we produce financial solutions that are sophisticated but uncomplicated, cost-effective and tailored to specific customer needs. The approach combines the highly professional skills of our dealers handling each of these instruments in worldwide markets with the creative and complementary skills of our financial engineers.

And each time Chase snaps together the huilding blocks to design a fioaocial solution, the next deal becomes even easier.

A year ago, many finaocial market participants couldn't even provide prices on US-dollar interest rate options of maturities longer than one year or in amounts of more than \$500 million.

Chase has heen providing those quotes daily with minimum turnaround time. We also offer capped or collared loans with a tenure of seven years or more with little or no delay.





These are only a few examples of how Chase can apply financial engineering to complex problems.

Our expertise in providing liquidity through the credit and capital markets, along with our key position dealing in risk management instruments, means we can

build the solution to manage any strategic risk our clients face.

For more information on how we can help you manage your company's risk, take a chance. Call Nick Robinson on (01) 726 7240.

# Israel's march towards high-tech Zionism

By Abdo Kadifa and Chibli Mallat

IN 1984, Shimon Peres, then include Fibronics and Optro- on any large-scale basis. A Israeli premier, announced tech, involved respectively in lack of minerals and other that his country was entering "the third stage of Zionism". After the first two stages, which he defined as the conquest of work and conquest of the land, he said Israel must usher in the era of the conquest of science; this third stage was to be achieved by the unrestrained development

of high technology.

The emphasis on technology the emphasis on technology has been actively pursued since the early 1980s, and as a small developing country, Israel has been unusually successful in producing military and commercial technology.

The scale of its success is impressive: science-based exports jumped from \$230m in 1976 to \$1.4bn in 1982. And although much of the output is in the highly publicised "battle-bred" military equipment, the sophistication of commercial products in some areas matches the quality of European and Japanese

Tha variety of products manufactured by Israeli companies is also remarkable. They include microprocessor systems, thin-film electronics. integrated circuits, fibre optic communication devices, medical imaging equipment, surgi-cal and industrial lasers, and biotechnology kits.

A good example of the diversity and breadth of the country's high technology is Elron Electronics Industries, the industrial conglomerate. Elron's most successful divi-sion is Elbit, which produces military computers and avionics equipment. Other divisions

with Elscint and the Biotechnology General Corporation. was attempted - the Lavi jet fighter project - the international situation and financial constraints made in the constraints on the constraints on the constraints on the constraints made in the constraints on the constrain been accused of hindering expansion through interference in the economy. As a leg-acy of early Zionism, the production of high-technology Isreali State plays an inter-goods, which could yield sub-ventionist role with a bureau-cratic apparatus used to require a total national and enhance the "socialist" appearance of the country. Prospective investors in Israel

Also, the high-technology thrust has been hampered by Until 1977, growth of Israel's gross national product (GNP) averaged between 7 and 10 and 2 per cent. Although pany, also attempted to inflation is no longer in exploit this concept in the three-digit figures, it still lingers at around 20 per cent.

The drawbacks of such a nificant strain on the econ-

st in the world. israel's success has also porations. been tempered by its inability Both E

data communications and raw materials needed to susrobotic vision systems, while tain more conventional export another wing the Zoron Corindustries, and the absence of poration, designs and manu-factures semiconductors. a local inexpensive work-force, has forced the country Elron also exploits medical to concentrate on low-volume, equipment and biotechnology high-premium products. In high-premium products. In the only case where the mass production of a high-tech item

> Successes for Israeli hightech companies can, thereinternational mobilisation which is almost impossible for

of specialised niche markets. The Elron conglomerate has been particularly active in financing such ventures and invested heavily in its affili-ate, Elscint, which produces per cent. In recent years it medical imaging equipment. has declined to between one Scitex, an independent com-

The war effort, which strategy are considerable. The demands 30 per cent of the life of a successful innovative country's GNP, places a signoduct lasts only as long as the prospective market is omy, and foreign debt stands saturated with competitive at \$6,500 per capita - the products which have been mass-produced by larger cor-

Both Elscint and Scitex to manufacture its products were confronted with this

problem and sustained heavy osses as their market niches became mature. In 1986, the companies lost US\$116m and US\$33.7m respectively and the Government was forced to intervene in an attempt to

save them from bankruptcy. The success of Israel's technology drive has also been limited by lack of capital. High technology is a capital intensive industry. Its basic production vehicles, sophisticated equipment and skilled manpower are expensive.
Product development cycles

require a large influx of continuous and steady invest-ment before reaching profit-able products. Readiness for goods, unimpeded by tariffs high risk is important; the success of one venture is paralleled by a multitude of bankruptcies.

often complain that Israel's problem is a Government-imposed economic gridlock.

Also the little advantage of the concept Israel cannot sustain a pol-Although the Government has passed laws alleviating tax burdens fur new companies and set up special organisations for financial and administrative co-ordination, fund- of home-grown technology ing in Israel Itsalf is not graduates from such worlding in Israel Itsalf is not sufficient. Companies are obliged to go overseas for capital More than 25 Israeli companies are traded on the US stock market, and \$250m has been raised through share

issues in the past five years. The expansion of technology has also been hindered by lack of a regional market. Tha Middle East market is barred because of political considerations and its relative economic immaturity.

The majority of the accessi-

ble Third World countries hardly consume any high-tech products except in the form of military equipment. And even in this sector, Israel is experiencing severe difficulties in ubtaining repayments, with approximately \$300m of Israeli arms exports considered unrecoverable.

But the Government has successfully striven to over-come the lack of a regional market by opening up alterna-tive markets elsewhere. It has signed two important free trade agreements - with the EC in 1975 and the US in goods, unimpeded by tariffs or quotas, in over two thirds of Israel's present world out-

However, the base of the country's technological drive remains fragile. Many of Israel's highly-skilled eugi-neers and scientists — the basic asset of the country support research and developnt centres in foreign multinationals.

Israel enjoys a steady flow renowned universities and research centres as the Weiz-man Institute, the Hebrew University and Technion. It also has the highest number of Massachusetts Institute of Technology graduates per capita of any country outside

However, these skilled Israeli workers are already being attracted abroad. Any setback in high-tech indusring over the past two years

in the electronics sector, threatens to drive scores of highly skilled engineers abroad in search uf a better equipped technical environment, and more stable and lucrative jobs.

The country's policy is also fragile because much of the resources directed towards technulogy have been geared tuwards the military. Although military production has allowed Israel to export to Third World countries, there will be difficulties in sustaining the present effort. The director general of Rafael Armament Develop-ment Authurities said: "In the case of consumer products cust usually decreases from one generation to the next. For military products the emphasis on almost impossible performance requirements leads to ever more complex systems from one generation to the next."

It is this beavy bias on the nomic expansion does not

appear to present a model for other developing countries. Nur do other countries benefit from the favouritism in the international market that Israel enjoys. If developing countries want to establish a the military. Although Israel's high-technology industry, high-technology drive was they cannot count, like Israel, originally intended to conon unhampered technology transfer, easy capital, and tariff-free foreign outlets.

The price to be pald for such favouritism, huwever, is a constraint on political indendence. For almost all lts pendence. For almost an us high-tech manufacturing and

inspection of an Exel 1800 medical acanner from Electrit Medical military which means that Disgnostics. The company incurred heavy losses as markets is technology-led ecometured and sales became harder to achieve.

on foreign participation. An alternative can be envisaged. For a healthy development, Israel needs a realloca- bours, generating a signifition of resources away from cant regional market which

A change in the perception of Israel in the region, from the confrontational mood to marketing, Israel still relies open-door policies, would

decrease its dependence on the West. A synergy could be created with its Arab neighcould contribute to the growth of all parties. Then, originally intended to conserve its superiority over its neighbours, it could be re-directed if the economic walls rected if the economic walls real development problems.

Abdo Kacija is a computer with Xerox

systems engineer with Xerox in the US. Chibli Mallat is a lawyer, specialising in Islamic and international

6-inch by 12-inch card. It can control the speed of 32

motors, and several boards

can be wired together to

operate hundreds of motors

simultaneously.
The Los Alamos engineers

say conventional electronic

WORTH WATCHING



Kodak doubles up

show. One is a colour copier which, at 23 copies per min-ate, is four times faster than any existing colour machine, according to Kodak. The other is a prototype of an electronic highspeed colour printer based on light emitting diode (LED) technology and an advanced ink jet printing unit working in four col-

The high volume colour copier is expected to be par-ticularly attractive to

quick print" and in-plant establishments and in gen-eral business and office applications where colour is needed. Called ColorEdge, the unit will be available in the US in March and in Europe later in the year.

Small company line to big company features MANY OF the facilitles associated with larger company telephone exchanges are provided in a microprocessor-controlled system introduced by Ansamatic of

The exchange, called London 8, costs £600, including the cost of the handsets. It

has lines that can be variously arranged as extensions or exchange lines, and incorporates a typical sys-tem of two outside lines and four extensions.

Any extension phone can

e made the "switchboard" if a full-time operator is not required, and all the extensions can hold and transfer calls to other extensions. Up to four incoming cal-lers can be "parked", and London 8 can bar selected extensions from making international, national or

even local calls. Other facil-

ities include conferencing, abbreviated dialling of up to 40 numbers and call logseconds. ging (with the addition of a

Quick picture of tighter security

SECURITY SURVEILLANCE single-frame talevision \*snapshots\* can be sent down a telephone line in seconds using a system from Robot (UK) of Derby.

Approved for use on the UK public telephone network, the system employs data compression of the video signal to allow a reduced clarity picture, complete with a character display of site details, to be sent quickly. Alternatively, a full definition picture can be transmitted in under 20

The system, called Robot 3500, enables remote site

cameras to be programmed from the central point, obviating site visits. Triggered by an alarm system, a camera will automatically dial the central receiver and deliver its picture.

**US** shortcircuits shopfloor control

AMERICAN electronic engineers have invented a circuit board which can control op to 32 motors at once, writes Clive Cookson. Existing commercially available circuit boards can operate only two or three

motors simultaneously. The board was made at the Los Alamos National Laboratory in New Mexico to meet a very specific technical requirement - to align 96 separate laser beams so that they all hit a target, the size of a grain of salt, at a distance of 600 metres. But the inventors believe It could be used commercially in many automated industries where large oumbers uf devices need to be co-ordinated.

"One of our circuit boards could operate most of the equipment requiring posttioning in a petroleum refinery or automobile assem bly plant," says Bert Kortegaard, a member of the engineering team. Each board contains 120

computer chips and 250 diodes, wired together on a

controls require far more bulky equipment and operate much more slowly than their new boards.

The design has been patented - which is unusual for this type of electronic equipment - and the inven-tors have set np a private company at Los Alamos, called R and D Controls, to manufacture the board.

CONTACTS: Kodak: UK office, 0442 61122, Ansamatic: London, 446 2451, Bobot (UK): 0832 812446.

# Edited by Geoffrey Charlish

# our sales

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we could be bringing you, we're sure you won't object to us doing a little selling of our own.

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By: Michel Bélanger Chairman of the Board and Chief Executive Officer

January 21, 1968

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# Spending plans should allow for real growth of 11/4%

THE GOVERNMENT yesterday \$450m. At the same time effi-published its White Paper on ciency scrutinies are saving Public Expenditure. The main some \$325m e year, while conpoints are outlined here:

Over the next three years,

government spending will continue to fall as a proportion of national income. It is planned to fall further than was envisaged in last year's White Paper. By 1990-91, the proportion will lower than at any time since

The plans for government spending should allow growth in real terms of an average of about 1% per cent a year, well below the expected growth of

The public expenditure planning totals have been set at £155.8bn for 1988-89, £157.1bn for 1989-90 and £175.1bn for 1990-91. These totals include Reserves to meet unforeseen requirements of \$3.5bn, \$7bn and \$10.5bn respectively; the Reserves in the two later years are higher than in any previous

Compared with the last White Psper, extra resources have been allocated to the Government's priority services, includ-ing health, education, law and order, defence and inner cities. Provision for social security and local authority current spending has also been

Extra provision of about £11/2bn in 1989-89 and 1989-90 has been made for capital spending, including large increases for the nationalised stries and for housing and education.

The reductions in the burden of debt interest, in unemploy-ment and in subsidies to industry have helped to make room for these increases within a declining path for government spending in proportion to

ational income.
The Government is improving the value for money from pub-lic expenditure. This White Paper contains examples of what is being achieved.

The Government's plans for public spending form an inte-gral part of its economic policy and, in particular, the Medium Term Financial Strategy (MTFS) which aims to reduce inflation and to maintain the conditions for sustained growth, the creation of jobs and

rising living standards. Within that framework, the Government's objective for public spending is to hold its rate of growth below the growth of the economy as a whole and thus to reduce public spending as a proportion of national income. This will enable a low level of borrowing to be combined with reductions in the burden of taxation, so encour-aging enterprise and efficiency and thus the growth of output and employment. The ratio of general government expenditure to Gross Domestic Product has been falling since 1982-83 and the plans set out in this White Paper will ensure that of local authorities and New this downward trend continues.

The Government is concerned also to improve value for money, and each year reviews not only the financial claims of departments' programmes but also their progress in improving

The Autumn Statement, published on November 3, 1987, contained the results of the 1987 Public Expenditure Survey in broad terms. This White Paper gives more detail. The spending plans for the coming three years are determined and controlled in cash and the plans for 1988-89 will form the basis for the Supply Estimates, cash limits and other spending con-trols for that year. Revised projections of government receipts and borrowing over the medium term will be contained in the Financial Statement and Budget Report, to be published on Bud-

This year the White Paper has been developed and improved in a number of respects. It gives a clearer and fuller account of the distribu-tion of spending between cen-tral and local government and the public corporations. It includes a fuller historical chapter. It also includes for the first time a summary of govern-ment spending on science and technology.

#### VALUE FOR MONEY

The Government attaches high priority to getting better value for money from all public expenditure. This involves cutting out waste and maximising the efficiency with which programmes are delivered. This White Paper, like its pre-

decessors, provides improved information about the output and performance which has and performance which has been achieved and about the targets for the future. The increasing use of such targets reflects the greater emphasis in the management of programmes on what is being provided and not just on the amount being

The steps taken to achieve The steps taken to achieve this include improved budgetary control and the development of better output and performance measures, which form part of the financial management initiative. All this work is aimed at providing a clearer plcture of what is being achieved at what cost, and giving managers clear forward targets for which they can be held accountable.

l'hese broader reforms continue to be supported by more specific initiatives. Examples are the programme to improve value for money in purchasing and supply by government depertments achieved value for money improvements totaling money improvements totalling some £290m; for 1987-88 they have set e target for improve-ments of about \$390m and for 1988-89 a target of about The Government will con-

tinue to encourage a similar approach in other parts of the public sector, by helping to create the right statutory and administrative framework and where appropriate by setting demanding targets. This is already producing results and pointing the way to schieving more. For example, in the National Health Service, cost improvement programmes are now yielding over \$500m a year in England. In the local authorities, the Audit Commission of the commission of the service of the commission of t sion has identified potential scope for major value for money improvements of the order of \$2bn and these will be encouraged by the present reform of local government finance and by legislation to widen the scope of competitive tendering. In the nationalised industries since 1979-80 aver-age productivity has improved more than twice as fast as pro-ductivity growth in the econ-omy as a whole.

#### PLANNING TOTAL

There are different ways of defining public spending and defining public spending and different aggregates are relevant for different purposes. The measure which is used for formulating macroeconomic policy and the MTFS is general government expenditure, which is the combined spending of central and local government including debt, interest and is a including debt interest and is a comprehensive measure of the mount which has to be raise by taxation and berrowing. For the purposes of planning and control of programmes, how-ever, the public expenditure cash planning total is the focus of attention since it is built up from the control totals for departmental programmes including public corporations.

There are differences between the planning total and general government expendi-ture, the main difference between the two aggregates being debt interest, which is forecast to be about £18bn in each of the three years 1988-89 to 1990-91. Partly as a result of the reduction in government borrowing in recent years, debt interest has declined as a pro-portion of GDP from 54 per cent in 1981-82 to 41/4 per cent in 1987-88. It is expected to fall to 31/2 per cent by 1990-91.

#### **1987-88 OUTTURN**

The estimated outturn for the planning total in 1987-88 is £147.3bn, £1.3bn below the plans published in the 1987 White Paper. The main reason for the reduction is higher-than-expected capital receipts

#### **FUTURE YEARS**

The planning totals for 1988-89 and 1989-90 are \$156.8bn and \$167.1bn respe x156.50n and £167.10n respectively, compared with plans of £154.20n and £181.50n in last year's White Paper. A planning total of £176.10n has been set for 1990-91. These totals include unallocated Reserves of £3.50n, £70n and £10.50n, which will be available to meet nnforeseen requirements including revised estimates of demand-led expenditure. The Reserves in the two later years are higher than in any previous

#### **PRIVATISATION**

The proceeds of the Government's privatisation programme reduce both the planning total and general government expenditure. This programme seeks to increase efficiency by introducing competition and other commercial pressures, and to widen share ownership. The plans include estimated receipts plans include estimated receipts of £5bn a year, the same as in last year's White Paper. The figures for 1987-88 take account of the receipts from the sale of BP shares in October. They do not reflect the costs that the Bank of England has incurred in acquiring shares under the arrandements. under the arrangements announced by the Chancellor on October 29.

#### ANALYSIS OF PUBLIC EXPENDITURE

The analysis by department draws together the spending within the compass of each department and Secretary of Stete, whether it is by the department itself, by the public corporations it sponsors or by local authorities. local authorities.

Increased resources have been made available for health, education, law and order and defence. At the same time estimates of demand-led expenditure on social eecurity have been increased.

#### DEFENCE

The Government's aims for defence are to ensure the security of the nation and maintain its freedom, in particular by maintaining the effectiveness of its contribution to the Nato of its contribution to the Nato-alliance. Provision for defence is being increased by about £230m in 1988-89 to some £19.2bn and will rise to some £20.6bn in 1990-91.

The UK's defence capabilities

will continue to benefit from the substantial real increase in provision since 1978-79. Equipment orders since 1979 have included 60 major ships, seven regiments of Challenger tanks and over 500 aircraft for the Royal Air Force.

ciency scrutinies are saving some £325m e year, while contracting out is now saving more than £30m a year on activities previously handled by the Civil Service.

The Courter of the same time efficiency and value for money, particularly through increased competition in equipment procurement and the contracting out of support service. ment and the contracting out of support services to the private sector, which has led to a reduction of some 11,000 posts since 1979 and an annual saving of about £40m compared with the in-house provision of the services. In addition, around 100 specific value for money targets have been set for management areas of the department.

Improvements in the use of service manpower have also been made. The expansion of the reserve forces has continued and further steps hava been taken to transfer regular personnel from non-operational support to front line tasks.

The purpose of the Overseas Aid programme is to promote sustainable economic and social development and to alleviate poverty in developing countries, particularly the poorest. This is consistent with serving the UK's political and commer-

cial interests.

The net aid programme for 1988-89 is set at £1,305m. The plans provide for an increase of 15 per cent in cash terms between 1987-88 and 1990-91, significantly faster than projections of deeperal inflation. If the significantly faster than projections of general inflation. If the Chancellor's proposels to alleviate the burden of debt on sub-Saharan African countries are implemented, additional resources will be made available to the ald programme.

About 60 per cent of the programme is spent on bilateral aid, including both financial aid and technical co-operation, to over 120 countries. Over three

over 120 countries. Over three quarters goes to countries with an annual income per head of \$795 or less, many of which are in the Commonwealth. The main focus is on long-term development but emergency relief, including food aid for countries suffering from fam-ine, is also provided. Some 40 per cent of the programme is provided as multilateral ald through channels such as the World Bank Group, the European Community and various United Nations agencies. Increasingly, efforts focus on assisting developing countries, particulariy in sub-Saharan Africa, to undertake economie policy reforms to provide for sustainable growth.

#### AGRICULTURE

Spending on agriculture is largely determined by the Common Agricultural Policy (CAP) of the European Community. The Government's objective in Community negotiations is to bring spending under control while continuing to foster an efficient and competitive agri-cultural industry, taking account of the interests of producers, consumers and the rural economy and environ-

The provision for market support reflects the achievements of the December 1986 Agriculture Council under the UK presidency and the Government'e commitment to achieving reform of the CAP.

Increases compared with the last White Paper of approximately \$40m a year are planned for domestic spending, principally to reflect the cost of the farming and rural enter-prise package designed to ease the transition to a more market oriented CAP and increased payments for flood defence.

#### TRADE AND INDUSTRY

The department seeks to The department seeks to encourage enterprise and the process of wealth creation through an open and competitive economy at home and abroad, working with business to promote anterprise and the spread of best practice, and ensuring a fair level of protection for the consumer and tion for the consumer and

investor.

Expenditure is planned to decline over the years to 1990-91 mainly as a result of the increased ability of the the increased ability of the nationalised industries sponsored by the department to meet their financing requirements from their own resources. Since the last White Paper additions have been made for increased expenditure on programmes to encourage enterprise and wealth creation. These include regional, innercities and business development programmes. Additions have also been made for launch aid for the new Airbus A330/340 amounting to \$450m in total, of which \$440m will be spent in the next three years. the next three years.

Major changes in the depart-

ment's progremms were recently announced. These include a new business develop-ment initiative aimed at raising permanently the level of man-agement performance in small and medium sized companies nationally. Specific elements of this initiative will be grants available in the Development Areas where the Regional Development Grants Scheme is to be closed. Continuing a trend foreshadowed in Cm 56, sup-port for innovation in single port for innovation in single companies will be limited to start up and growth of small firms in new technologies, to very small firms in Development Areas as part of the business development initiative, and to projects offering exceptional benefits.

#### **EMPLOYMENT**

The main aims are to promote enterprise and job creation, to help unemployed people into work, to help the labour market work more efficiently, to pro-mote training and to improve industrial relations and health

PUBLIC SPENDING IN REAL TERMS BY DEPARTMENT! (Ebn - base year 1986-87) 1986-87 1968-59" 1969-90", 1990-91" Defence 17.7 Foreign and Commonwealth Offic European Communities

Min. of Agriculture, Fisheries and Food§.

Trade and industry 25 1.9 0.7 3.5 4.8 3.1 4.0 5.5 14.8 0.8 DoE - housing ... DoE - other env Home Office ... 16.5 0.8 18.5 48.1 7.8 3.2 Education and Science Arts and Libraries . DHSS - health and personal social services . 42.7 7.4 2.9 4.5 1.9 DHSS - social security Northern Ireland .. Chancelor's departments Other departme 1.5 9.0 -28 Adjustment! 137.7 141.3 143.9 148.2 151.6

Credia Sumantee Department; + Group comprises Home Of Prosecution Service, the Sericus Fraud Office and the Crown Property Services Agency and Civil Superennumber; † An adjui 1967-85 and the suan of the other leads above.

#### and safety at work.

There are a number of broadly balancing increases and reductions within the new totals. There is increased provi-sion for support for tourism, Jobclubs, the Health and Safety Executive, adult training (as a result of the employment measures announced in January 1987) and for the Youth Train ing Scheme (YTS), reflecting the withdrawal of income sup-port from school leavers. The Job Release Scheme and New Workers Scheme will be closed for applications from January 31, 1988.

Other national accounts adjusts

ment gross debt intere

es in output and efficiency have been achieved in many areas and more are planned. For example, entrants to the Enterprise Allowance Scheme bave increased from 60,000 in 1985-86 to a planned total of 110,000 in 1988-89. The number of job entries from Jobclubs is expected to increase from 89,000 in 1987-88 to 156,000 in 1988-89, with a fur-ther improvement to 180,000 by 1990-91. The number of disabled participants on employ-ment rehabilitation courses is forecast to increase from 23,560 in 1987-88 to 36,575 in 1988-89 and the cost per disa-bled person resettled by an employment rehabilitation centre is expected to fall from \$3,345 in 1987-88 to \$1,965 in 1988-89. The percentage of YTS Urban Development Corporatrainees gaining a qualification tions and proposals for three is planned to improve from 25 more. per cent in 1987-88 (up from 21 The

#### TRANSPORT

cent by 1990-91.

The department seeks to increase efficiency and reduce the unit costs of transport (for example by maintaining and improving the national road system), to protect and improve safety, to conserve the anvironment and to advance UK transport interests abroad.

The denartment's granding is

The department's spending is concentrated on infrastructure and additional resources have been provided for a programme of bridge maintenance. Com-pared with 1987-88 forecast outturn, provision for spending on national roads will increase on national roads will increase by 9 per cent by 1990-91. Pro-visional plans for 1988-89 include completion of 28 major schemes adding 97 new route miles to the network. Schemes, on average, produce time savings and safety benefits worth nearly double their costs. Provision for local authorities' roads capital expenditure should enable 70 to 80 major scheme completions a year, many of which produce benefits worth more than three

times their costs.

British Rall has been given a target to reduce its Exchaquer Public Service Obligation grant requirement to not more than \$555m (at 1986-87 prices) in 1989-90, compared with a requirement of \$714m in 1986-87, while provision bas been made for further substantial increases in investment.

#### DoE - HOUSING

The aim of Government policy is to give people a better choice of housing by encouraging the spread of home ownership for those who want it and providing 2 wider variety of housing for rent, and in doing so to focus public spending more effectively. The Government's priorities were set out in the White Paper Housing: the Government's Proposals (Cm 214).

214). Most expenditure on housing is by the private sector. Nevertheless gross espital public expenditure is estimated at \$3.7bn in 1987-88 and is planned to rise to \$3.8bn in The increased gross provision for 1988-89 includes £735m for

for 1988-99 includes 1/30m for the Housing Corporation. This will be supplemented by pri-vate sector finance (following the pilot programme in 1987-88) to maximiss the amount of housing that can be provided from the available provided from the available public sector resources. Local authorities' investment is planned to rise to £3,048m, allowing them to increase their investment in the renovation of their own housing stock. Within this, Estate Action's budget will be increased to £140m. In addition there is new provision for Housing Action Trusts to tackle some of the worst areas of

#### run-down local authority hous-

17.6

17.1

This level of gross capital investment can be sustained at a net capital public expenditure cost of only \$1.8bn because of the success of the Right to Buy in generating receipts from sales of homes to their tenants.

#### DoE - OTHER **ENVIRONMENTAL** SERVICES

This programme covers a wide range of environmental, conomic and recreational sereconomic and recreational services. Part of this spending is undertaken by local anthorities according to local priorities. The programme also includes spending by nationalised industries (British Waterways Board and Regional Water Authorities), by public corporations (Urban Development Corpora-tions and New Towns) and by other sponsored bodies

The Government attaches high priority to tackling inner city problems. The plans for city expenditure fur by the Department of the Environment include substantially increased resources from \$89 in 1986-87 to £223m in 1990-91 for Urban Development Corpo-rations, which regenerate their areas by attracting private sec-tor investment. There are six

The plans also provide for acreases in expenditure, from £111m in 1986-87 to £132m in 1990-91, by countryside and recreation bodies, including the Development Commission, the Nature Conservancy Council and the Countryside Commission, and the Sports Council.

#### HOME OFFICE AND

LEGAL DEPARTMENTS The criminal justice system exists to prevent and detect crime, administer the courts effectively, deal adequately and sensibly with the guilty and give proper effect to the sentences imposed on them. sentences imposed on them.

The number of notifiable offences cleared up by the police rose by 18 per cent between 1980 and 1986: total police strength (including civilians) rose by just over 4 per cent between 1980-81 and 1986-87. For 1988-89, there is provision for system police. provision for average police strength to rise to 172,283 com-pared with an average of 169,906 in 1987-88.

The Government's policy is that resources provided for court services abould broadly keep pace with changes in the courts' businese, with due allowance being made for improvements in efficiency. In 1985, 2.2m defendants were 1985, 2.2m defendants were proceeded against in magistrates' courts and some 97,000 appeared at the Crown Court.

The existing programme of 20 new prisons, of which four are in use, is to be accelerated and expanded and 4,200 additional places will be provided by expanded and 4,200 additional places will be provided by 1993. It is presently planned that these new places will be provided at six further new prisons and in additional accommodation at existing prisons.

#### **EDUCATION** AND SCIENCE

The Government's broad sims for education are to raise stan-dards at all levels of ability and to secure the best possible return from the resources which are invested in the eduwhich are invested in the end-cation service. The Govern-mant's alm for science is to maintain and enhance the strength and quality of the sci-ence base.

ence base.

Total spending of about \$188n is planned for 1988-89, most of it by local authorities. For schools, extra provision has been made for the cost of introducing the national curriculum and for improvements to school buildings. The programme also includes extra provision for the universities, which will assist them with their restructuring plans, and for science.

Participation in higher educa-

Participation in higher educa-tion is expected to go on rising from its present peak level. The number of first degrees awarded is now expected to be around 135,000 by 1980, more than 25 per cent up on a decade earlier. In the schools, the level

of expenditure per pupil has risen by some 30 per cent in real terms since the beginning of the dacade. The Government's education reforms will help to ensure that full value is

sined for this expenditure.

16.0

174.0

#### DHSS - HEALTH AND PERSONAL

SOCIAL SERVICES The aim of the National Health Service (NHS) is to help people stay healthy and to give them effective treatment and care when necessary. This requires the best use of resources. Total spending on health and personal social services in England is planned to increase from about £19.6bn in 1987-88 to £22.7bn in 1990-91. This is before taking account of the additional £88.3m which DHSS ministers announced on DHSS ministers announced on 16 December 1987 for health anthorities in England in 1987-88. This extra money is not included in the figures for health and personal social services shown in the White

More patients are being treated than ever before. Hospital inpatient cases are up by over 1m since 1978 and day cases by nearly half a million.

The Health Service has continued to give priority to areas of apeclific need. Additional resources of \$50m are being made available in 1988-89 for tackling AIDS. The initiative launched a year ago to reduce waiting lists and times, which will lead to the treatment of 100,000 additional patients in 1987-88, has been extended for a further two years. More patients are being

a further two years. Cost improvement programmes will continue to yield additional resources for health authorities: a further contribution in England of over £150m is planned for 1987-88, bringing cumulative recovered several cumulative recurrent savings this year to over \$500m. Pilot schemes for the better manage-ment of clinical resources are under way. In addition, health anthorities are being encour-aged to increase the resources available to them by further land sales and by the sale of non-NHS services and facilities to the public and outside organ-

The White Paper Promoting Better Health, Cm 249, pub-lished in November 1987, set out the Government'e proposals for further improving etan-dards and achieving better value for money in family prac-titioner and other primary health care services.

#### DHSS - SOCIAL ... SECURITY

The aim of the social security programme is, within the Government's wider social and economic policies, to provide an efficient and responsive system of financial help for retirement pensioners and those in need. Provision has been increased to take account of the latest estimates of expenditure on hone. take account of the latest esti-mates of expenditure on bene-fits. Expenditure is expected to be £48/shn in 1988-89, rising to £53/shn in 1990-91, reflecting an increasing number of pen-sioners, long-term sick and dis-abled and single parent families receiving benefits.

About half of the budget (nearly £24bn in 1988-89) will be spent on the elderly. Pay-mente to families and to the alck and disabled will each account for about one sixth of

account for about one sixth of total spending, and to the unemployed rather less than one sixth. A new system of income-related benefits will be income-related benefits will be introduced in April 1988: these represent a more coherent system of benefits that is simpler to understand and better targeted. Public expenditure on these benefits is expected to be \$13bn in 1988-89, £4bn more than would have been spent under the existing system. Over 144m claims to benefit were handled in 1986-87 and 950m payments were made to individpayments were made to individ-

# PUBLIC EXPENDITURE

third element is the external to \$24bn (over 14 per cent) in finance of the nationalised industries and other public cor-

#### CENTRAL

**GOVERNMENT** About 70 per cent of central government spending is voted by Parliament through the annual Supply Estimates. The rest consists mainly of those social security payments which are paid out of the National Insurance Fund.

The largest components of central government spending

central government spending are on social security, health and defence which together account for over 70 per cent of the total. In other major programmes, such as those of the Departments of Education and Transport and the Home Office, a large proportion of expendi-ture is carried out by the local anthorities and a relatively smaller proportion is spent directly by central Government. Major increases in central government spending, compared with the plans in last year's White Paper, have been made for social security, health, industrial assistance, defence education and the prison pro-

#### LOCAL AUTHORITY CURRENT SPENDING

Almost half of local authority current spending goes on educa-tion, with most of the rest being spent on law, order and protec-tive services, housing and other environmental services, per-sonal social services, transport and housing benefit administra-tion.

The greater part of local authorities expenditure is cur-rent spending relevant for Aggregate Exchequer Grant. This includes spending on a wide range of services over which local authorities have significant discretion. Other current spending over which local authorities have less discretion. cretion is mainly on rent rebates and allowances (pert of housing benefit) and mandatory student awards. Aggregate Exchequer Grant does not count directly as public expen-diture because it is a transfer between central and local Gov-ernment. It has been set at £17.4bn in 1988-89, an increase of \$1bn over 1987-88.

of £1bm over 1987-88.

The plans provide for relevant spending in 1988-89 to be 2.8 per cent higher than 1987-88 budgets, with further increases of 2.3 per cent in 1989-90 and 2 per cent in 1999-91. The Government from the first spending the

The Government continues to encourage local authorities to improve efficiency and value has been introduced to expose a wider range of local authority services to competition, with this end in view:

#### LOCAL AUTHORITY CAPITAL SPENDING

Local authority gross capital spending is expected to be \$7.1bn in 1987-88 (net expenditure is expected to be \$3.7bn) and plans for the future years provide for gross spending of \$7.0bn in 1988-89 and \$6.9bn in 1988-80 and \$6.9bn in 1989-90 and 1990-91, Net of receipts, the public expenditure provision in each of the years 1988-89 to 1990-91 is £3.9bn.

#### PUBLIC CORPORATION

The planning total includes nationalised industries finance from sources other than reve-nue generated from their trad-ing activity. This includes their borrowing and leasing from all sources and grants from the Government. The industries' external finance is controlled

external finance is controlled on an annual basis by external financing limits (EFIs).

The total of nationalised industries EFIs for 1988-89 is \$687m, \$2940m higher than the plans in last year's White Paper. The increase reflects, a number of changes but the main additions are to the EFIs for the electricity industries in England and Wales and Scotland, reflecting plans for substantially increased investment in new capacity. Total nationalised industries' investment is expected to rise from about \$4½0n in 1987-88 to around \$60a in 1990-01. 56ba in 1990-91.

Despite the substantial level Despite the substantial level of investment planned, total provision for nationalised industries external finance is expected to decline in 1988-60 and 1990-91, with net repayments of debt overall by the end of the decade. This trend is in line with the Government's objective of minimising the burden which the industries place on the taxpayer and strengthden which the industries place on the taxpayer and strengthening them as businesses earning adequate rates of return. External finance for nationalised industries has already been significantly reduced; from nearly £3bn in 1979-80 to an estimated £455m in 1987-88. The Government will continue to require improvements in the industries' profitability and further progress in reducing costs and increasing productivity by setting demanding financial targets and performance aims.

PUBLIC EXPENDITURE
BY SPENDING
AUTHORITY
Central Government is directly responsible for spending over 70 per cent of the planning total, with local authorities expenditure making up most of the remainder. The The Government has made

and order is also planned to increase further. Planned spending in 1990-91 is almost 59bn (5.3 per cent) compared to inst under £7bn (4.8 per cent) in: 1986-87. Social security in: 1986-87. Social security accounts for nearly a third of all spending and also shows some continuing growth.

Education's share has fallen since 1978-79 reflecting a fall in school rolls. It is planned to increase slightly by the end of the dearly.

increase slightly by the end of the decade.

The share allocated to defence rose sharply after 1978-79; it is planned to fall slightly in the next three years as the benefits of past increases continue to be felt and the programme of efficiency improvements continues to grow.

Other areas whose share of expenditure has already fallen and is planned to fall further are industry, trade and energy.

and is planted to fail further are industry, trade and energy, where the support for both public and private sector indus-try is being reduced as profit-ability improves, and housing where the private sector already accounts for most pro-vision and the Government's policy is to expand the opportnnity for private sector invest-ment further.

ment further.

When public expenditure in 1988-89 is broken down by economic category, it shows that the largest element is payments to the personal sector (£57bn), mainly pensions and other social security payments. Departmental running costs (see paragraph 90 below) amount to about \$14bn. Other public sector pay (mainly in local authorities, the Armed Forces and the National Health Service) accounts for £45bn, and purchases of assets, goods and services from the private sector £37bn.

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#### CAPITAL SPENDING

Capital spending is incurred under several economic categories. Total public sector capital spending is expected to rise from \$23bn in 1987-88 to nearly \$25bn in 1990-91. Compared with the plans in last year's White Paper, extra capital spending of \$1.5hn in 1988-89 and \$1.7bn in 1989-90 is averaged. is expected. The increases expected are \$0.3bn and \$0.4bn for central government, 20.6bm and 20.4bm for local authori-ties, and 20.7bm and 20.9bm for

public corporations.

These figures exclude most repair and maintenance spend-ing and do not therefore measure the total flow of work from the public sector to the construction and capital goods industries.

#### SCHENCE AND TECHNOLOGY

Paper also includes a summary of the Government's spending on science and technology to which over \$5bn in each of the three future years has been allocated. Since the publication of the last White Paper, provi-sion for 1988-89 and 1989-90 has been increased by some \$200m in each year.

#### PAY

As last year, no general assumption has been made about the rate of increase in pay and allowances in 1988-89 pay and allowances in 1988-89 or thereafter. The Government wishes to see the development of greater flexibility, for example in the linking of pay to performance and in relating pay in different areas more closely to local labour market conditions. But if pay increases overall are unrealistically high there will be less money available for improving services and increasing investment and employment.

#### DEPARTMENTAL

**RUNNING COSTS** Running costs cover central government administration: the provision for 1988-89, at some £14bn, is 5.7 per cent above the estimated outions for 1987-88. Manpower targets are not being set beyond April 1, 1988. They are replaced by the strat-egy for forward management planning of efficiency gains.

#### PUBLIC SECTOR MANPOWER

Between 1978-79 and 1986-87
the total number of public sector employees was reduced by
over 14 per cent, at an average
annual rate of 1.8 per cent.
This reflects the policy of the
Government since 1979 to
ensure, wherever suitable powers exist, that functions remain
in the public sector only where
they are best and most economically so performed; and that
within the public services, manpower should be used with
maximum efficiency. Civil Service manpower has declined by
19 per cent; privatisation has
greatly reduced the number of
employees in public corporations; Armed Forces manpower
increased in the early 1980s,
but has now been falling since
1985; local government manpower fell between 1978-79 and
1982-83, remained broadly constant between 1982-83 and
1985-86 (apart from people
sponsored for the Community
Programme) but has been
increasing since 1986-87; in
1986-87. National Health Service numbers had risen 6 per
east, above the levels in Between 1978-79 and 1986-87

**ASSESSMENT** 

# Ladle out a little, save the rest

THE TRADITIONAL role of the Chancellor, to trim his tax-cut-Chief Secretary of the Treasury ting ambitions on March 15 in at this time of year is to look both ways at once.

The trick is to stress official

The trick is to stress

The Government's objective tion was confident, the evidence from the White Paper continued to fall as u proportion of national income (leaving scope for tax cuts). The cash spending totals in the White spending totals in the White paper were the route by which that would be schieved.

The Government's objective tion was confident, the evidence from the White Paper was not quite as confident, the evidence from the White Paper was not quite as confident, the evidence from the White Paper was not quite as confident, the evidence from the White Paper was not quite as confident, the evidence from the White Paper was not quite as confident, the evidence from the White Paper was not quite as confident. that would be schieved justed increases in spending, of For good measure, Mr Major 1.5 per cent, 2 per cent and 1.6 added that no-ons should per cent respectively over the expect Mr Nigel Lawson, the three years starting 1988/89.

The trick is to stress official determination to hold down public spending, paving the way for tax cuts in the Budget; but then to claim the credit for extra cash allocations for "vital" services like health and education.

Presenting his first White Paper yesterday amid the political furore over health services cutbacks and growing evidence that the Treasury is awash with money for tax cuts, Mr John Major played the role confidently enough.

The message, he insisted, was as follows: "Wa have not let up our control of public spending and we will not; but within that constraint we have increased the level of spending on priority services".

The Government's objective was not onite as convincing.

The totals for departmental and 1.5 per cent respectively in outlays are expected to rise each of the next three years.

The totals for departmental and 1.5 per cent respectively in each of the next three years.

For the latter two years the hills will also have a strong claim on the total of £17bn in the traditional contingency of a presumed fall in interest payments on the national debt.

If the totals are met and the contingency reserve; while cost-savings might add another the procentage or print to the growth rate. ayments on the national debt.
If the totals are met and the

conomy continues to expand by between 2½ and 3 per cent a sumber of factors operating year, spending will fall from in the other direction. Hospitally per cent of national income in the current 1987/88 financial year to 41½ per cent by 1980/ the NBS as a whole. year to 41% per cent by 1990/

The overall totals, however, disguise the extent of the for three factors which transsqueeze on spending in several late them into an effective key areas, and the degree to which priorities are still set by circumstances rather than by political or economic priorities.

However, disguise no allowance for three factors which transcrive than into a neffective freeze if not a reduction in the volume of services delivered to patients.

Prices in the NHS are rising freeze than in the economy as a Political or economic priorities.

The squeeze is most apparent at defence. Spending is projected to fall by 2.5 per cent in 1988/89, rise by only 0.5 per cent the following year and at defence. Spending is projected to fall by 2.5 per cent in 1988/89, rise by only 0.5 per cent the following year and pay for doctors and nurses has remain static the year after. With the cost of Trident building up, that adds op to a lot of frigates, tanks and alreraft never being built.

On the surface, the National Health Service does comparatively well. The real level of spending is forecast to increase by 2.5 per cent, 1.5 per cent

Health Secretary, pressed last Autumn for more money from the Treasury to compensate for these factors he would have got The more generous pay nwards conceded by the Gov-ernment to smooth its educa-

More importantly, the "real"

faster than in the economy as a whole, demands on the service

age point to the growth rate.

Those figures, however, mask tion reforms will also put a severe dont in that department's budget, although falling school rolls work in the oppo-Site direction.

Overall the edocation budget.

The ovidence of necessity rather than choice dictating spending priorities comes in the

spending priorities comes in the three key areas of social security payments, local authority spending and the European Community.

All three have had their allocations raised relative to past

gets only an extra 0.2 per cent in real terms in each of the next two years and faces a cut of the same amount in 1900/91.

pending
Community.

All three have had their and cations raised relative to past plans, reflecting the lack of direct Treasury control. Years of rate-capping have not prevented local authorities from exceeding the Treasury's targets and the additional \$1.5bm added to their spending total added to their sp

Finally, the European Com- grip on capital spending. After munity budget crisis has forced falling consistently since 1979 the Treasury to provide for an it faces another cut of 2.5 per extra £700m in payments to cent in real terms over the next two years, a figure that is privately emphasised at yesterday's presaid to be over-optimistic.

By contrast the Treasury has nd it much easier to keep a

three years - not a statistic emphasised at yesterday's pre-

Philip Stephens

TRADE AND INDUSTRY

Putting a

figure on

initiative

TURNING the Department of Trade and Industry into a "department for enterprise" will increase its

prise" will increase its spending for the first time in years.

After a sharp cut this year to a shade over £1bn, the departmental budget is being raised to £1.25bn for each of the next two years, falling to £1.19bn in

Much of the increase is to fund schemes appounced in

last week's DTI White Paper. Manpower will rise elightly to 12,750 at the and

of the three-year hudget beriod. Accommodation charges, following rent reviews, will also be higher. Against this, the national-ised industries are set to

maintain their financial improvement.
Of the new spending, the

main item will be the much expanded consultancy ser-

vices programme: £74m is

bodgeted for next year, \$91m in 1989-90 and £109m in 1990-91. This will enable

companies employing fewer than 500 to have half (two-thirds in the assisted areas)

EDUCATION

ENDAY.

112

# Reforms No new money, but a search for savings will push up costs

EXPECTATIONS of growing administrative costs, mainly connected with the Government's proposed reforms in schools, are disclosed by the plans for education and sci-

ence.

In England alone, local education authorities' spending on
administration and inspection. is scheduled to increase from \$642m in the current year to £770m in 1990-91. In addition, the budget of the central Department of Education and Science is due to rise from £58m to £70m.

The combined effect in cash terms - which of course make no allowance for inflation — is a 20 per cent increase over three years to £840m. As a result, such administrative costs will rise from about 4 to nearly 5 per cent. of total recurrent "expenditure on state education in England.

Further money earmarked for changes arising from the Edu-cation Reform Bill includes things as the development of new assessment tests and new assessment tests and procedures, rising from \$18m in 1988-89 to \$38m in 1990-91, again predominantly for spending in England.

No details are available of the amounts specially provided for the effects of the bill in Wales, and for separate changes in Scotland and Northern Ireland, because their educational outlays are separate departments.

But the White Paper says the sums earmarked in the plans are the only extra provision for the changes. Otherwise, the Government expects the planned educational reforms to be implemented... through redeployment

The total public bill for educa-tion and science for the UK as n whole is set to increase by 11.8 per cent between 1987-88 and 1990-91 from 520.9bn to \$23.8bn.

Of the total, the sum within the purview of the Education and Science Department is scheduled to rise by 11.7 per cent over the same period from \$17.2bn to \$19.2bn:

About 84 per cent of it is directly spent by England's local education authorities.

The rest covers grants to The rest covers grants to Welsh as well as English students on degree courses; university spending in Scotland, Wales and England; and the budgets of science and other research councils throughout earch councils throughout

the UK. the UK.
Higher education is scheduled for a 12.7 per cent increase in recurrent expenditure from £3.2bn to £3.6bn between the current year and 1990-91.

Michael Dixon Service pay settlement was

**URBAN DEVELOPMENT** 

# New life for cities

SPENDING on inner cities by the Environment Department is set for a sharp increase next year as the expanded urban development corporation programme gets under way. Total expenditure on the corin 1988-89 (1987-88 was £133m). This includes £50m for the four new corporations set np last year and \$15m for the three new ones, plus expansion in the Black Country. Spending in the following two years is scheduled to stabilise at the

Receipts from the sale of new town assets will cover much of

the UDC spending next year although this will begin to fall off by the end of the period. Urban Programme spending funded by the Environment Department will be little d from the corrent year changed from the current year (\$227m), implying a slight reduction on the estimates in last year's White Paper. An increasing proportion will be spent on the new urban regen-aration grant, paid direct to developers, but there is no indieation of future spending on this grant contained in the more detailed provisions of the current White Paper.

Hazel Duffy

And the second of the second o

#### OPTIMISTS who imagined that the White Paper would unlock new resources for Britain's hospitals were prepared for disappointment by Mr John Moore, Social Services Secretary, in Tuesday's health debate in the House of Commons. PLANNED TOTAL NHS SPENDING, ENGLAND Percentage change on previous year 10 current expenditure (net) ...The publication of the White Paper yesterday gave swift confirmation of Mr Moore's approach - no immediate extra funds, bot the Government will go on encouraging health authori-ties to become more efficient

1987/88° edges some of the particular pressures which will be affecting health services in that the existing financial provision for health will be sufficient provided all parts the coming years: an increasing elderly population, AIDS-related problems, and rising drug and alcohol misuse. But ministers continue to believe of the service are committed to improving efficiency.
Expenditure on hospital

TRANSPORT

and co-operate fully with the private sector.

The White Paper acknowl-

### Fewer riding on the buses

THE NUMBER of passenger numbers is explained largely by journeys on local bus services increased fares, which rose by fell hy 6 per cent last year, after three years of relative stability. The figures will profail in passenger numbers is vide ammunition for critics of superced to be regulation compared. daregulation, introduced in October 1986, which was intended to increase bus usage. The total number of bus passengers foll from 4,800m in 1985/86 to 4,510m in 1986/87.

There was a fall of 12.5 per by 14 per cent since deregulacent to 1,810m in the big cities and of 2.5 per cent to 1,540m in

cent to 1.310m in the big cities and of 2.5 per cent to 1.540m in the shires.

There was an increase of 0.8 per cent to 1.160m in London, where deregulation is not expected to be implemented introduce effective competition. ntil the early 1990s. The overall fall in passenger

sets an explicit pay assumption, but about two thirds of the run-

accommodation costs.
Although the basic 1987 Civil

CIVIL SERVICE

fail in passenger numbers is expected to be reversed as the benefits of deregulation coma through, and passangors become used to the changed

onts.
The Government no longer 1988-89. The White Paper says:
The Government wishes to see the development of greater the develop

ning costs budget (£14bn for 1988-89) is accounted for by salary and wage costs.

The increase in running costs areas more closely to local labour market conditions.

There themes are to the force

According to some estimates, that provided in excess of 6 per this week by tax officers and in manpower reductions and a slower rate of increase in some this week by tax officers and in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions" of up to \$600 for staff in the plans for "local pay additions".

**Kevin Brown** 

MINISTERS have eased the pressure on Civil Service pay by agreeing a rise of 5.7 per cent in departmental running costs seems certain to flexibility deals for certain give departments much more staff groups added to the bill scope for raising the pay of key and clouded the overall cost.

The same is set to happen in the present of the pay of the pay

offices with recruitment prob-

A 5.7 per cent increase in

More flexibility in the approach to pay

Seeking yardsticks for performance

1990/01

and community health ser-

vices - which consume the bulk of NHS funds - is

planned to rise next year by \$704m in England. The Gov-

ernment says this is an

SCIENCE

RESEARCH councils and university scientists and technologists are to be arged to develop yardsticks to check that research funds are put to good use.

An example is the index research of the way to be a second to be measuring the number of articles by research work-ers in scientific publica-tions, which shows that UK scientists stand high in the international league. Ministers want to see fur-

· Total spending on research, development and

ther measures of how far research projects are being exploited for economic and social benefit, including the extent of collaboration with

in the overall pay bill.

The White Paper says the Government intends not to issue specific manpower targets

for the Civil Service after April 1988, but that departments will

be expected to achieve annual efficiency gains equivalent to at least 1.5 per cent of running costs expenditure.

Costs expenditure.

Civil Service numbers are shown to have fallen by 19 per cent (136,500) between 1978-79 and 1986-87. The target for April is set at 573,800, compared to 579,200 a year before,

technology transfer has risen from \$3.5bn in 1982-83 to \$5bn this financial year, It will increase to \$5.2bn in 1988-89 and stay at that level until 1990-91.

The increase reflects axpansion of the science axpansion of the science hudget for the research councils and universities, and funding for the Euro-pean Airbus projact. Another growth item — involving the Department of Trade and Industry — is technology transfer: putting publicly funded technological advances to commercial

**Michael Dixon** David Fishlock

with projections of 570,000 for 1988-89, 567,000 for 1989-90 and 567,200 for 1990-91.

What are termed "significant increases" in staffing have been agreed for the Department of Health and Social Security (for increased workload in social in section.

Health and Social Security (for Increased workload in social security offices), where a previously-planned reduction to 98,800 by 1989 has been revised upwards to 98,600.

Similarly, increases are shown for Customs and Excise (for prevention of drug trafficking and value-added targets)

ficking and value-added tax

fraud), for Inland Revenue (for increased workload) and for the Land Registry (to tackle o back-

# cent in cash and 1.7 per cent in real terms, compared with

the figure for 1987-88.

Health authority leaders - who believe at least £200m more is required - say the Government's estimates do not take sufficient account of the fact that health service costs are rising much more rapidly than inflation in general, or of the need to finance part of nationally-agreed pay awards from local funds. In addition to the proposed \$704m increase, the Govern-ment expects health authorities to boost their income by a further £150m, through cost-saving efficiency schemes.

Until now, such savings have been confined to sup-port services like cleaning. Now the Government wants health authorities to extend the search for value for money to clinical areas. Cost

£400m during the past three years, including £103m gained by putting support services out to competitive tendering. Income from the sale of surplus hospital land.

- £8m in 1978-79 - is expected to reach £200m in the current financial year, a sum which represents nearly 20 per cent of the capital pro-

savings have yielded around

gramme.
The White Paper declares
that the Government
remains committed to the principle that the NHS should be financed largely from tax-ation." In 1987-88, 83 per cent of the cost of the NHS in Great Britain will come from general taxation, 13 per cent from NHS contributions and 4 per cent from charges. The White Paper says gross expenditure on the NHS has risen by 32 per cent in real terms between 1978-79 and

New planning guidelines on how health authorities should meet the ceotral aims and objectives of the NHS are curoojectives of the NHS are currently being considered by ministers. In addition, the Government will this year be studying methods of monitoring patient satisfaction with the service. The Government's failure to use the White Paper as an

opportunity to increase health spending was immedi-ately decounced by Opposi-tion MPs, while health service representatives repeated warnings of a continuing crisis over funding - particularly if there is a shortfall in Government financing of pay awards again this year. Attention will now focus on the Budget in March to see whether there has been a change of strategy, tactics or

Alan Pike

#### **NATIONALISED INDUSTRIES**

# Working harder at raising productivity

BRITAIN'S nationalised industries have achieved a signifi-cantly higher rate of productivity growth than the rest of the UK economy since 1979. According to the Public Expenditure White Paper, productivity in the nationalised sector has gone up at an average annual rate of 4.7 per cent

in the last nine years, against 2 per cent in the economy as a wbole. This growth rate has also easily outpaced productivity increases in the manufacturing industries, up by 3.7 per cent in the same period.

The white paper, which measures productivity growth in terms of output per person, attributes the gains to workforce reductions in publiclyowned companies, along with

improved efficiency.

It argues that the policy of

establishing performance aims for the nationalised sector, gen-erally expressed as targets for reductions in real unit costs. has played an important part in improved performance. In the Post Office, it says, real unit costs dropped by 11 per cent between 1981 and the current financial year, while British Steel's productivity has more than doubled since 1979.

The figures show that the main prodoctivity gains in nationalised companies have been achieved since 1983, reaching a peak of 9.6 per cent in 1985-86. The white paper says further "substantial" pro-ductivity growth is expected.

Terry Dodsworth

#### DEFENCE

# Nuclear funds rise

expenditure on Stituin's nuclear strategic force is rising as a proportion of the defence budget, from 1.5 per cent in 1979-80, to 3.6 per cent in 1986-87 and to 4.7 per cent in the current year 1987-88. The defence budget overall remains intact for 1990-91, with n total planned expendi-ture of £20.56bn. This is £610m more in cash terms than the or Inland Revenue (for workload) and for the istry (to tackle o backiveyancing).

David Brindle

more in cash terms than the total expenditure planned for 1989-90, but represents no change in real terms, as the Ministry of Defence brings the four year period of cuts in the

THE WHITE Paper shows that defence budget in real terms to expenditure on Britain's an end. Over the four years an end. Over the four years from 1986-87 to 1989-90 it will have been cut by 2½ per cent.
The planned total of
£19.95bn for 1989-90 is £10m
less than the total announced by the Chancellor in November. The Ministry yesterday said the discrepancy was due to small interdepartmental transfers compounded by rounding. The estimated out-turn spending total for 1987-88 is £18.85bn, with planned spending of £19.208bn forecast for 1988-89. Lynton McLain

their consultancy costs paid by the DTL Two new innovation and investment grants - ovail-able to companies employ-ing fewer than 25 in dovel-opmont areas - will have funding of £14m, £42m and £55m for the three years. The DIPs inner city programmes, previously run by the Department of Employment, have been allocated \$21.3m, \$25.8m and 531.4m,

implying a gradual expansion of projects involving the Task Forces and City Action Teoms. English Industrial Estates will be able to increase its spend-ing, on building factories and managing workshops, to £19.2m compared with £13m this year.
The amount carmarked

for regional development grants is set to fall, but not until 1989-90. Applications for this type of grant, which wsa introdoend in 1984, close oo March 81 1988. Spending on regional selective assistance, which is discretiooary, is expected to increase, but no figure is given. The support for innova-

tion reflects a shift in emphasis away from single companies and products about to be brought to the market to collaborativo research schemes.

Spending on collaborative research and development, in cluding Enrope on research programmes, will rise only slightly, however, from £96m next year to £114m in 1990-91.

Hazel Duffy

# Money to train many more schoolchildren for jobs

SPENDING on training is planned to rise by 16.5 per-cent in 1968-89 to £1.79bn, as part of the Department of Employment's efforts to pat greater umphasis on skills training to promote

job creation.
The department's budget is to rise to \$4.24bn in the next financial year, from an expected 1987-88 outturn of

Spending in 1987-88 is expected to be \$65m below public spunding plans announced last year, largely because the new Job Training Scheme has falled to expand as planned. While the scheme was planned to provide six months' training provide six months' training for about 115,000 people this year, only about 30,000 have taken up places.

New JTS, the Community Programme, which offers temporary work for the unemployed, and several other programmes for the adult unemployed will be replaced later this year by a

replaced later this year by a single £1.5bn programme, which is intended to offer about 600,000 places a year. This reorganisation of training and special employment measures means that many of the spending plans will become largely irrelevant by the autumn. diture on all adult

Expenditure on all adult training programmes is to rise hy 15 per ennt to \$414m; the YTS's budget is projected to rise by 17 per cent to £1,179hn, and resources for the Technical and Vocational Education Initiative are set to increase by 39 per cent to

The number of secondary school children taking part in TVEI is projected to rise dramatically from 117,000 this year to 390,750 in 1988-89. Resources for the Enter-

prise Allowance Schome, which helps the unemployed to start their own businesses, are planned to nxpand from \$199m to \$228m in 1988-89, whiln spending on tourism is set to rise by \$5m to \$49m. The White Paper indicates that the Government is not planning for any significant early fall in the number of people unemployed for

more that six months. Expenditure on the Restart counselling programme for the unemployed is set to rise from \$79m this year, to S84m next year, and S92m in 1990-91. The number of intervinws conducted is projected to rise from 2,360 this year, to 2,600 for each of the next three years.

The Health and Safety
Executive's hudget is planned to rise by \$7m to \$109m next year, which will allow 2 10 per cent increase in the number of inspections by the Factory Inspec-

torate to 115,000 in 1988-89.
Plans for Acas, the conciliation service, suggest the department may be expecting an increase in industrial dispotes in 1988-89: the number of collective conciliation cases handled by the service is set to rise by almost 9 per cent to 1,457. The department has set Union commissioner to be introduced under the Government's Employment Bill

Charles Leadbeater

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The first of the second of the

# French taste for tragedy

Two fascinating excursions have been made this week into the intimidating, cheerless terrain of the great French neoclassical drama. Jonathan Miller opens his Old Vic regime with Racine's Andromache, while the Maison de la Culture in the Parislan suburb of Boblgny (where I saw Peter Stein's Orestesia eight years ago) has dusted down Cornellie's Le Cld.

These two early "young man's plays, separated by 30 years of the 17th century, each made the author's reputation. Each pits heroic characters who writhe in present passion and to overcome this handicap. She offers a haggard, drained likeness of monumental dignity struck; I fancy, with the dawning truth of Henry James'e observation that the role is narrow and monotonous. While she mourns Hector and defends he some the both a series of monumental dignity struck; I fancy, with the dawning truth of Henry James'e observation that the role is narrow and monotonous. While she some the both a series of revenge to Orestes. Meanwalle is the distribution of revenge to Orestes. Meanwalle is the distribution of the little series of monumental dignity struck; I fancy, with the dawning truth of Henry James'e observation that the role is narrow and monotonous. While she mourns flector and defends her som, the King plans to marry her and give the boy as a token of revenge to Orestes. Meanwalle is the distribution of revenge to Orestes. Meanwalle is the boy as a token of revenge to Orestes. Meanwalle is the distribution of the protagonist accompanied by a confident is staged by Miller with chill and confident ferocation.

Each pits heroic characters who writhe in present passion against the expectations and demands of the past.

Le Cid is the play French schoolchildren learn by heart but from which the French theatre has recoiled since Gerard Philipe swept off to batter the Moors and claim his Castilian heiress. Andromachs is a play of grave beauty and histrionic volatility set in Epirus in the aftermath of the Trojan War. This chain of love and revenge has been memorably described by Miller as the work of "a Cartesian geometer who proposes a sort of Newtonian diagram of the moral universe."

Both plays; as it bappens,

Both plays, as it bappens, have been recently produced by Cheek By Jowl, giving Andromache its British première. But the scale of rhetoric was all wrong, however conciliatory the naturalised tone. Andromache was transported to a Mediterranean port at the end of the Second World War, seem-

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Mediterranean port at the end of the Second World War, seemingly the haven of Dickie audience. This brilliant setting, Mountbatten and the Andrews Sisters.

Everyone who has worked in English on Racine, from Robert Lowell to the present translator, Eric Korn, says you cannot approximate to the rhyming alexandrine scheme. In fact, you can, as Robert David MacDonald proved in his wonderful provse and mastered the requisite burnard over and leans menacingly towards the audience. This brilliant setting, still but in suspense, contains the very essence of Racinian tensile stasis.

The floor rears up in acute-cautious limping when an actor enters the chamber, and determined, hottom-jutting strides upstage when he departs. Pene-lope Wilton as Hermion has

the usual blank verse compro-mlse of pentameters and no-nonsense (look how unstuffy transit to cause domestic havoc.

ity in what seems to be both a ruined palace and the literally fallen House of Atreus. The top level of Richard Hudson's blasted, red and grey walled-up

Michael Coveney reviews Racine's 'Andromache,' which opened Jonathan Miller's first season at London's Old Vic, and Corneille's 'Le Cid,' directed by Gerard

Desarthe at the: Maison de la Culture in Bobiguy, Paris

Phèdre, for Philip Prowse and mastered the requisite bum-Glenda Jackson on this very strut, Mr. Eyre looks comfort-Old Vic stage four years ago: able only when still. There is no Miller and Korn, a farinaceous a mid 17th century play, and partnership, make no meal of the events become of immediate Racinian sonorities, settling for interest as a result.

One great attraction of the no-nonsense (look how unstuffy we are) anachronisms. The result is fluent but ordinary. Unless Andromache can take off on a passage like "Songe, songe, Cephise, a cette nuit cruelle," she is in danger of becoming—a mere tedlous widow.

Much of Racine's meaning is in his language. Without it, Janet Suzman as the bereaved hostage in the court of King Pyrrhus (Peter Eyre) is a trous defiance of his destiny.

Transit to cause domestic havoc the Cid, and finds a nervous, unassertive boy who only unassertive boy who only noser comes alive with a sword in his language. We can be certainly you feel this in Kevin hand. Samuel Labarthe, in what and driven performance. In the palace at Mycenae with his sisperformance, acts bravely but only under severe parental only under severe parental terrorist. Mr McNally supplies the recognisable blueprint, fead the court of King parental in the court of King pressure. Just as in Androus unfairly burdened with its performance in the recognisable blueprint, fead the court of King pressure. Just as in Androus unfairly burdened with its performance acts bravely but only under severe parental the recognisable blueprint, fead the court of King pressure. Just as in Androus unfairly burdened with its performance acts bravely but only under severe parental the recognisable blueprint, fead the court of King pressure. Just as in Androus unfairly burdened with its performance acts bravely but only under severe parental the recognisable blueprint, fead the court of King pressure. Just as in Androus unfairly burdened with its performance acts bravely but only under severe parental the recognisable blueprint fead.

not to overcome this handicap.

She offers a haggard, drained likeness of monumental dignity to bump into. Andromache remains constant, but the others veer wildly between extremes. None more so than Hermione, whom Miss Wilton invests with stage-dominating bursts of vehement sarcssmand destructive derision. Spurned by Pyrrhus for political ends, she taunts Orestes with the reminder that her mother, Helen, was fought over for ten years by thousands of nonentities. Will not one trem-bling admirer strike a blow for

> Murder could be dressed up as a duel in Corneille, and the Bobigny production opens with a slashing and swishing of swords in the sports wing of a mid 19th century Prussian castle. Stuffed animals are everywhere – bears, monkeys, a panther. Downstage in the vast Bobigny arena, two stuffed egrets seem to presage the fate egrets seem to presage the fate of women at this court, espe-cially that of the two contes-tants for Roderigue's affec-tions, the King's Infanta (Marie Matheron) and Chimène.

> It is really not much easier for the French to do Racine or for the French to do Racine or Corneille today than it is for us. A dull Polyeucte at the Comédie Française last year proved the point. But this Le Cid is something else. It is directed by Gérard Desarthe, one of France's leading stage actors — he was Chercau's Peer Gynt and Strehler's Matamore in Corneille's L'illusion and will be Chercan's Hamlet at Autonom this year — Hamlet at Avignon this year - and a renowned teacher at the

Conservatory.

Like Miller, Desarthe is uninterested in reasserting declamatory prerogatives. But he is an enthusiast of the verse style and here renders the alexan-drines thrilling once more. Mill-er's Andromache plays for two uninterrupted hours. Le Cid, of comparable five-act length, takes an extra hour because of the pulsating, rhythmic finality of the longer lines and the greater range of allowable coressive stress

Psychologically, Desarthe digs deep into Roderigue, later the Cid, and finds a nervous,



Janet Suzman as Andromache in London



Samuel Labarthe as Rodrigue, later Le Cid, in Paris

occupied by the sinister king in black spectacles (Claude Cyriaque) and his court, who demonstrate the hero's maniliness for Chimène's benefit. A blue billard table, at which Chimène's ducal father played before being killed in the duel with Enderigne lights up for the Roderigne lights up for the Roderigue, lights up for the great tale of Moor-bashing

Above all, you appreciate Roderigue's dilemma of aveng-ing an insult to his own father when confronted with the com-

Chimène says nothing after having Roderigue "assigned" to her. Mme Basier descends into a dejected, catatonic trance no less affecting or immediately comprehensible than Mr McNal-'s at the Old Vic. Things are in a right mess.

The difficulty of these plays for the contemporary theatre lies in a struggle both to honour their formalities and moral assumptions and to make them Much of Racine's meaning is fer and Pylades like a crazed machs, the young generation is unfairly burdened with its parable dilemma of Chimène. Its in a struggle both to honour fer receives its official première ents' values and misdemean-off avenging her father's death maternal whinger. But Miss maternal whinger. But Miss meaning is ter and Pylades like a crazed machs, the young generation is unfairly burdened with its parable dilemma of Chimène. Its in a struggle both to honour fer dilemma of Chimène

has assembled an excellent company - have I not men-tioned Ben Onwuke's notable Pylades, or John Barron's deftly counselling Phoenix? The casting instincts here are near

#### Opera rides high in Chicago

**Andrew Porter** 

The Lyric Opera of Chicago, directed by Ardis Krainlk, reports its most successful sea-son ever: full houses for a rep-Intelligently conceived, carefully cast, properly rehearsed – that gave delight and dispelled my gloomy, Met-induced doubts whether big-house opera could ever again be something to be taken seriously.

Big-house it ls: the Civic Opera holds 3,500. But it is one

of the two American houses (San Francisco is the other) that bear comparison with La Scala, Paris, Vienna. The archi-tects also built Chicago's Union Station and the Illinois Memo-rial Bank; they combined the theatre flair of America's movtheatre flair of America's movie-house designers with classical grandeur. Entering the place is an invitation to high pleasure. Sure, the singers look small if one is in a distant row, but one can still hear them clearly. The focus in on the stage. I'll confess that at Figaro and Lulu I sat in the front row. Figaro was Sir Peter Hall's wonderful 1973 Glyndebourne

Lott's Countess, in this com-pany, seemed a shade pallid, thin in tone and in personality. reports its most successful season ever: full houses for a repertory of Trovatore, Satyagraha, Faust, L'italiana
(Baltsa, Ponnelle), Figaro,
Lulu, Cost, continuing with
Tosca and Forza. I went down
for Figaro and Lulu, and discovered two performances—
Intelligently concelved, care—

thin in tone and in personality.
Patricia Kern (once a bewitching Cherublno), Ugo Benelli
(once a dashing Rosslin hero),
and Donald Adams (a veteran
Savoyard) filled Marcellina,
Basilio, and Antonio with rich
musical character. Marcellina's
and Basillo's arias were
retained. Andrew Devis. conretained. Andrew Devis, conducting, was at his winning

> Lulu was the Lyubimov 1983 Turin production recreated with an all-American cast, It has deploreble features: the has deploreble features: the Portrait represented by a living Pierrot mime; a death-mask of Berg wetching over the proceedings; a unit set (by David Borovsky) that is of admirable resource but, with its openstage transformations, diminishes the impact of instrumental movements that Berg tal movements that Berg intended for the ear alone. All the same, this was an overwhelming evening, musically

and dramatically.

Dennis Russell Davies, the conductor, is a master, and for the first time in my experience the confusing Paris scene of Act 3 was clearly laid out. Cather-lne Malfitano, the Lulu, was wonderful 1973 Glyndebourne production not so much enlarged as brilliantly reconceived (with John Bury's sets enriched) to carry without coarseness to the huge house. Maria Ewing was a bewitching Susanna. Frederica von Stade as captivating a Cherubino as in 1973. Samuel Ramey sang with the utmost beauty and clarity of tone. (Figaro is his signature role: Glyndebourne, Covent Garden, Vienna, La Scala, Aix debuts.)

Ruggero Raimondl was a potent Count. Only Felicity

In Malfitano, the Lulu, was excitingly exsct, confident, steady and unforced of tone. Other singers of note were Victor Braun (Dr. Schön), Jacque Trussel (Alwa). Richard Cowan (an Acrobat able to sing while standing on his head) and Michael Myers (the Painter). Andrew Foldi's Schigolch (a regular feature of most Lulu productions) was as vivid as ever. But Evelyn Lear's Geschiwtz is perhaps ready for retirement; her efforts to reach the high notes in the closing pages dimmed thier poignancy.

#### Let's Make an Opera!

**Martin Hoyle** 

The excellent National Youth tors, and schoolchildren, who Music Theatre is presenting a season at Sadler's Wells. The two-work repertory includes the vital, exciting and moving Ragged Child reviewed by Michael Coveney in these pages from Edinburgh two festivals ago. But they chose to open their short stagione (until February 6) with Britten, in the presence of both the Minister for the Arts and their royal president, by an appropriate coincidence a recent recruit to professional show-business

The rather tweely precious play, with its discussion of pros and cons (a juvenile warm-up for Strauss's Capriccio, as were) which used to precede the home-made opera, was long since jettisoned. At the Wells we were reminded that the parts season was not too for As a pendant to the Kirov Ballet's just concluded Paris season and a prelude to the Company's Italian tour in the late spring, the two young Leningrad stars Altywai Asymuratora, Ruzimatov has a ppearing as guests with the ballet of the Teatro San Carlo in Naples in Company director in Naples in Company director in Naples in Company director it the Garko Prebil's skillful adapts.

As a pendant to the Kirov Ballet's just concluded Paris season and a prelude to the Company and a prelude to the Company is started in the first of fans and guitars, palls after Opera) as an ebullient and nimport of fans and guitars, palls after Opera) as an ebullient and nimport of fans and guitars, palls after Opera) as an ebullient and nimport of fans and guitars, palls after Opera) as an ebullient and nimport of carriage that does the San Carlo or chestra in motility of carr the Accademla Filarmooia the role went to Robin Lowe, Romana terminated with a visit by the popular Pilobolus group. accomplished, who had more than an angrammatic connection, I fancy, with the absent Neil Borow.

> The conductor David Syrus coached us in the audience-participation songs; a well-pre-pared house obviously included old hands. Subsequent specta-

come new to the work may prove less of a doddle. The opera itself remains

charming, fresh and touching. I have reservations about the unspecific lighting that brightens Alix Stone's nursery set while leaving the surrounding stage, and the view from the window, pitch black most of the time. Eric Crozier's verses, as opposed to his dialogue, are youthfully simple without being patronising – with some very near rhyming at times. The runaway chimney sweep looked merely grubby as he emerged from the flue instead of sooty all over (the falling soot looked like sand, anyway). Otherwise great pleasure from Elizabeth Bainbridge's outraged houselearner. Sandra Turdde's housekeeper, Sandra Dugdale's tender-hearted nurserymald making the most of her melting phrases and, among the children, Jeremy Rampling as an irrepressible Guy (tactfull changed from the original's

Gay).
The accompanying Eros String Quartet, piano duet and percussion were pillars of strength; and such ensemble moments as the lovely "Why do you weep?" went beautifully. Here presented in association with Sadler's Wells Theatre and the Royal Opera House, the NYMT fulfils a vital function. All gratitude to Nationwide Anglia without whose help, according to a reminder point-edly addressed to the ministerial presence, the season would not be possible.



Gemma Craven in "South Pacific," which opens at the Prince of Wales Theatre tonight. Michael Coveney will review it tomorrow.

# Recent dance in Naples, Reggio Emilia and Rome

tion of the Gorsky version of Kitri emanates cool efficiency,

Don Quixote.

Kitri emanates cool efficiency,

Asylmuratova has not only Their presence ensured a charm and good looks but a worthy opening to the dance nice sense of fun. Her extensection of the theatre's 250th sions are not the modish ear-

Although Ruzimatov danced herself from a distance into his with great verve as well as precision (his act 3 pirouettes sau-circus feat, but styllsh playfulcision (his act 3 pironettes sau circus tees were so prodigiously fast ness. as to be literally stunning), I The

worthy opening to the dance section of the theatre's 250th anniversary season. It also galvanised the resident dancers (much augmented) into giving every ounce of their energy. However no amount of dash and fervour could make up for the lack of technical provess demanded by a role such as the lack of the Drayds.

Although Ruzimatov danced the bryself from a distance into his

the striking front – and back – cloths by Piero Dorazion mostly outdid Amedeo Amodio's chore-ography in interest. Ai limiti della notte is the title not only tees were so prodigiously last ness.

The local dancer with the bigdid not find his first night performance (on January 16) as the street dancer, Mercedes wholly satisfying as his Ali in the commendable fire and wholly satisfying as his Ali in the commendable fire and think, that Don Quizote, with The best characterization came

The local dancer with the bigamodio's choreographic educaaudicer receives rather short
Amodio's choreographic educaaudicer receives rather short
Amodio's choreographic educaaudicer receives rather short
Aberto Mendez' Poem of fire,
Set to Skriabin's score of that one of ballet. I await
tures for London and elsewhere, the 20 dancers look in onsensical. It deployed a large
think, that Don Quizote, with the bigdid not find his first night pergest role, Patrizia Manieri - as
tion) tend to be shapeless. This
measure.

Despite the several deparuse of music by eight compostures for London and elsewhere, the 20 dancers look in
nonsensical. It deployed a large
number of dancers to little

Freda Pitt

performance.

\* rabbit (Giuseppe Calanni), the Although the Rome Opera Balwork contains some plums, let contains some good dancers, such as the mock-Balanchinian its rudderless condition, pas de deux for Terabust and together with weak programment of the Teatro Municipale "Valli" in Marc Renouard (to a Debussy ming, is dragging it down. A the Teatro Municipale "Valli" in Marc Renouard (to a Debussy headquarters. The dramatic lighting devised by Giancarlo Canteruccio and Pio Troilo, and Canteruc

If the Bellinl and Porter items, and the clowning for the rabbit were excised, the work would gain considerably in coherence. Since Aterballetto of the 90-minute work but of tours its programmes exten-the piece by Salvatore Sciarrino sively, rethinking is not out of that opens the 15-item ballet. the question. On the other Works on a vague theme hand, Amodio would then have that opens the 15-item ballet.

Works on a vague theme (here night and day, sun and moon and references, according to the hazy programme-note, to Amodio's choreographic education) tend to be shapeless. This

let contains some good dancers, its rudderless condition, together with weak programming, is dragging it down. A single programme has been given so far this season, inexplicably invented from Cubplicably imported from Cuba.
The once-glorious Alicia Alonso
appeared herself in a farrago
by Alberto Alonso in which she
portrayed an ageing actress looking back on ber triumphs in roles such as Juliet. Nearing 70, Alonso still gets up on her toes

but one wishes she wouldn't. The temperament remains and still makes its effect, but to take on such a taxing role is rash rather than brave. Of the many ballets made on

dance programmes provided by the Accademla Filarmooia Romana terminated with a visit by the popular Pilobolus group. This time they danced more than usual, instead of progressing from pose to pose. A welcome novelty, except that the Elvis Presley opener, "1'm left, you're right, she's gone," was far too long. The other two pieces, Land's edge and Molly's not dead, belonged to the more familiar teasing vein and were received with greater enthusireceived with greater enthusiasm by the group's admirers.

It is the artistic director of the Accsdemia Fllarmonia, Bruno Cagli, who has taken on

January 15-21

# Arts guide

LONDON

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Tate Gallery. Turner in the new Clore Gallery. The Turner Bequest, which amounts to nearly 300 oil paintings, finished and unfinished, and e further 19,000 or so watercolours and drawings, has been e source of controversy and dissension ever since it came into the nation's hands more than 130 years ago. Turner always wished for a gallery to himself which would show all aspects of

just £170 per person.

his work. Whether he would have approved of James Stirling's extension to the Tate as e suitable setting is e alce question. The larger paintings may be hung too low for one who lived in e more ostentatious age, and the tasteful outneal walls Stiring has decreed for the principal galieries is e far cry from the rich plom Turner is known to have preferred. The vulgar neo-deco of the entrance hall has little to recommend it. But eight rooms for paintings and one for watercolours give room enough, and with the three

reserve galleries opetairs, every painting, except the few in resto-ration or on loan, is on the wail.

Centre Georges Pompidon. Lucien Freud chose the 83 paintings for his first retrospective outside England. Apart from e portrait of Francis Bacon and a series of por-traits of his first wife, the exhibi-tion is dominated by his figurative oode portraits of the past 20 years. Closed Tue. (427 71233). Ends Jan 24.

Galerie Odermatt-Caseau. Maximilien Luce. Luminous and well-structored, he adds realistic images from a working-class universe to many of the impressionist's themes of the Seine, the Thames and Saint-Tropez. 85 Bis, Rue du Fauhourg, Saint Honore (4266 9258). Ends Jan 30.

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**FINANCIAL TIMES** 

dolls, horses and trains. 107 Rne de Rivoli (42603214). Ends Feb 14. Grand Palais. Treasures of the Cehic Princes. Prestigious archaeological finds from what is, nowadays, France, Germany and Austria, beer witnaos to e luxury-loving civilisation which flourished in the Celtic universe. Bronze armour, cauldrons, the crater from Vix, all imported from Greece or Etruria. (42560924). Ends Feb 15.

WEST GERMANY

Manich Eventhelie der Hyno Kel-

WEST GERMANY

Munich, Kuasthalle der Hypo-Knitorotiftuog, Reoe Magritte
1888-1967. This is the first extensive retrospective of the Belgium
surrealist shown in Germany. 140
works from museums and private
collections in Europe and the US
will seek to refute criticism that
he was not concerned about what
he was not concerned about what
he was drawing. Thestinerser. 15.
Ends Feb 14.
Stattgart, Gelerie der Stadt. Max
Ackermano (1887-1975). The
100th anniversary of bis birth
commemorated by e comprehensive retrospective with 80 plctures from the main periods of his
working life. Schossplatz 2. Ends
Feb 21.

TALY

Eome, Palazzo del Conservatori
Campidoglia. Hiddeo Treasure:
The Imperial Silver Collection
From Kaiseraugst. An extraordinarily fine collection of silver
tableware dating from 350 AD,
hastily buried by two Roman generals, Marcelliano and Bomalo,
wheo the Castrum Rauracense
(the site of the modern village of
Kaiserengst) on the northern
perimeter of the troubled Roman
Empire was threatened with barbarian lovasion. They clearly
intended to collect their possessions once the danger was past.
The treasure was discovered in
1962, during excavation work for

the foundations of o school. Altogather 254 pieces — weighing 37
kilogrammes of 97 per cent pure
silver, reckoned to correspond in
value to one year's pay for 140
Roman soldiers. The portraits on
the 167 fine coins and ingois have
made it possible to date the collection precisely. There are delicately-curved, loog-handled spoons,
some eliver beakers (glass was
already more fashionable), serving dishes — one splendid octagonal, one decorated with e frieze
recounting the life history of
Achilles, and another rectangular,
decorated with a charmingly
improbable fish, and an elaborate
candlestick with markedly oriental decoration, iniald with gold.
Ends Feb 14.

#### WASHINGTON

National Gallery. A centenary ret-rospective of Georgia O'Keeffe includes 115 oil paintings and drawings, among them rarely seen examples from her familiar New Mexito landscapes, exotic flowers and still lifes. Ends Feb 21.

CHICAGO Art Institute. More than 80 draw-

ings of early 19th-century architect Friedrich Weinbrenner show 
his influence in rebuilding Karisruhe and Baden Baden as well as 
doing numerous commissions for 
German royalty. Ends Feb 28.

TOKYO

Nexu Museum. Jepanese swords and fittings. Objects of beauty as well as instruments of death.: these swords are elegant in shape, line, texture and design. The exhi-bition features 60 items from the museum's collection. Afterwards, take s stroll in the densely wooded garden, lovely at all times of the year, and furget you are in the heart of the metropolis. (400 2536). Ends Feb 7.

#### 'A Wholly Healthy Glasgow' at the Court

The Royal Exchange Theatre, Caddis Theatre, which also had Manchester's production of A a success at Edinburgh with an Wholly Healthy Glasgow by Iain adaptation of Thomas Love Heggie, which went on to the Edinburgh Festival and to win a Mobil award, is to open at the Royal Court on February 1. The cast of Paul Higgins, Ger-ard Kelly and Tom Wetsoo is directed by Richard Wilson.

Peacock's Nightmare Abbey, is to present another adsptation, this time of a 12th century piece called The Owl and the Nightingals, from February 1-21 at The Etcetera Theatre Club, Camden High Street, NW1.

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Thursday January 21 1988

# **Priorities** for spending

ls becoming e victim of its own success. Awareness of the cumulative extent of strin-gency in public spending is growing just as economic progress has undermined agreement on its necessity. The response of the Government, especially on the issue of the National Health Ser-vice, will have to be considerably more imaginative if It is not to lose control of the dehate altogether.

The ability of the Govern-ment to avoid serious damage depends on differentiating among the priorities for public spending, while still retaining overall control. It will not be good enough just to boast of the effectiveness of that control, the theme of the first two paragraphs of the White Paper on public spending.

A major problem is to dis-cover what level of service is being provided in any specific area. The Government uses the GDP deflator to estimate real" provision, a procedure that may not be inappropriate for pensions and other social security benefits, but is quite misleading for government spending on most goods and services.

#### Principal cost

For example, in health and education the principal cost is wages. Unless wages rise by less than in the economy as a whole or productivity rises st least as fast, the "real" fig-ures estimated by the govern-ment will exaggerate the volume of provision by a large margin.

For what the figures are worth, the White Paper Indicates that spending of the Department of Health and Social Security on health and personal social services (mostly the NHS) will rise by 4 per cent in "real" terms between 1987-88 and 1990-91. "Real" spending on education and science is projected not to rise at all. Spending on defence is actually ing on defence is actually expected to fall in "real" terms, while spending on the Government is not presocial security is expected to pared to differentiate far rise by well under 4 per cent. Under any plausible assumptions about costs and productivity, these figures imply has lost control over the declines in the volume of pro-ical agenda altogether.

THE THATCHER Government vision, even in the sensitive area of health llc goods like defence or pub-lic order the Government has to make the judgment about priorities itself. In the case of transfers, too, there is no

obvious external criterion Health and educetion are different. Public spending here is on keenly desired areas of individual consumptioo. They fell under public cortrol because of a consensus that they are more important than many other forms of community. of consumption.

#### Relevant question

The relevant question in these areas is what people would like to spend them-selves. If the Government is not prepared to make that the actual question (by privatis-lng the services), it should ensure that its spending allows consumers to get what

One way of approaching the queatlon of how much to spend is to look at evidence from countries where private provision is more important. In the case of health, for example, the average share of apending in GDP for OECD countries is about 9 per cent as against 6 per cent in the UK. For the Government to reach that level of spending within the NHS would mean an additional £12bn.

The case for using some of the Chancellor's present room for manoeuvre to increase spending in selected areas is atrong. But increesed resources should not just be thrown at problems, even in the case of the NHS. What is needed is enough money to relieve immediate pressure while undertaking a compre-hensive review of the whole structure. The aim should be to ensure adequate finance and improve value for money, through a combination of internal markets, subcontract-

ing and charges. The era of across-the-board stringency that started in 1976 is coming to an end. If more carefully than before in forming its agenda for public spending it is likely to find it has lost control over the polit-

# Bonn's ties to the West

THE SLIGHTEST rapproche-world is often deceived about ment between West Germany the fundamental state of West and the Soviet Union under- German opinion because of standably causes speculation the diversity of the views about a re-orientation of that emanate from the coun-Bonn's foreign policy priori- try. That is as true for the ties. Though that has been the Bonn coalltion as it is for pubcase, once again, on the occalic opinion in general.
sion of the visit to Bonn of Mr Mr Helmut Kohl, the Chan-Eduard Shevardnadze, the cellor, and Mr Hans-Dietrich Soviet Foreign Minister, there Genscher, the Foreign Minisis no reason to suppose that ter, frequently contradict such fears are justified.

the traditional Soviet policy of wedge-driving between the Nato allies. Following the INF agreement by the US and the Soviet Union to abolish all ground-hased medium nearest support of early pegotistions. has done his best to pursue soviet Union to abolish all ground-based medium-range nuclear missiles, West Germany and the other Nato members do not have the same arms control priorities as before and the Soviet Formany and the Soviet Formany of his Christian Democrat colleagues, least of all Mr Kohl. as before and the Soviet Forelgn Minister has exploited

their differences to the fuli. While the Wsst Germans of the doubters of West Ger want the INF treaty to be folwant the life wast definants of the doubters of west Gerwant the INF treaty to be followed relatively quickly by
an agreement on the removal,
or at least sharp reduction, of
short-range nuclear weapons
up to a range of 500 km, most
other Nato members insist
that radical cuts in strategic that radical cuts in strategore that radical cuts in strategore muclear missiles, convectional forcee and chemical arms with the US in the vanguard, are attempting to take advanged mescow's greater flex.

By overtly supporting the West German view, Moscow is playing on West and East German fears that their territory would become the battle-ground of any war fonght with short-range nucleer weapons and conventional forces. Not least, it is promoting the fundamental Soviet objective of a danuclearised Europe and thus undermining Nato's official nuclear deter-rence strategy.

No doubt many in West Germany are tempted by such a prospect, as there always have been. Those who still hanker after a reunified Germany may look upon Europe's denuclearisation as the only the US as long as Eastern means of achieving their Europe remains in the grip of dream. However, the outside a communist system.

Mr Shevardnadze, it is true, constantly at odds with the large group of conservatives

> The interview that Mr Kohi has just given to Le Monde should put the minds of some

tage of Moscow's greater flexibility to improve their relations with the Soviet Union and the Eastern bloc in general, there is nothing more natural that West Germany natural that West Germany should do the same. Its geographical position at the heart of Europe and its special interest in its links with the East German population could hardly allow it to ignore the opportunities offered by a better East-West climate. To suspect that this is merely the first etep towards e more radleal policy upheaval is to ignore the strength of the eco-nomic, security and cultural links which will continue to tie it to Western Europe and

**ECONOMIC VIEWPOINT: By Samuel Brittan** 

# Time to end tax guilt

TAXES AS A PROPORTION OF GDP

ACCORDING to the Public Expenditure White Paper, in 1987-88 some 42½ per cent of gross domestic product has been devoted to general public expenditure, excluding privatisation proceeds.

vatisation proceeds.
Of course, the public expenditure figures are highly sensitive to administrative techniques and definitions. If there were a large structural change, such as the integra-tion of tax and social secu-rity, or the introduction of a tax-credit scheme, we should have to think again. But as 34 things are, 42% per cent is a high enough percentage to cover all reasonable expenditure on genuinely collective goods and transfers to our fellow citizens. It is only a whisker below the percentage taken by the last Labour Government in its last year, and well below the process when the superfer well below the superfer when the superfer well as the superfer when the superfer well as well below the average under the first Wilson Government.

The White Paper makes a great deal of the Govern-

ment's determination to hold the growth of public spending below the growth of national income, so that the percentage can crawl down to 414 per cent by 1990-91. But there is precious little chance of this happening, given the underlying collectivism of the majority of articulate public opinion and the guilt which many people feel at the prosmany people leef at the pros-pect of so-called tax cuts -which merely enable them to keep about the same propor-tion of their money as before.

The present agitation about the National Health Service is a mixture of genuine public expenditure, but the assump- bring him £1.5bn in 1988-89 tion that the extra resources even assuming a marked must come from the taxpayer alowdown in growth. rather than from a realloca-tion of public spending priori-

would surely be to concede increase in real income will are thrown back on the defension moderate increase in tax rate by between 1% and 1% tax arguments about incentives.

But the effects of revenue of the state, and they are thrown back on the defensive and on to highly uncertain arguments about incentives.

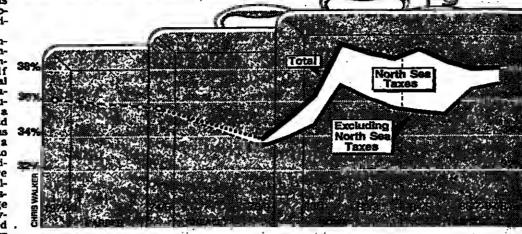
But the effects of revenue of the state, and they are thrown back on the defensive and on to highly uncertain arguments about incentives.

could have been intentionally designed to raise the tax burden without people noticing.

Since Sir Geoffrey Howe's tough Budget of 1981, nearly

taxable corporate income be allowed to spend for themfrom 17 per cent in 1984-85 selves a little over half of the nearly 23 per cent in their own incomes.

There may be a great deal tough Budget of 1981, nearly tough Budget of 1981, nearly every succeeding one has been due to the phased of property rights and, there-apparently cut taxes. Yet change in the tax regime folnon-North Sea taxes and lowing the 1984 Budget. In national income, The remedy
National Insurance contribuaddition, profits bave risen for a non-collectivist radical



percentage is accounted for by North Sea taxes and non-tax revenue such as privatisation and interest receipts).

The tax take stays high because of a phenomenon known as real fiscal drag, or bracket creep. These unlovely names refer to the fact that although the tax system is indexed against inflation, it is not indexed against increases

Thus, if there are no policy changes, tax thresholds and the starting points for higher rates come in at successively lower proportions of a citizen's income. Peter Spencer, of First Boston, has estimated group campaign by NHS per-sonnel. What is disturbing is brought the Chencellor not the desire to increase NHS \$1.9bn in 1987-88 and may

The cumulative effects of fiscal drag are even more dra-matic. In the 1983, 1984 and Moreover, a audden 1985 Budgets, personal tax increase of \$2bn, or 12 per allowances were increased by cent, which the most vocifer more than inflation. In 1986 ous critics are demanding, is and 1987 the basic rate of Human nature being what it of 3 percentage points. But apending lobbles.

is, a panic increase of this size the effect of all these concesswould in large part be discharged. would in large part be dissisions was to stabilise the pated in higher pay or activities only remotely related to 27 per cent of incomes, when patient care. Worst of all it would otherwise have risen would be the revelation that to more than 30 per cent. As a the modern state is such a rule of thumb, each one per pushover. The wise course cent rise in real income will

other emergencies, pending a buoyancy are not confined to monopoly of morality. It is to appear as neutral, and more radical review of the personal tax. Gavyn Davies, indeed immoral that people truly neutral adjustments do service.

of Goldman Sachs, has esti- who cannot afford private not appear as tax cuts. One reason why public mated that Corporation Tax treatment should have to wait opinion succumbs so easily to on non-oil industrial and commonths and years for urgent the spending lobbies is that mercial companies should medical operations. But it is we have a tax structure that have risen as a proportion of not immoral that they should

tions are just as high as a aboot twice as fast as GDP. is to redistribute these rights, proportion of GDP - 37 per These factors are not strictly which may involve changing cent - as they were in fiscal drag, but they have had the system of inheritance, 1981-82. (The difference a similar effect. Ultimately, rather than assigning income between this percentage and corporation tax is paid by to the state.

the higher public expenditure individuals, whether share-

increasing the proportion of the automatic effect of draw-the national income going to ing in a larger proportion of the tax collector. But it the national income, the should go further. The oppor-tunity should be taken, in a good year of buoyant reve-If this inertia is to be offset,

nstional product surely leaves ample room both for services which are better provided col-lectively than through the market and for redistribution. Improvement should centre on reallocating the existing state proportion rather than

increasing it.
To this one must add Brittan's first law of public finance: if you want to stabi-lise the public spending ratio, you have to try to cut it. Some margin has to be pre-

Once governments start searching for ways to justify cutting - or not increasing -tax, they have given up the ghost. For they have then conceded that all incomes

President Reagan was holders, customers or workers.

At the very least, the Bndgst should remit enough to offset the effects of fiscal drag, broadly defined, in the customers are the automatic offset and the customers are the automatic offset of drag.

nues, to reduce the percent-age slightly, if only to offset the bad years when the tax take inevitably increases.

and the public expecditure proportion prevented from creeping up over the longer take inevitably increases. A public spending propor- taxes should be indexed to tion of two fifths of the average incomes and not just to inflation.

The Rooker-Wise-Lawson ameodments to the 1977 Pinance Bill provided for an automatic rise in tax allow-ances with inflation, unless the Budget contained a clear provision to the contrary. The extension of the principle of "no taxation without repre-sentation" now requires a link with some index of income per head.

If this degree of automatic-Ity is too much for the revenue departments to swallow a possible compromise is to follow the convention used in relation to inflation for the specific duties in drink, tobacco and oil. There is no legal indexation, but all Treasury projections are on an indexed basis and any departure is announced by the Chancellor as a policy change. It is important to find a for-mula by which increases in

Collectivists do not have a the effective tax burden cease incidentally, the last thing we need is a change from direct to indirect taxation, such as VAT. Any tax that is buried as one of many factors

affecting the cost of living will hide the true public spending burden.
A move to more comprehensive indexation would not generate the same excitement as headlines about the basic rate and would be opposed behind the scenes by every kind of fuddy-duddy. But it would have a much greater chance of being remembered in the longer term. CUT THE BODY of Sir John Harvey-Jones in half and you will find that, like a stick of Blackpool rock, he has the letters ICI running through him from head to

through him from head to toe.
So says his long-suffering wife. Sir John, who retired from the chairmanship of the British chemicals group last yeer, thinks sha is probably right.
Yet he bridled once when a UK radio presenter introduced him as "a company man". As devoted as he was to ICI, he was determined never to surrender his individuality. And ICI, he says, never demanded that he should.

never demanded that he should.
"It takes a pretty tolerant company to put up with my taste in ties," Sir John notes. The ties, broad and colourful, have now passed into legend, along with his shaggy mane of hair, and his support for the Social Democratic Party." Democratic Party.
So has the success of ICI

So has the success of ICI during the years that he led it. In 1982, the year he became chairman, pre-tax profits dropped by 23 per cent to £259m. Two years later, the group became the first non-oil company in Britain to report profits of more than £1bm.

Harvey-Jones's book is not an account of his ICI years. It is subtitled Reflections on Leadership and contains his thoughts on

contains his thoughts on

turning organisations around, dealing with for-eign subsidiaries and being a chairman. Unlike many of the products of the frenetic manage-ment publishing industry. Making it Happen does not tell its readers how to become excellent, innova-tive or Japanese.

On the first page, Harvey-Jones says he will not be offering any magic prescriptions for success. There are no instant solutions, he says. Often there are no solutions of any sort. All one can hope for is the steady accumulation of use-ful insights into how to get the best out of those who

work for you.

He is illuminating about life at the top. One of the things he learned is that many employees judge the state of the business by how happy the man at the top looks. A chairman who looks less than cheerful cansend a frisson of anxiety through his organisation.

Harvey-Jones once stepped off an overnight flight from America and went straight in to speak to senior managers who were attending a course. He felt very virtuous about having done so, until he heard that the managers were worried he was losing his grip. Many of his tips are reso-lutely practical. For exam-

ple, he recommends that corporate leaders drop in on subordinates' offices rather than bolding meetings in their own. There are three Advantages to this, he says.
Firstly, it helps to demonstrate that you are approachable and uot

remote. Secondly, you can learn a lot about the organisation by seeing the state of other people's desks and the number of telephone calls number of telephone calls they get. Thirdly, you can bring the meeting to a close by saying thank you and leaving. It is often difficult to find tactful ways of sig-nalling to visitors to your



### Making It Happen

By John Harvey-Jones Collins; £12.95

own office that it is time for them to go. He is interesting, too, on the difficulties of managing his fellow-Britons. A suc-

cessful organisation is one in which people find it easy to communicate with one another, he says. Open communication requires that people reveal something of their real feelings. "Yet of all people the British seem to take the greatest pride in the suppression of emo-

Harvey-Jones fostered Harvey-Jones fostered open communication by encouraging his employees to whinge. They could complain to him directly. His only condition was that when they criticised something, they also had to suggest the alternative.

He has strong views on the need to stretch employees' horizons. Many managers expect too little of their people, he says. That is why

people, he says. That is why so many workers have extensive outside interests. Graduate entrants should not spend their first year on powder-puff assignments, he says. Far better for them to be frightened by the

responsibilities they are given than bored by them.
There is much of value in Making it Happen. One fears, however, that many more people will buy this book than will manage to read it. read it. Sir John does not appear

to have followed the American practice of hiring a pro-fessional writer to help him. This has the advantage of allowing his own personalanowing ins own personal-ity to emerge more clearly. But the style, particularly of the early chapters, does not make for easy reading. Many of his sentences are far too long. Some are

barely comprehensible. A decent editor would surely have done something about this sentence on the probdifferent countries: The differences relate more to the stage at which people begin to worry and at which the climate is conducive to change, rather than to the actual problem of managing the process itself."
The writing does improve

as the book goes on. Each chapter is pretty much self-contained it might be better to read them in reverse order.

Michael Skapinker

# *Observer*

#### Not wanted on voyage

stand for the deputy leadership of the Labour Party after all -

On the other hand, an election for the deputy leadership is hardly incompatible with a dehate about policy. As Barhare Castle, who worked closely with Prescott in the European Parliament, has said, he is a man of great passion and the Labour Party without passion is not what it ought to be.

By Died. Something rather serious seems to have gone wrong.

MCKINSEY'S Gluck

\*\*EFFECTION OF THE MICKINSEY GLUCK

\*\*EFFECTION OF THE

be.

Prescott has agreed to hold off because of the pledge that there will be a debate on the role of the deputy leadership at the party conference in the autumn. Such debates have seldom solved anything properly, and it would not be surprising to find Prescott making his expolt. The real takeover defence", it argues that the outgress that the over is to manage well. Too many companies, he says, allow a "pool of untapped value" to find Prescott making his expolt. The residers' challenge next year when the stock-in-trade is uncovering general election will be closer.

Still, good boats should stand up to rocking and it is a pretty ise it through improvements in feeble argument that Hattersley to find Prescott making his challenge next year when the general election will be closer. Still, good boats should stand up to rocking and it is a pretty feeble argument that Hattersley has been so successful he should not be opposed. It makes Labour sound like a real conservative party. Prescott, by the way, wrote a book called Not Wanted on Voyage.

Margaret Thatcher sgain in London next week has further raised a few eyebrows. Nothing wrong with Mitterrand, to be sure: it is a regular visit with a team of ministers. But Chancel-lor Kohl is supposed to do the same thing.

Kohl has been in touch with

of the Labour Party arter an or at least not yet is a reminder of how difficult it is for any political party to devise e satisfactory system of choosing a leader and them periodically submitting him or her ish, although Thatcher dislikes the way France and West Germany approval. odically submitting him or her to e test of party approval.

One can see why Nell Kinnock and Roy Hattersley, the present deputy leader, did not want e contest. It would have rocked the boat while Labour is conducting its policy review and other candidates, like Michael Meacher, might well have entered the race, thus making the result uncertain.

On the other hand, an election

going.
Entitled "The real takeover defence", it argues that the only credible long-term defence against a company being taken Operations and better use of financing. Quite often the raiders can see those opportunities better than the existing man-agement and can do so even when relying only on published

That is, of course, an obvious Absent Kohl

The announcement that President Mitterrand is to see however, of the raiders be



"I'd say you're either a mem-ber of the Liberal-SDP policy committee or you told Mr Prescott not to stand."

admires. They are Sir James Goldsmith and Hanson. He is full of praise for the Hanson purchase of the SCM Corporation in 1986 which he says was a model of its kind: a rapid sale of operations that would perform better under other owners and a quick move to boost the performance of the operations that are kept. Competent raiders, he claims, produce results time and again.

Gluck's background is in electrical engineering. Ha once worked on the American missile programme, joined McKinsey in 1967 and played a considerable rols in the company's resur-

rols in the company's resurgence in the 1970s. Now 52, he takes over as managing director for a three year term in July, having been elected according to the McKinsey tradition by a ballot of its 101 directors.

Poor Americans

The idea of American clients sion to stay aloft longer unless weeping into their wallets at the fall in the dollar has proved work.

too much to bear for the Savoy Group which has decided to hold its room rates until next September instead of raising them by four per cent."

The group managing director
Giles Shepard, appeared genuinely touched when he said: "It makes sense to try and be kind to them. This way we can be seen to be helping.

The news cansed hardly a

The news caused hardly a flutter among other London hotels. The Dorchester plans a price rise in April and the Ritz has recently raised its prices.

It did, however, lead the Inn On The Park to pass on the observation that fewer businessmen may be bringing their wives with them, but whether or not that is down to the dollar is debatable.

is debatable.

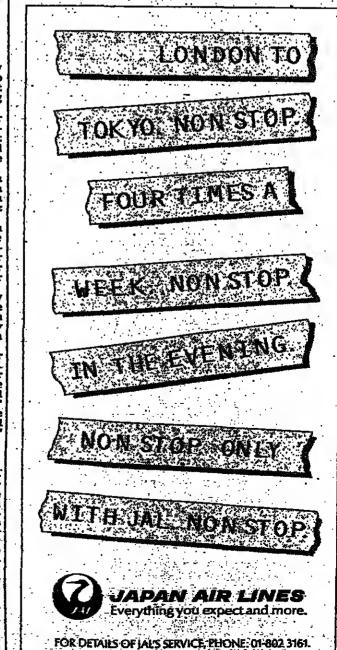
Ritz managing director Terry
Holmes said that although he noticed s drop in American business in December, January bookings were showing an improvement.

Holmes could be forgiven for

shedding e tear or two himself. He has just returned after working two years in the United States and changed "enough money to hisset me" into sterling at \$1.96 to the pound. "That was terrible. I couldn't afford to come back," he said.

Romanenko's law The Soviet scientific comp

The Soviet scientific comminity has discovered a new law governing space flight. The length that a cosmonaut can spend in space is directly proportional to the time it takes his wife to redocorate their flat. Called Romanenko's law after Ynri Romanenko's law after Ynri Romanenko, the world space endurance record-holder, the calculation is based on his reply to reports that he had suffered from homesickness during the 326-day flight. He said that during weldy chats with his wife he warned her that he would ask parmis-



Free Democratic Party
\*A catastrophic mass\* Mr Lothar Spacth, conserva-tive. Prime Minister of Baden Wnertfemberg.

POLITICIANS not only from the left, but also from the pro-nuclear centre-right ruling coalition in Bonn have been unrestrained in criticis-ing the murky dealings at Nukem and Transnuklear, the two nuclear companies at the centre of West Germany's atomic waste scandal.

In a country where pro- and anti-atomic campaigners are on permanent battle stations, the revelations have attracted an avalanche of protests and accusatione. But amid the emotions, the facts have tended to get burried. The effect of the affair on the country's trouble-plagued nuclear programme is just one question still in the balance.

The Germans have a reputa-

The Germans have a reputation for seriousness and disci-pline. In an area as sensitive as atomic energy, the nuclear Industry - especially after the Chernobyl reactor accident - has been anxious to stress its quality and reliabil-ity. Now that reputation has

been dashed.
The affair touches on two central issues. First, employ-ees from Transnuklear and its parent company Nukem are potentially a much more serialleged by state prosecutors ous matter — smuggling to have organised and covered up over a period of years a widespread bribery ring contravention of the Non-Prorunning through the atomic inferation Treaty.

tively low-radioactive matter such as contaminated tools, instruments, components have had access to phitonium clothing and other debris regularly discarded by nuclear rated form suitable for use in plants.

The illicit payments alleged by state prosecutors were apparently made in connection with consignments of more than 2,400 drums of more than 2,400 nuclear waste, falsely designated and in breach of safety ing very small plutonium regulations, sent by Transnutraces which would then need klear to the Belgian nuclear to be separated via chemical treatment plant at Mol near reproce Antwerp.

some of this material was ille- of smuggling to Libya and

Chancellor Helmat Kohl David Marsh reports on West "A band of gangaters"
Mr Otto Lambsdorff, eco-Germany's nuclear scandal nomics spokesman for the

# An industry threatened by its own fallout

have turned up at West German nuclear storage sites containing small traces of plnto-nium and cobalt-60.

nium and cobalt-60.

Second, according to Hesse government officials Transnuklear and Nukem, both based on the sprawling nuclear industry complex at Hanau near Frankfurt, have been alleged by so far unidentified informants within the industry to have been involved in try to have been involved in

On the basis of these allegaenergy industry.

On the basis of these anegations, the largest tions, the diversion would west German transporter of have taken place in connectual and the state of the stat West German transporter of nuclear waste, is suspected by atate prosecutors of having made illicit payments of as much as DM21m (£7m) to win contracts for disposing of radioactive waste from nuclear power stations and nuclear power stations and waste which left Mol in 1984 waste management control of

now uncertain.
It seems impossible that either Pakistan or Libya could

ntwerp. Yesterday, the government Unknown to the authorities, declared that the allegations

Energy and the Brnssele Euratom body had failed to

produce any proof.

The Opposition Social Democratic Party (SPD), which is calling for a long-term Ausstieg (exit) from nuclear power, on Monday backed down from earlier claims that it had proof of diversions abroad of bomb-making mate-

Government authorities and criminal investigators here and in Belgium and Sweden are examining the allegations. The West German Bundestag (federal assembly) will set up special parliamentary

have denied any involvement

management control of Degussa, the Frankfurt-based chemicals and precious metals concern which owns a 35 per cent stake in the company.

Beyond the immediate work

lants. weapons manufacture. The of the inquiries and the cont-The illicit payments alleged maximum suspicion, accord-inuing political npheaval lies to new state controls on a sector which is already highly regulated.

It has strengthened, for the moment at least, the anti-nuclear movement, above all the Greens party-which for years has been calling for a shut-down of plants at Hanau. gally contaminated with Pakistan were groundless, has been calling for a shuthligher-level waste resulting saying the investigations by down of plants at Hanau. from the burning of nuclear the International Atomic However, the industry has

Reaktor Transnukies Union Nukem Nukem Nukem 60%

Nukem's owners

10%

Imperial Smelting Corporation

built up momentum which tonium a year. He dismisse even opponents fear may be unstoppable.

Transnucleaire of Paris

Nukem, employing 900 peo-ple, makes nuclear fuel eleinquiry. ments for advanced high tem-Nukem and Transnuklear perature power plants and research reactors.

Its main business, however, is in areas nnaffected by withdrawal of the nnclear operating licence – in industrial process technology, in both nuclear and non-nuclear

One of its main contracts is helping to plan West Ger-many's first commercial nuclear reprocessing (plutonium separation) complex at Wackersdorf in eastern Bavaria, planned to start operations at end-1996.

The latest controversy has added considerably to political difficulties of winning acceptance for Wackersdorf. At both ends of the nuclear

spectrum, there is agreement that the Transnuklear saga throws up important long-term questions.

Hanan to Transnuklear and, adds: "I am sceptical all the handles about I tonne of plusame."

the nproar over Transnuklear as "hysterical". Nuclear energy is the

RWE\*

energy of the future – the only solution for the next 200 years," he says defiantly. But he adds that he is "very disappointed" that anti-nuclear sentlment now comes from the right as well as the left.
A view from the other side comes from Mr Robert Jungk,

the veteran Left-wing author and campaigner who is the one of the fathers of the German anti-nuclear movement. He aays the Transnuklear affair has confirmed his belief that non-proliferation controls are "an illusion". But on whether the scandal

will really help the anti-nu-clear movement, he admits a certain pessimism, reflecting the politicians' lack of solid plans for an Ausstieg and West Germany'e entrenchment into the international nuclear network. The nuclear establishment

thinks the indignation will blow over. It's difficult to Prof Wolfgang Stoll is the keep up a mass movement at long-time, now retired, man-full boil." He says he hopes aging director of Alkem, a 'the affair will force the SPD nuclear fuel manufacturer to become more serious in its' which is a sister company in avowed ant-nuclear line, but

# Grimm smile of a nuclear town

HANAU may have been the hirthplace of the brothers Grimm, but the tale of bribery and corruption in parts of the West German unclear industry, whose headquarters is in the unappealing city of 87,000. inhabitants east of Frankfurt, has aiready gone beyond even of their fertlle imagina-

The unfashionable town pulverised during the Sec-ond World War, was once u centre for Germany's goldamiths. Now it hoets the nnclear fuel trio Reaktor-Brennelement Union (RBU), Alkem and Nukem. RBU prodoces the ura-

nium pellets which, when put into fuel rods and inserted into a nuclear reactor's core, are the power thut makes many unclear reactors work. In its ware-house, the dockets on ship-ments of finished fuel rods testify to the successes of the German nuclear industry, with consignments destined for reactors around the world.

The utmosphere is low-key because the pellets, at pres-ent, are not highly radioac-

Across the road at Alkem, where pintonium is pro-cessed, the atmosphere is more tense. Protective clothing must be worn. Anyone entering the productive facility has to pass through an airlock. The whole process is noder protective glass and workers only han-dle the plutonium with special gloves built into portholes cut into the the

production line.
Some locals may feel ill at ease after past criticism of the plant's safety record and the latest scaodal. Many would probably feel happier if the same atten-tion were turned on Schloss Philippsruhe, a delightful baroque chatean not far from the town centre, But nutil Germany's latest nuclear affair is settled, they are likely to be disap-

Haig Simonian

#### Lombard

# The regulation of electricity

By Max Wilkinson

he said: How would you like price to do the job? Dis As an offer of employment, allow

it seemed rather casual. So I made a few enquiries, which confirmed that the Government is not taking this important office seriously enough. The Government's idea is that a number of competing power companies will sell

at present. These boards may be re-organised under a single capital to make the holding company or into four regional groupings.

Ministers are still deciding how to assemble the jig-saw into ealeable chunks, but alwars there greatly a strategic use of because, unlike oth almost everyone agrees that distribution companies and

grid tariffs must be super-vised by a first-rate regulator. He will need to ensure fair play for new companies which want to enter the power market, and prevent the dietribution companies making monopoly profits.

However the presumption

in Whitehall seems to be that the power companies could compete so vigorously that wholeeale prices would require little or no intervention. This fails to take account of the relationship between the economics of electricity production and the conetraints of technology, transmission and security. Because of these links, a regulator who was effective in controlling consumer prices Private companies are would have a pervasive influtherefore unlikely to build ence on the market for power large power stations until and on the kind of power stations private compaoies wanted to build.

Power companies generally the regulator.

have a choice between building expensive plant with eidestepped by a regulatory cheap fuel costs or vice versa. In a world of ideal competi- tricity prices to average costs. tion, private generators More competition is surely would pick the most economic desirable. But really effective mix of capital and fuel costs, regulation will limit the mar-

The first service and the first services

WHEN I asked a senior civil capital spending to the mini-servant the other day how the mum even if this resulted in newly privatised electricity an inefficient mix of plant industry would be regulated, and pushed up electricity

Distributors must surely be allowed to pass on some of the effects of a rise in world energy prices or other factors beyond their control, but to what extent? When they ask permission to raise prices, the regulator must be satisfied the public is not being asked power companies will sell to pay for extravagant fuel electricity via the national costs, resulting from inadetransmission grid to the 12 quate or incompetent invest-electricity boards, which ment. Yet if he has this would sell to the consumer as power, utilities may reasonably ask to pass on the cost of capital to make the most effi-

> The regulator can hardly avold taking a view about the strategic use of capital because, unlike other private companies, utilities will have a duty to supply customers. This will require them to sign contracts which encourage generating companies to build a margin of surplus plant for emergencies. The cost of this surplus will depend not only on the mix of plant thoughout the country but on the capacity and costs of bulk trans-

> mission services. Since use of the grid by traders wanting to maximise profits would reduce the cspacity svailable for those wanting to maximise security and efficiency, the regulator will have to make a detailed appraisal of transmission costs, which in turn affect the eiting and type of power

tracts with distributore, on terms broadly acceptable to

But if they saw a chance to ket much more than the free pass extra fuel costs on to the marketeers pretend; though I consumer, as British Gas is fear that this disclosure has allowed to do, they would cut cost me the job ...

#### A hole gapes in policy research

From Mr Alan Benjamin, Sir, William Wallace (Letters, January 14) has raised an issue which I feel is a fundamental component of the future quality of life in Britain: He draws to

or life in Britain: He draws to our attention the gaping hole which exists in our national long term policy research. Nowhere in Britain is there a fully funded, sustained, profes-sionally staffed long term pol-icy research institute. We have no coherently equipped instituno concrently equipped maini-tion whose objectives are to address the long term issues and trends – social, technologi-cal, economic and political – which will condition our qual-ity of life in the 21st century. From 1984 to 1987 a National Economic Development working From Mr. James McFarlane, party studied the long term per-Sir, Your recent leader (Januspectives for information tech- ary 8), which seems to recomnology to the year 2010. We mend abandoning the Airbus approached the analysis trying because the dollar is now weak, to understand the impact of dis- is quite remarkably short-

We concluded that so much of our future was for the choosing stronger sectors, but neglect to seems, increasingly, we have choice — especially from the flexible technologies which are now available. For this reason we need powerful, comprehensive analyses of future alternatives so that we can make better-informed decisions about education, health care, infrastructure, investment the envistructure, investment, the envi-ronment - to name but a few. ling the extreme variations that now occur in dollar exchange

We are surrounded by short termism: the stock exchange, the political horizon, the annual budget, research funding methods. We urgently need a focus ever the movement is adverse. for longer term policy analysis, critique and ideas – a horizon towhich people can look toward while recognising the need to manage the constraints and interferences of today'e look movement is adverse. Re-opening them when the trend reverses is simply not feasible.

Of course, if you were able to suggest internationally trades ble goods or services which

# Letters to the Editor

requirements. The contrast between London and Tokyo which Dr Wallace so sharply depicts is a valoable contribution to the debate. Action is needed. Alan Benjamin, 9 The Chequers; West End Lane, Pinner, Middlesex

# To abandon Airbus

would be mistaken

to understand the impact of dis-tinctive social trends upon the technology, and vice versa. In our report, published in April 1987, we clearly identified the need for an institution such as I have described above.

We concluded that so much of authorisms are the same way. You suggest that we chould concentrate our national efforts on inherently

them (as would everyone else), but this you have signally failed to do. I doubt whether they exist.

Certainly the dollar would rapidly etrengthen against trial company. In the last European currencies if we resort, Airbus anticipated applied the logic of your advice in any widespread way. But then we would have the difficulty of being unable to afford to buy American products, and would have no means left of making them ourselves.

If financial imprudence in the United States is to result in the closure of the European aero-space and other industries, it would seem to have much to commend it - from the Ameri-can point of view. James McFarlane, Engineering Employers' Feder-

ation, Broadway House, Tothill Street, SWI

#### Airbus and the dollar squeeze

From Mr Didier J. Choix.
Sir, Mr Michael Noir, the Sir, Mr Michael Noir, the French Minister of Foreign Trade, recently declared that "the fall in the value of the dollar is a 'catastrophe' for Airbus ..... as It entails that the planes that will be delivered in the coming months will be sold at a loss because they were billed in dollars and their cost price hasn't fallen by 25 per cent." This statement resises interesting questions about Airinteresting questions about Air-bus Industries' currency man-Thorpe House,

ate a profit at the prevailing exchange rates at the time Air-bus booked the order, and mangement could have used for eign exchange hedging ues, such as selling dolwere immune to variations in exchange rates, we would certainly be wise to concentrate on them (as would everyone else).

In either case, management was involved in what is called foreign exchange speculation behaviour not compatible with sound management of an indus losses are not because of the to ehort-sighted speculative behaviour.

A higher level of financial disclosure would allow the European tax-paying public to understand better the risks associated with the whole project, and make Airbus Industries' management more respon-sible to their ultimate financial

backers. Didier J. Choix, 420 East 72nd Street,

#### City pilots will need good eyesight

From Mr J.C.C. Sworder.
Sir, I hope pilots flying the outbound route from London City to Paris, blsecting the approach routes to Gatwick,

agement and pricing policies. Fordcombe,
Either the sale was to generTunbridge Wells, Kent

# A stable market is where shares are bought on individual merit

last point first (Letters, Janu-trol. There are, however, a short can be one of the few ary 9). I, like many other inves-number of areas within the methods of making a quick tors, do not feel very comfort-able in a prolonged and often be introduced. I gave two exam-irrational bull market. It is a ples: the first was that a share rectly the risk is quite small. period when people are buying price should move in accordance buying because others are buying. Money is chasing for that share Because so many paper, and it is inevitable that solid companies had their share ic-stricken sellers, paying no

I much prefer the idea of a stable market where shares are purchased on their individual merits, not just because the market is going up. "Those who desire a perpetual bull market" are much more likely to include the market makers and some the market makers and some stockbrokers who seem to have geared themselves up as though summer was going to last for-

From Mr Ian C. Forsyth.

Stock markets are, by their sive.

Sir, To take Michael Hughes's nature, very difficult to conpaper, and it is inevitable that solid companies had their share before long the paper will be prices slashed, even though there may have been very little we all know this situation can there may have been very little we all know this situation can their interests.

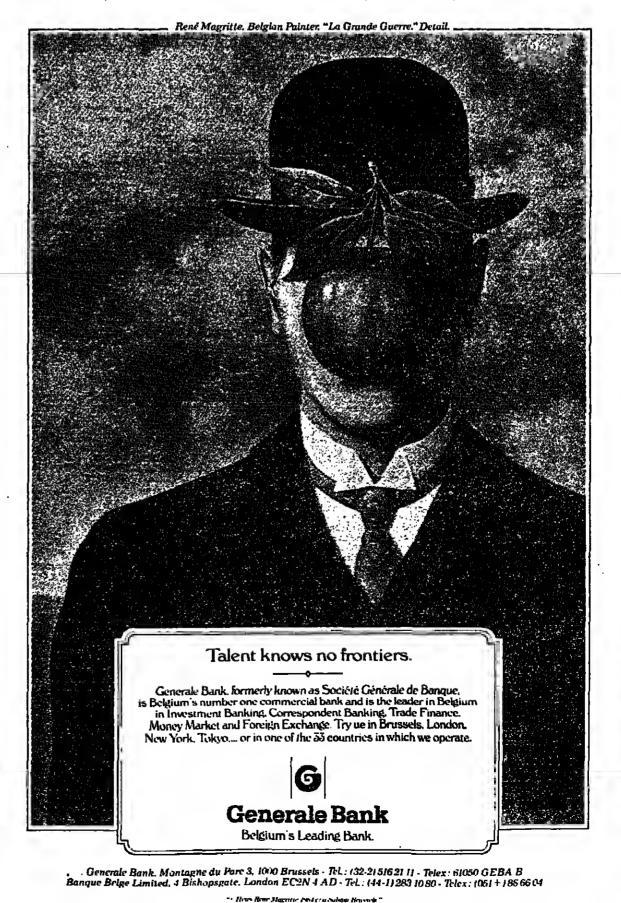
I much prefer the idea of a stable market where shares are stable market where shares are often exacerbated by excessive recover - but why tolerate the individual controlled on the days of the character of the controlled on the character of the char

spreads on the share prices.
Second, short-selling may be produce or exaggerate price of little consequence in a movements which are simply healthy market, but in a market which is having a nervous breakdown it can have a greatly increased effect. When a market is falling, and everybody is fully aware of the fact, put options can be very expen-

although the ordinary investor has only been able to buy a few hundred shares, the profes-slonal trader is – legally – allowed to sell thousands, even though he may not have owned any. I would also like to know how often people like Ivan Boesky have taken advantage of short-selling in order to

need examination. If steps can be taken to make the stockmarket more receptive to the needs of industry, and less attractive to short-term speculators, the results can only be beneficial to the country as a whole.

lan Forsyth; 117 Rutland Road,



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# The Australians with little to celebrate

AS CELEBRATIONS for Australis's 200th anniversary of white settlement move into top gear, the appalling fate of the country's indigenous Aborigines is coming under intense scru-

dny.

The issue has become inescapably prominent as aborigi-nal groups mount protests at important bicentennial func-

important bicentennial functions and insist that, for them, there is nothing to celebrate.

In journalistic accounts abroad, it often appears to be the only bicentennial story: here is s rich country of 16m people celebrating 200 years while 225,000 Aborigines, among the poorest people in the world, can trace their origins back 40,000 years. in sympathy. Mr Gerry Hand.

in sympathy, Mr Gerry Hand, Federal Minister responsible for aboriginal affaire, himself white, is boycotting the celebra-tions organised by his govern-

Another minister has said Anstralians have to face up to the shame of their past before they can celebrate the glory of the last 200 years. Even Mr Bob Hawke, the

Prime Minister, whose govern-ment barely acknowledged the aboriginal issue when re-elected six months ago, has spoken of the "crimes of the past" and foreshadowed a "compact" with

the aboriginal people.

Like all collisions between race and politics, however, the aboriginal issue in Australia is far from simple. For a start, Aborigines are a diverse group of communities and peoples,

living in cities and open country all over Australia.

It is young urbanised aboriginal radicals who have worked to co-ordinate public protests against the blcentennial. The protests inclode marches, demonstrations and displays of slo-gans and flags. They are intended to be peaceful but

embarrassing.
The radicals' individual spokesmen are mostly self-ap-pointed and acknowledge that they represent themselves as much as their people. They dis-



agree with each other, with Aborigines who have "made it" A and with traditional leaders in abo

Indeed, a range of different aboriginal groups have readily accepted government money -not least from the Australian Biceatennial Authority - to advance their more immediate

The most notable example is the assistance, worth more than A\$2.5m (\$1.77m), given to the Alice Springs-based aboriginal enterprise, Imparia, to secure a commercial television licence broadcasting programmes to the Northern Territory and Sooth Aostralia. The station began transmissions last week. Another A\$50,000 grant went to the colourful Mr Burnum

Burnum to write a travellers' guide on aboriginal Australia. He flew to Britain this week and, on Australia Day next Tuesday, plans to read a declaration on the cliffs of Dover facing the Channel that he is taking possession of England on national average; income for nues from royalties are being bebalf of the aboriginal peo-

that of other citizens; most aboriginals live in sub-standard

times higher.
There are also social problems like gine sniffing and alco-holism, not to mention the out-right racial prejudice they

hands of whites.

The unexpiained but well-publicised contagion of aboriginal jail suicides — about 100 since 1980 — has led to the establishment of a Royal Commission which is certain to look beyond the individual cases.

Australians eppreciate that none of this looks good when billions of dollars are being lavished on bicentennial celebrations and projects. The Government also knows that its embarrassment can be (and is) exploited by countries like South Africa, France and the Soviet Union.

South Africa, France and the Soviet Union.
Yet as the Sydney Morning Herald newspaper pointed out this week, if the plight of Aborigines is so horrifying that comparisons can be drawn with blacks in South Africa, it is surprising that Australia has managed to evade international century with news ples.
Accusations regarding poor sboriginal living conditions have come thick and fast recently: from expatriate Australians like feminist and author Germaine Greer and journalist John Pilger, organisations like the Anti-Slavery Society or, as last week in Sydney, a United Nations official.
But this is no sacret and is

In fact, much has been achieved since 1967, when Aborigines were belatedly gives equal citizenship and allowed to vote. One illustration is in the growing numbers of Aborigines in Government, the professions and business. Another is to be found in aboriginal children's schooling.

The most tangible progress is to be seen in the Northern Territory, which is administered by the Federal Government. Land rights legislation has so far given Aborigines title to more than one-third of the land. Aborigines run their own land councils, legal and medical ser-vices, schools and radio and television stations.

nearly three times that for non-aboriginals; and 32 per cent of aboriginal children up to the age of nine have some form of trachoma (eye disease).

Forthermore, aboriginal unemployment is six times the national average; income for As most of the territory's mineral production comes from aboriginal-owned land, reve-

hotels and shops.
The lessons for Australia's The leasons for Australia's six slow-moving and often short-sighted state governments are clear: land rights have provided a psychological, cultural and economic base from which the aboriginal community can recover their lost esteem, sense of identity and self-reliance.

That is why the Federal Cov.

That is why the Federal Gov ernment'e recent talk of a "com ernment's recent talk of a "com-pact", and, in particular, its for-mal recognition last month that Aborigines were dispossessed of their land when the whites arrived, is so important. Currently the legal position in Australia is that before 1788 the land belonged to no one. If that doctrine is shandoned in favour of a notion of comment

favour of a notion of conqu it will remove continui cles in relation to land rights and compensation.

For now the precise thinking behind the Government's move remains unclear. The "compact" has not been explained in detail, and the recognition of dispossession is only contained in a preamble to legislation yet to be passed, legislation which, incidentally, will set up a new Aboriginal Commission with elected representatives in place of the Department of Aborigi-nal Affairs.

For their part, the conserva-tive opposition parties have said they dislike the way Aborigines are being singled out as a race apart. They argue that they should be treated like any other citizen.

Those on the left would like to see more government money spent on aboriginal health and welfare. Their trouble lies in accepting that Aborigines might choose to spend the money differently. In fact, most Westernised

people are under numerous mis-apprehensions about the best way forward for the country's aboriginal people. What is indisputable, as the rise of aboriginal activism makes plain, is that progress remains too slow. THE LEX COLUMN

# A self-portrait in oils

Britoil

Britoil has done itself no kind-Britoil has done itself no kind-ness in producing an asset valu-ation 55 per cent above BP'a offer and aearly four times higher than its share price last month. Despite all the pseudo-scientific jargon of asset value calculations, almost any num-ber can be dreamt up by alter-ing the discount rate and off price and exchange rate fore-casts.

Britoil has gone for broke in Britoil has gone for broke in thoosing a compound annual rise in the sterling oil price of almost 10 per cent (on which basis the rest of the sector surely looks undervalued) and a lower discount rate than the industry uses to evaluate its industry uses to evaluate its projects internally. This will make the opposition's task of knocking down the valuation a cinch, whereas a more conservative value of 550p or so would have forced the bidders to explain why they think the company is worth less.

More sophisticated investors are likely to be more puzzled than impressed. Why, they may, wonder, was Britoil prepared to contemplate a deal with Arco when its shares were at 350p, and why did it not baulk at recent analysts' estimates of a

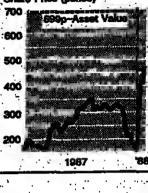
recent analysts' estimates of a 330p asset value if it knew the strue figure to be twice as great?
Yesterday's 19p rise in the price to 473p - less than was justified by yesterday's revelation of a 200m barrel oil discovery - showed the scale of the market's scepticism.

RP is more than campble of

BP is more than capable of doing its own sums on what Britoil is worth; but should the market start to side with Britoil, it could always get its own assets revalued and come up with an apparently blameless all share alternative.

#### A.H. Robins

Good drugs companies are impossible to buy, and even the bad ones are dear. So when a reasonable company with a respectable product line is laid low by lawsuits, the opportunists are quick to move in. After 2½ years in the bankruptcy courts, A.H. Robins was not only cheap, it was the only show in town at the price. Iron-ically, the fissco over injuries attributed to the company's Dalkon Shield contraceptive—which landed it in Chapter 11 in the first place—proved one of Robins's main attractions. The \$2.48bn in Dalkon liabili—nature of shareholdings in the first place in the fi Good drugs companies are



and looks like winning the legal battle for control of Robins, has the income to make more of this the income to make more of this more quickly than its rivals, the French go getter Sanofi and the US drugs company Rorer. After tax write-offs, its offer for Robins represents an exit multiple of around 20 times current earnings, below average for the sector. And with its network for over-the-counter and prescription drugs distribution. prescription drug distribution already well developed, Ameri-can Home can afford to make deeper cuts in the Robins sales

force and head office staff. The deal may make perfect sense for American Home: But it made not bad sense for San-ofi either, and the Elf: subsid-iary – which desperately needs a US distribution network if its impressive momentum is not to faiter - will be pushed to find another partner in the same price range,

The news that the Office of Fair Trading is investigating the Kuwaiti stake in BP will

to the Monopolies Commission and is then ruled to be against the public interest, the KIO may be required to freeze its stake be required to freeze its stake or limit further purchases, rather than sell. Indeed, until a decision is made on whether to refer there is nothing in theory to stop the KKO buying more although this would obviously risk prejudicing their position.

#### Nokia/Ericsson Ericsson's decision to sell its

data systems business to Nokia, which is rapidly earning a repu-tation as Finland's most acquislive company, is yet another sign that the trend towards telecommunications companies getting involved in data pro-cessing, and vice versa, is prov-ing very bard to implement. Ericsson was one of the first international: companies to argue that it had to be involved in everything from telecoms to office equipment if it were to maintain a competitive edge in the information industry. How-ever, the scale of its recent losses has dented its faith in this argument, and its retreat to its core telecommunications business must raise questions getting involved in data pro business must raise questions about the ability of others to bridge the gap.

For Nokia, the move makes

considerable long-term sense. By doubling the size of its information systems business -Nokia Data will be the second Nokia Data will be the second largest European manufacturer of data terminals - it can take advantage of the economies of scale; associated with a high volume business. However, it is its second substantial acquisition in less than a month, and the combination of a hefty rights issue, and the expected earnings dilution in the current year could limit the short-term year could limit the short-term performance of the free pre-ferred shares which, at FM135, have fallen 40 per cent from

Dalkon Shield contraceptive—
which landed it in Chapter 11
in the first place—proved one
of Robins's main attractions:
taken with the fragmented
to banks getting involved in
taken with the fragmented
to banks getting involved in
the stock market speculation. Even
apparently means that the KIO
may now be in a position to
have a material effect on BP
Atlantic which might take the
policy. Even if this is referred
even the chief executive sometimes has to go. The scale of its
to be a fragmented
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#### **Ericsson** in deal with Nokia

ERICSSON, the Swedish telecommunications and electronics group, has agreed to sell a siggroup, has agreed to sell a sig-nificant part of its troubled information Systems Divisios to its Nordic rival, Nokia, the diversified Finnish electronics

group,
The deal marks the Swedish
group's determination to put
Ericsson Information Systems
(EIS) back on its feet by disposing of areas it considers peripheral to its core communications baalness. EIS is expected to break even for 1987 and show a profit in 1988, and will concentrate on office exchanges in

future.

Nokia will acquire from EIS
the Data Systems division which makes and markets data terminals, personal computers, minicomputers, and banking and business systems. It has a turnover of about 8Kr4bn (\$645m), and accounts for about 40 per cent of EIS sales.

The deal will give Nokia a commanding position in the Nordic market as a producer of

computer terminals, work sta-tions and local networks. Nokia will merge the division with its existing information Systems subsidiary to form Nokia Data, which will have a turnover of SKr7bn, and 8,000 employees. Nokia, which has pursued an

aggressive strategy in recent months simed at strengthening its television and mobile telephone sectors, announced yes-terday that it is making a rights issue to raise FM802m (\$196m) in new capital. This would be the largest industrial ahare issue in Finland.

For Ericsson, the deal marks a turning point in getting out of a sector which many analysts believe it was too hasty in

entering.
Nokia Data will have sales Notice Data will have sales units in the Nordic countries. West Germany, France, the UK, Spain, Switzerland and Holland, with a head office in Stockholm. Mr Kalle Isokallio, who will head the new division, said it would be the second leases. it would be the second largest manafacturer of computer ter-minals in Europe after Olivetti.

# Nato heads to meet in advance of Reagan-Gorbachev summit

But this is no secret and is

well known in Australia. The first page of the annual report

of the Federal Government's Department of Aboriginal Affairs states bluntly that aboriginals are the most disad-

vantaged people in Australian

society.
It states that life expectancy

is 20 years less than for other Australians; infant mortality is

planned for May or June in Moscow.

A statement confirming the meeting issued by Nato head-quarters in Brussels gave no details of the agenda, but officials said its purpose was to eaable Mr Reagan fully to acquaint himself with the views of Washington's allies before meeting Mr Gorbachev.

attack.

not the first step towards the short
Although the US has been denuclearisation of their contisasidaous in consulting its nent, which would make them insist

NATO'S 16 heads of government will meet in Brussels on March 2 and 3 to discuss the alliance's policy ahead of the summit between US President Ronald Reagan and Mr Mikhail this did not prevent disagreemeetings with the Soviet Union, this did not prevent disagree-ments over the Intermediate Ronald Reagan and Mr Miknau Gorbachev, the Soviet leader, meats over the Intermediate planned for May or June in Nuclear Forces agreement, auclear weat signed by Mr Reagan and Mr up to 500ke ironed out.

A strong

meeting issued by Nato headquarters in Brussels gave no
details of the agenda, but officials said its purpose was to
eaable Mr Reagan fully to
acquaint himself with the views
of Washington's allies before
meeting Mr Gorbachev.

Essentially, the Europeans
want the alliance to agree on a
long-term arms control concept
which would fit in with the alliance's strategy of naclear
deterreace and flexible
response, involving graduated
response, involving graduated
retailation to any Warsaw Pact
attack.

particularly vulnerable to the Warsaw Pact's superiority in conventional forces. Differ ences between West Germany countries over the treatment to be accorded to short-range auclear weapons with a range up to 500km also need to be

A strong body of opinion within the Bonn administration wants to give priority to the negotiation of cuts in these so-called "battlefield" nnclear

However, the US, Britain and France - the three nuclear pow-ers in Nato - want the order of priorities to be: deep cuts in strategic nuclear weapons, a ban on chemical weapons and cuts in conventional forces. Only whea these bave been complated chould talks on short-range nuclear weapons be beld, Bonn'e main partners

#### France tops UK in skills

FRANCE TRAINS between 2% and 3 times as many qualified mechanical and electrical craftsmen and technicians as

craftsmen and technicians as Britain, often to higher standards, according to a report published today.

The report, by the UK National Institute of Social and Economic Research, says the skills gap between the two countries has widened markedly over the last decade. It warns that Britain's relative under-investment in training for this key group of skilled

ing for this key group of skilled workers will continue to inhibit the introduction of new tech-nology, more efficient working practices and improvements in

competitiveness.

"The fact that France has increased the aumbers attaining craft qualifications during the past decade of industrial recespast decade of industrial recession, instead of the decline observed in Britain, means that France is moving towards a situation comparable to Germany's where the typical industrial worker is vocationally qualified to craft level.

"In Britain this is far from being an attainable objective; we seem to be moving towards a workforce with fewer quali-

a workforce with fewer quali-fied to recognised craft levels, and the remainder at best trained in one or two narrow skills."

The higher output of quali-fied workers means that the proportion of the French workforce with vocational qualifica-tions is much higher than in

In 1984, about 76 per cent of electricisms in French industry had qualifications against only 44 per cent in Britsin. The proportion of workers in engineering and metal working with vocational qualifications is 50 per cent higher in France.

Much of the French skill advantage is a recent development, according to the report. The number of young French people gaining craft qualifications rose by 60 per cent between 1975 and 1985, while in Britsin the number declined.

# microgen

#### "The demand for our services grows as the use of computers increases"

Patrick Barbour, Chairman

Microgen's thirty-four bureaux, in six countries, produce computer output microfilm, laser printing or computeraided photo-typesetting for over five thousand clients in commerce, industry and government.

Ninety percent of the work is produced for our clients under contract on a regular basis — daily, weekly, monthly — and ninety-five percent of our clients renew their contracts. Increasing demand, regular work, loyal clients, and quality

service produce solid financial growth.

5-Year Record	
Year to 31st October	1983 1984 1985 1986 1987 £000 £000 £000 £000
Turnover	3,511 18,233 23,114 26,427 33,361
Profit before tax	926 3,020 5,062 7,214 9,513
Earnings per share	1.8p 4.3p 8.2p 12.5p 16.6p
Dividend per share recommended	0.8p 1.2p 2.2p 4.0p *5.5p

Microgen Holdings plc Watling Street, Radlett, Herrs WD7 7FZ Telephone 09276-2233

Please contact Brian Shears to obtain a copy of Microgen's Annual Report and Accounts due out in February 1988.

# **Backing for stronger EMS**

Minister, Mr Hans-Dietrich Genscher, yesterday threw his government's weight firmly behind strengthened European monetary co-operation and the idea of a European central bank.
In a speech which was mark-edly more enthuslastic than

recent remarks on the subject by Mr Helmut Kohl, the Federal Republic's Chancelior, Mr Genscher told the full assembly of the European Parliament that the recent dramatic developments on the financial mar-kets "demonstrated the neces-

kets "demonstrated the necesslty of closer co-operation in the monetary field".

Mr Genscher, who was in Strasbourg in his capacity espresident of the Council of Ministers to outline the West German Government's plans for the European Community for the aext six months, also indicated at a private briefing that new Ideas for strengthening the ldeas for strengthening the existing rules of the European

WEST GERMANY'S Foreign Monetary System would be yesterday that freedom from Minister, Mr Hans-Dietrich drawn up in time for the EC political influence was a necessary condition of agreement to

over in June.
Full British membership of the EMS, a review of the Italian lira's 6 per cent fluctuation band and ending Belgiom's two-tier currency arrangements are understood to be among the

are understood to be among the issues to be considered.

Interest in the more far-reaching idea of a European central bank has most recently been revived by Mr Edouard Balladur, the French Finance Minister, bot the reaction in West Germany appeared to have been mixed. Besides Mr Kohl's rebuff the plan for e central bank is known to be treated with scepticism by Mr Gerard Stoitenberg, the Finance Minister, although Mr Karl Otto Pöhl, Bundesbank president, is thought to be swinging behind Mr Genscher's approach. - Minister, although Mr Karl Otto
Pöhl, Bundesbank president, ls
thought to be swinging behind
Mr Genscher's approach.
A representative of the West
German central bank told a
group of MEPs in Strasbourg

states "must come to a result at
the February summit – otherwise it would be a catastrophe
for the Community."
Mr Jacques Delors, EC Commission president, emphasised
the importance of hext month's
Brussels summit

a European central bank.

Mr Genscher told MEPs that
closer monetary union and the
central bank concepts were
"essential" and "logical" for the
creation of an internal market.

However, he suggested that after the strengthening of the EMS last September through the increase in resources for currency intervention, closer

monetary co-operation might be limited by political constraints. The minister was notably less forthcoming about West German ideas for resolving the Community's financial crisis. But he emphasised that member states "must come to a result at the England or the context and the context support of the context."

Continued from Page 1

Continued from Page 1

In a statement from Sidon, in Southern Lebanon, the PLO took responsibility for the over-night clash, which took place not far from the north of the

Israel's self-declared "security zone" in Lebanon and cut their

# World Weather

# Iran controls hostages

think Iran is an important strategic issue in the Middle East ever, have been vigorously which nobody can svoid...I denied in Paris and Bonn. way their way through a wire border fence without being detected.

said he was in touch with Sheikh Mohammad Hussela Fadlallah, the Shiz cleric and mentor of Hizbollah (the Party of God), the Iran-backed grouping which is believed to be responsible for the kidnappings.

Mr Jumblatt also acknowledged that Iran had succeeded in securing some of its demands from the West through hostage-taking in Lebanon. "I think Iran is an important strashing in Italian is an important strashing in

#### Israeli troops beat refugees

not far from the north of the town of Qiryat Shmona.

An Israeli patrol intercepted the three heavily armed young men, who had managed to cross

Chemical

CHEMICAL BANK, the fourth-

largest US bank, has named Mr Janharm Musters a managing director in addition to his cur-

rent title of chlef operating officer for the bank in the UK.

Mr Musters, 39, is based in London and responsible for

Operations, systems, finance and human resources functions in the UK, West Germany and Switzerland. He is also responsible for planning and executing the integration of Chemical Bank International Let (CRI)

Bank International Ltd. (CBIL), Chemical's merchant banking

eubsidiary, with the London

ranch. He joined Chemical in 1983 as

chief of administration in the US group. In 1986, he moved to the investment banking division in a similar role, and in 1987 relocated to London to become chief administrator.

The resignation last week of Mr John Howland-Jackson as a UK-based managing director of Chemical, and head of interna-

# **Ex-US Navy Secretary** joins PaineWebber

FORMER Secretary of the US Navy Dr John P. Lehman Jin, aged 45, has joined the investment banking division of Pai-neWebber Inc. as managing

director.

PaineWebber Group Inc. is
the parent company of PaineWebber Inc., one of America's
leading securities firms, which
together with PaineWebber
International and Mitchell
Hutchins Asset Management,
serves the investment and capital needs of a worldwide client tal needs of a worldwide client

Mr Donald B. Marron, Painewebber Group's chairman and chief executive officer, said: "We are delighted that John Lehman has joined our investment banking team. His exceptional management skills and experience in a broad range

and experience in a broad range of industries, including high technology, aerospaca and defence, will enhance the firm's professional capabilities and benefit our chent base.

"Attracting talented people such as Dr Lehman to our firm is yet another example of our commitment to building PaineWebber's investment banking business. Since 1984, we have increased our professional staff by 30 per cent, with particular emphasis on selected client industry groups, and on high-



held until his resignation last April. Prior to that appoint-April. Prior to that appointment, he was president of Abington Corporation, a firm providing management consulting services to military contractors. Before this, his distinguished career in defence and foreign affairs spanned 10 years to 1977.

years to 1977.

PaineWabber Inc. president
Mr Donald E. Nickelsou
announced that Mr James F.
Curley, 43, has been made executive vice-president and direc-tor of the company's futures division, and is also to serve as a director of PaineWebber

industry groups, and on highgrowth product areas such as
mergers, acquisitions and leveraged buyouts. Mr Curley will be responsible
for all aspects of PaineWebber's futures business, including floor operations, sales and
selected Dr Lehman as Secretary of the Navy, a position he

#### Bank UK managing For the past 17 years, he had been with E.F. Hutton, last director

serving as executive vice-presi-dent and head of its futures unit.

• Mr Peter H. Riedener bas joined PaineWebber International in Geneva as executive vice-president responsible for international retail sales, and also has been named a director,

In this newly created posi-tion, Mr Riedener is to oversee the development and marketing of investment products and ser-vices to individual clients out-side the IR

declared Mr John A. Bult, the

He had been with E.F. Hutton since 1976, last serving as exec-utive vice-president in charge of Hutton International, as well as a director of the board. His career in the securities industry began in 1960 with Merrill Lynch. He moved to Oppenheimer in 1972 to become vice-president, marketing.

#### New Inco director

THE LARGE Canadlan nickel producer Inco has elected Mr Michel Belanger a director of the board.

Mr Belanger is chairman of the board and chief executive officer (CEO) of the National Bank of Canada. Previously, he was president and CEO of the Provincial Bank of Canada, and president and CEO of the Montreal Stock Exchange.

Chemical, and head of international origination and CBIL. was said not to be connected with Mr Musters' promotion.

As previously announced, Mr Peter Alexander, 45, is replacing Mr Howland-Jackson on an interim basis while Chemical continues to ponder its UK strategy.

Mr M. Guy Heald, in charge of globel foreign exchange, remains the other managing director based in the UK.

# Accountancy group **KPMG** appoints Tax Centre chief

THE WORLD'S largest accountancy and management consultancy and management consultancy group, Klynveld Peat eerve KPMG tax partners Marwick Goerdeler (KPMG), around the world as a central has appointed Mr David Gilenquiry response and referral

There are 5,150 partners and 40,500 professional staff.

THE BOARD of Michigan-based audit and compensation composed mittees of Chemical Bank.

as a director.

Aged 51, he is a son of the late Mr Alden B. Dow, a noted architect, and a grandson of Mr Herbert H. Dow, the founder of Dow. Chemical

burn partner-in-charge of the base for international tax ques-KPMG International Tax Centre tions. in Amsterdam.

KPMG, created by the merger

KPMG, created by the merger

THE CANADIAN oil and gas of Peat Marwick International producer and drilling contractions with Klynveld Main Goerdeler tor Bow Valley has announced

(KMG) at the beginning of 1987, the appointment of Mr W.H. has offices in 115 countries. Tye as president and chief

There are 5.150 partners and 40,500 professional staff.

Mr Gilburn had been a tax partner in the Amsterdam and chief executive, was foroffice of Peat Marwick since merly executive vice-president.

#### Grandson of Dow Chemical's founder elected as a director

largest US chemicals concern, has elected Mr Michael L. Dow as a director.

Dow Chemical.
In addition to being chairman

and chief executive officer of General Aviation, in Lansing, Michigan, Michael Dow is a director of Chemical Financial Corp., and Chemical Bank and Trust Co., both of Midland, Michigan. He has served on the

MONSANTO, the St Louis-ba chemicals and pharmaceuticals group, has appointed Mr Lawr-ence B. Skatoff, currently vice-president and controller, to the new position of vice-presi-dent, finance. He will direct the worldwide

activities of the controller-ship, treasury and tax func-tions. He will also be responsible for pension asset management, corporate acquisition and divestiture activities and internal and external finan-

# Finance and Administration **Director**

West London c.£32.000 + car + benefits

Our client is a well established U.K. Group with an international presence in the processing of rare and precious metals, and in the supply of high integrity components and materials to the electronics industry.

The successful condidate will report to the Group Managing Director and will be a member of the Group Board. He will be directly responsible for the preparation of consolidated group accounts and for ensuring that strict financial disciplines are in place in operating companies. He will also be responsible for group Treasury, Secretariat and Computer Functions.

The solary indicator is £32,000 plus the usual benefits, and will be commensurate with the calibre of the candidate we are seeking.

Applicants with appropriate professional qualifications and good management and commercial experience are Invited to send a full career resumé to Steve McBride

ROBSON RHODES

Chartered Accountants

**Management Consultancy Division** 186, City Road, London, EC1V 2NU.

# **Finance Director** (designate)

Nr. Bath

package to £30k plus car

Our client is a well established and friendly company in the electrical industry. Turnover exceeds £10m p.a., the business is profitable and there are some 200 staff. The company is professional and progressive, and has diversified from its wholesale and distribution base into several related activities, by both acquisition and organic growth.

The company has reached a stage where it needs to recruit a Finance Director (designate) totake charge of the improvement and development of all the financial systems, controls, budgets and management accounts. There are about 20 accounts office staff and a sophisticated mini

You must be qualified, aged 30-40 and seeking an FD role where you will be able to make a real contribution to the development of a business, in return for a solid commitment. You should have experience of a very high transaction volume anvironment and walcome a "sleeves rolled-up" approach within a multi-branch operation. In due course share options

Please reply in confidence, giving concise career and salary details and a daytime telephone number, and quoting reference number 1531, to Geoffrey Rutland ACA ATIL, Executive Recruitment Division, Binder Hamlyn Management Consultants, 8 St Bride Street, London, EC4A 4DA, or call him on 01-353 3020 (office) or 01-878 8395 (home).

BinderHamlyn :

MANAGEMENT CONSULTANTS

#### **COMMERCIALLY MINDED**

# FINANCIAL CONTROLLER

C£30,000

+ GRANADA 2.8 GHIA

Entrepreneurialism and management are the hallmarks of this dynamic company, part of a high profile, multinational group who are acknowledged leaders in their industry. Employing 2,000 people nationally, the company provides a multi-faceted challenge to financial control - in small manufacturing type units; distributed after sales operations; a large distribution fleet along with complex materials management both within their manufacturing units and after sales operations. Career prospects are excellent in this much admired

The position is crucial in this tightly controlled business. Reporting to the Finance Director, you and your team will provide the Interface between finance

and other disciplines. The focus is on the effective use of sophisticated management information and close

**HOME COUNTIES** 

involvement in commercial decisions. Candidates must be qualified accountants and are likely to be aged around 30. Your track record of increasing responsibility should include working closely with line managers, providing financial input. Excellent communication skills, commercial judgement and resilience will determine your success in this challenging role.

Interested candidates should send a full c.v. quoting Ref: L307, to Heather Male at Slade Egor International, Metro House, 58 St. James's Street, London SW1A1LD or telephone her on 01-629 8070. All applications will be treated in strictest confidence.

International Search and Selection

#### SLADE EGOR INTERNATIONAL

# **Financial Controller**

c£25,000 + Car

Our client is an exceptionally profitable and Reporting to the Managing Director you will be expanding sales orientated private company assisted by a team of 4 staff. with a turnover in 1987 approaching £3 million.

commercial businesses and retailers. Further anticipated expansion of their product range, as well as acquisitions, has now created the need for a Financial Controller to join the management team. Assuming responsibility for Finance, DP, Systems Development, and Company Secretarial matters, you will be

They market a wide range of quality fast moving

stationery products to manufacturers,

**South East London** 

Candidates, preferably qualified, must be able to demonstrate broad financial line management experience probably gained within a small to medium sized fast moving trading environment, A pragmatic and commercial approach will be essential coupled with an aptitude for computers and systems development.

Experience with IBM 36 based systems would be a great asset. Relocation assistance will be considered in appropriate circumstances. expected to contribute towards the continued commercial success and growth of the business.

Please reply with full career and salary details to SUE ROSSITER at the address below.



Maxwell Communication Corporation plc

#### FINANCIAL MANAGEMENT £20,000 — £35,000 + Benefits

Maxwell Communication Corporation plc, one of the UK's most dynamic and fastest expanding companies, is well on the way to achieving its goal of becoming a global information and communications company before the end of the decade.

The group's finance function plays a strongly pro-active role in driving the business forward and now needs additional confident, ambitious, business-orientated accountants to help its growth. Positions available throughout the UK range from business review at group level to company and divisional finance directorships and controllerships.

Candidates should be qualified accountants aged 25-38 with strong communication and commercial skills and preferably with experience in developing computerised information systems.

Those who believe they have the ability to reach the top of a highly ambitious company should apply to D. E. SHRIBMAN who is acting as advisor to the group.



Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323

FINANCIAL CONSULTANCY -AGRICULTURE

The service offered will range from Financial Planning to total Farm Business Management. If you have the drive, determination and either Agricultural or Consultancy experience to lead such a venture, write in the first instance to Box A0795. Financial Times, 10 Casnon Street, London EC4P 4BY

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10 and 11

# **FINANCIAL** CONTROLLER

SW5

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Cromwell Hospital was opened in 1981 and after only 6 short years of operation is now acknowledged as one of Europe's foremost private specialist hospitals, and as a leading international referral centre. Owned and managed by a British company, it remains entirely private and independent, dedicated to providing the highest standards and advanced facilities for patient care.

As a result of internal promotion, they seek to recruit a Financial Controller to assume responsibility for the smooth and efficient running of the finance function. Reporting to the Financial Director, specific responsibilities will include ensuring the achievement of targets, reviewing and developing policies and procedures, and the supervision of approximately 35 staff. The Financial Controller will also participate in strategic planning activities.

Relevant sector experience is not essential, but emphasis will be laid on general management experience within a multi-functional unit. Suitable candidates, Qualified Accountants, aged to 35, will be self motivated and ambilious and keen to work in an extremely progressive

To discuss this position in further detail, please contact Fiona Birt-Llewellin or John Rose on 01-629 4463 (01-542 2159 or 01-444 6012 evenings/weekends) or write to them at the address below:

**HARRISON WILLIS** 

FINANCIAL RECRUITMENT CONSULTANTS Cardinal House, 39-40 Albernade St., London WIX 3FD. Tel: 01-629 4463.

# Financial Planning Manager

**Near London Bridge** 

This high-profile role within United Friendly, a forward-

thinking insurance company, occurs during a period of

As a senior member of a professional team, you will prepare detailed financial models and evaluate new product developments and expansion plans.

We seek a qualified accountant, aged over 25, who is familiar with corporate modelling systems and has at least two years' experience of microcomputer-based

to £25,000 + benefits

techniques. Good communication skills are important and financial planning experience in the financial services sector would be useful, but not essential The negotiable salary is supported by attractive benefits which include private health care, pension scheme, subsidised mortgage and restaurant facilities. Please send detailed cv, in confidence, indicating current salary, to Anna Blackwood, Personnel Officer, United Friendly insurance pic, 42 Southwark Bridge Road London SE1 9HE.

United Friendly Insurance

# Director of Corporate Financial Services Cable & Wireless plc

#### London based



to £70,000 +substantial benefits

Cable and Wireless plc is recognised and respected as a world leader in the international telecommunications industry and stands at the forefront of this rapidly expanding global market.

The Group's major corporate objective of establishing a global digital telecommunications network, connecting the primary economic and financial centres of the world, is making rapid progress. In the UK Mercury Communications, a wholly-owned subsidiary, is forging ahead with its penetration of the UK

Against this background of rapid and dynamic growth, a new position has been created, reporting to Main Board level, for a Director of Corporate Financial Services. In this strategic role, you will have the opportunity to take a pro-active role in managing Group-wide activities in the corporate finance. treasury and taxation areas.

The need is for a highly talented professional with an impressive record of financial management success, probably gained within the treasury or related function of a large international organisation. Naturally you must have the drive

and stature to make a significant impact within this highly-demanding corporate headquarters environment

An excellent remoneration package, which is flexible to reward the outstanding candidate, includes a substantial salary and the chance to participate in attractive share option

Please reply to Alison Hawley, advisor to the Director, Finance, in strict confidence with details of age, career and salary progression, education and qualifications quoting reference 5087/FT on both envelope and letter.

# Deloitte

Management Consultancy Division P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL



c£24K + mortgage subsidy

City of London

■ Working closely with senior management on improving accounting techniques A challenging role requiring 'vision'
Part of a small team operating to the highest professional standards

Our client is a major, well established institution providing life assurance, pensions and unit trust management services. They enjoy a good reputation for their successful investment performance and are active in promoting professional standards within the Life Industry. In a competitive market Important contributions are made to performance by effective cost control and enhanced Investment information, Consequently, they now wish to appoint an experienced Accountant to develop improved accounting techniques in their investment accounting area.

The Development Accountant, reporting to the Manager - Accounting Development, will be responsible for a small team initially concentrating its efforts on the implementation of a new investment accounting system and the management of a sophisticated CGT system. A key challenge of the role is that it requires the ability to Identify, and gain commitment to, developments which are not currently in existence but can make a significant impact on future corporate financial efficiency.

Applicants will be Chartered or Certified Accountants with a minimum of two years post qualification experience; alternatively we would be interested in a newly qualified accountant with previous experience of accounting development work. A knowledge of investment accounting preferably within the Life and Pensions industry would be a major advantage. Career prospects are excellent with this fast growing

Write or telephone (24 hrs) for more Information and a personal history form quoting reference 2260/FT.

# C Kiddy and Partners

Recruitment and Organisation Consultants 43 QUEEN SQUARE, BRISTOL BS1 4QR, TEL (0272) 215275



# Group Accountant

London

£28,000 + Car

Lex Service PLC is an international force in automotive and electronic component distribution. The company has an annual turnover of £1.4 billion and strong growth ambition. The company's overall strategy is underpinned by total commitment to service leadership through progressive management practices.

Internal promotion has created an opportunity within the corporate finance department for a graduate chartered accountant with three years' or more post qualification experience, gained with a big 8' firm. For the right person this is an excellent opportunity to move from practice into industry. Based at the corporate head office in the West End, you will be responsible for the direction and co-ordination of the group's consolidated financial and management information. This will require close liaison with the treasury, taxation and corporate planning departments as well as with the various

A strong personality and a flair for technical detail are needed in this high profile job. You will have the support of a staff of 8 people and excellent computer resources. In addition to strong technical and communication skills, you must have the potential for rapid advancement within the

If you believe you have the ambition, commitment and ability to succeed in this challenging environment, please contact David Northmore on 01-831 2000 or write to him at Michael Page Partnership at 39-41 Parker Street, London WC2B 5LHL

Michael Page Partnership International Recruitment Consultants

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# **Business Appraisal Executive**

Central London

around £23,000 + car

A major international group (T/O £900m), which has experienced significant earnings growth, seeks a Business Appraisal Executive to join this key Head Office department. Working through the Departmental Head, who is directly responsible to the Board, the business appraisal team adopts an aggressive approach to all matters appertaining to the Group's short and long term plans, as regards acquisitions, capital projects and the review of all operating plans and major tenders. Candidates (male/female) who are either MBA's or Chartered Accountants, with some contract/tendering experience, will find this vacancy both challenging and exciting. Promotion prospects are excellent. Ref: 1475/FT. Write or telephone for an application form or send full details (with telephone numbers and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Telephone: 01-493 0156 (24 hours).

-Philips & Carpenter

#### FINANCE DIRECTOR

Lancashire/Yorkshire Border

c £32,000 + Car + Substantial Bonus



Our client is a subsidiary of a major international company, and is a well known manufacturer of branded consumer goods with operating companies in Australasia, Europe and the United Kingdom.

An internal reorganisation has created the requirement for a commercially minded Finance Director for the UK operation, which contributes approximately 45 per cent to the Group turnover. This highly visible and crucial appointment reports directly to the UK
Managing Director and functionally to the
Group Finance Director.

Supported by a team of some 25 individuals the broad responsibilities of the position include budgets and planning, management accounting, costing and pricing, and financial accounting. The company has an IBM System

The obvious breadth of this role requires that candidates should be qualified accountants, ideally aged 33 - 38, who can clearly demonstrate previous experience of working within a large company in a fast moving consumer goods environment. Strong technical skills, especially in the area of cost accounting, previous experience of IBM or similar syste together with excellent inter-personal and communication skills are essential.

In addition to the excellent remnneration indicated above, a relocation package will be available if required.

Interested individuals should telephone Peter Flammiger, or write enclosing a resume and current salary details to: FMS, 14 Cork Street, London W1X 1PF (Tel: 01-491 3431).

Financial Management



BASED CENTRAL

Internal auditing for Chevron, one of the world's major oil companies, means more than just poring over the books. It provides genuine career development plus the opportunity for extensive travel throughout the UK, Europe, the Middle East and Africa.

In these vital roles, you will appraise systems and controls and present objective recommendations to the senior management of our exploration, production, refining and marketing operations. Leading or working with joint-venture review teams will also be an important part of your responsibilities.

These and pyrelient career manipulation malified and mathematical account and account account account and account acco

your responsionness.

These are excellent career openings for qualified and part-qualified accountants who are ready to step into a high level role in international audit with the potential and the ambition to move into the mainstream financial area. The figure of the control of the con

relocation assistance where appropriate.

Make your move into the international oil business and talephone Jane Barker on 01-487 8796 for an application form. Chevron Petroleum UK Limited, 2 Portman Street.

London W1H QAA. We are an equal opportunities employer



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#### **CAREER OPPORTUNITIES** FOR QUALIFIED ACCOUNTANTS

W. London and Banbury



Polymark International PLC, turnover in excess of £30m, manufactures and markets/distributes a diverse range of engineered products and services through UK and overseas subsidiaries.

Following a period of restructuring and reorganisation in recent years, the group is now strongly returning to stable growth and profitability and seeks to strengthen its financial and management accounting function, at least partly to meet planned future expansion.

**GROUP FINANCIAL ACCOUNTANT** 

Based at Group Head Office, West of London, a qualified accountant, aged 28-35, with at least 3 years post qualifying industrial experience, to work at the centre on a wide range of finance matters in an international Group. Quote Ref: PP/726

FINANCIAL CONTROLLER

Based at the Group's major UK subsidiary at Banbury, a qualified accountant, aged 30-40, with broad financial and management accounting experience, perhaps in a variety of manufacturing and/or distribution environments. Quote Ref: PP/727

The package includes a substantial negotiable salary and bonus, car and assistance with relocation where appropriate. Prospects are excellent within a Group now poised for profitable growth. For further details and an application form please telephone Windsor (0753) 867175 (24 hrs) or write with CV to Peter A Page, Senior Consultant, Human Resources, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD quoting the appropriate reference.

3i Consultants Ltd **Human Resources** 



A WEALTH OF EXPERIENCE

# **MORE THAN JUST TAX**

London W1

c£27,000 + car

A highly successful and acquisitive publicly quoted diversified group has created a new position within its

Reporting to the Financial Director you will have specific responsibilities for all taxation affairs of the group and its operating companies. This will include compliance work, group planning and monitoring of new corporation tax and VAT legislation. There will also be involvement in group acquisitions and other

However, as part of this small team you will also be expected to make a contribution in other areas according to your own preference or abilities - this could include a company secretarial or systems

Aged 28-32 you must be able to offer a sound professional training and qualification, specialization and commitment to taxation and interest in and experience of any other head office role. Career opportunities will therefore be available at either group or operating company level:

Please write enclosing a career/salary history and daytime telephone number, to John P. Sleigh FCCA quoting reference 1/659/BF.

EEOYD MANAGEMENT Selection Consultants 125 High Holborn London WC IV 6QA 01-405 3499

# **Financial Controller**

**South London** 

ìUs

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٥,

£35,000 salary package & F/E car

Our client, a substantial fast moving consumer goods company, is seeking to recruit a financial Controller. Already an established household name the company has ambitious plans to expand further through acquisition and organic growth.

The position reports to the Financial Director and it is intended that within eighteen months of appointment your performance will justify early promotion to that position.

Your responsibilities will include the day to day management of a large finance function, many of whom are qualified accountants. The role will be broadly based however and you will be expected. to make a significant contribution to the overall commercial development of the company

MANAGEMENT SELECTION

Candidates will be qualified accountants, probably in their early thirties, with strong man management experience and excellent interpersonal skills. This is a challenging position for an outgoing commercial accountant, who possesses the drive and tenacity to succeed.

Interested applicants should write enclosing their Curriculum Vitae, daytime telephone number and quoting ref: 201 to Philip Rice, MA, ACMA, Whitehead Rice, 295 Regent Street, London W1R8JH.

Whitehead Rice

c£20,000

reach of the beautiful Gower Peninsula and Brecon Beacons.

We are seeking a Chief Accountant, based in South Wales you will nevertheless work within a global context, your brief being to maintain the integrity of the U.K. financial database. This involves forging close links with our European Area Control Group in order to resolve conflicts and to interpret corporate and area functional policies. Leading a small accounting team, with the support of sophisticated computerised systems, you will bring a 'hands-on' approach to this position, providing creative solutions to business problems. You will be responsible for preparing the Company's financial statements, claiming Regional Development Grants, payment of suppliers and the payroll function, and you will liaise closely with external Auditors, Functional Managers and Controllers (in particular with the Barry Plant Manager and his staff).

We require a U.K. qualified Accountant (ACA, ICMA, ACCA)

or equivalent, with a University degree background. A familiarity with U.S. accounting standards and a high degree of computer literacy will be essential. You will also possess strong interpersonal skills and be comfortable operating in the International arena.

In return we offer a highly competitive salary as well as a superb and life assurance schemes, and full relocation expenses where

The Barry site, offering a clean and modern working environment, is located near the capital city of Cardiff and all its amenities, close to

To apply, please write, enclosing detailed C.V. To:-

The Industrial Relations Department (Ref. A1), Dow Corning Ltd, Barry, South Glamorgan CF6 7YL.

DOW CORNING

#### TAX **PARTNER DESIGNATE** Central London £35,000

This very senior post requires a candidate of the highest calibre, technically & personally. In order to contribute to developing the tax function of this medium

sized practice, the successful appointee will provide a consultancy/advice service to partners and

clients on highly complicated technical Issues. ACA (ATII Advantageoua)

in the first instance

please contact David Paton on 01-734 4836. Finance Recruitme

# **Finance Director**

#### Birmingham

c£25,000 + car

This major subsidiary (t/o c£30m) of an acquisitive UK plc is involved in the wholesale and distribution of photographic and video products. The role has total responsibility for

the finance function and candidates should bring a commercial approach to achieving further growth of the business coupled with a shirt sleeve style.

Candidates should be qualified accountants, age indicator 28-35, with proven commercial experience, high level of commitment and strong personality.

The future prospects within this dynamic organisation are not

purely confined to the financial area. The attractive package includes future share options and relocation assistance if applicable. Please write or telephone enclosing full resumé quoting ref: 206 to:

Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

FINANCIAL SELECTION AND SEARCH

# CHIEF ACCOUNTANT

Dow Coming is the world leader in silicones and silicone chemicals. Our plant at Barry, South Wales is situated within easy South Wales

benefits package comprising B.U.P.A., non-contributory pension appropriate.

many areas of outstanding natural beauty.

John Cook,

#### THE PROPERTY OF THE RESIDENCE OF THE RES

#### FINANCIAL CONTROLLER **DIRECTOR DESIGNATE**

**North Notts** 

Excellent Salary + Car + Substantial Benefits

SUCCESS THROUGH INNOVATION

The establishment of financial controls and information systems within a rapidly expanding textile finishing and laminating production unit, demands both professionalism and pragmatism — delivered accurately and concisely. These are the principal challenges faced in establishing a function which encompasses production and management accounts, payroll budgetary costing and cash-flow

Qualified to CMA/CCA level and aged between 28-40, the successful applicant must be able to demonstrate a record of achievement within a production environment. in addition to an excellent salary, this career position attracts substantial additional

benefits reflecting the Importance of the role. For further details and an application form, please write to Simon Brookfield, Senior Consultant — Human Resources, 31 Consultants Ltd, 34 Park Cross Street, Leeds LS1 2QH, or telephone Leeds (0532) 459469 (24 hour reply service) quoting Ref: NR/725.

3i Consultants Ltd

Human Resources

A WEALTH OF EXPERIENCE

**GROUP** 

City

to £35,000 +Car

Money broking, leasing and financial futures dealing are the core business of this international group. Their rapid and continuing expansion has created an exceptional opportunity for a qualified accountant. This increased activity has resulted in a higher degree of complexity and consequently the main objective of the position is to co-ordinate the group's. financial performance and to liaise with bankers, shareholders and senior management

The role will carry overall responsibility for the accountants for the trading subsidiaries and subsequently the production of the consolidated report within strict deadlines for the head office. The position will encompass the provision of advice on technical matters, corporate taxation planning and reports on potential acquisitions and funding arrangements. There will be extensive involvement in the development of the financial accounting systems and the enhancement of the consolidation technique.

To be considered for this key role, ideally you will be aged 30-40, be seeking the opportunity to grow the business and will possess experience of group accounts preparation, UK corporate taxation reporting and proven management skills.

Interested applicants should write to the address below or telephone Sarah Adcock, Manager, Accountancy Division, quoting ref: CG0850. Telephone (01) 256 5041 (out of hours (01) 981 5963)



# Management Personnel

10 Finsbury Square, LONDON EC2A 1AD

# **FINANCIAL CONTROLS** & PLANNING c. £30,000 + 25% Bonus + Car + Benefits **EXECUTIVE SELECTION DIVISION**

**MANAGER** 

City

An outstanding opportunity to achieve board level status with this £300m turnover company. The organisation's progressive style has enabled a high level of growth both organically and by acquisition. This publicly quoted company is now targeted on an accelerated expansion programme which will jettison it into the top league of 100 UK companies in the early 1990s.

The position has a direct reporting line to the Group Managing Director with whom this person will initiate, d progress acquisitions and produce commercial evaluations. Also having overall responsibility for the Group's strategic plans, including action to protect the Group from potential exposure problems resulting from large acquisitions. The role is clearly very high profile requiring regular meetings with Divisional Managing Directors and Divisional Finance Directors.

The ideal candidate, a qualified Accountant, aged to 45, will have experience of a major multinational with some international business, proven analytical evaluative and interpretative skills, and will have held a senior Divisional Controller's position. Strong commercial flair, combined with an excellent personality and fluency in either French or Spanish are essential.

To discuss this position in further details, contact Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current

#### HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albernarie St., London WIX 3FD. Tel: 01-629 4463.

# **GROUP FINANCIAL CONTROL** a high profile corporate role

ACA mid/late 20's

to £27,000 + mortgage etc

Our client is one of the UK's largest and most influential financial services groups. Reorganisation of its long established businesses together with numerous acquisitions and new ventures have enabled it to consolidate its dominant position in this rapidly changing and competitive sector. A high calibre accountant aged mid/late 20's is sought to strengthen the small high profile group financial team based in Central London which produces the group's annual and quarterly accounts and investigates and advises on all matters of financial significance to the group. Emphasis will be on accounting projects and will include acquisitions, corporate finance, monitoring the usage and movement of group funds, capital structuring and advising on

This is an exceptional career opportunity providing challenge, and experience on a scale not readily available elsewhere. The size and diversity of the group's activities will ensure that there are very extensive future career opportunities; either at group or subsidiary level.

Salary is negotiable according to age and experience and benefits include a non contributory pension and subsidised mortgage

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 61-405 3499

Please write with full career details or telephone David Tod BSc FCA quoting reference D/660/TF.

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- ♦ Salaries £25,000 to £27,500
- ◆ Company car
- ◆Media/Advertising
- ◆ New Roles
- ◆Board Level Reporting
- ◆Age to 32

# Raise your sights! Financial Controllers Central London

Our client is a major player in the field of outdoor and specialist media advertising. Their operations encompass the management of thousands of sites in the UK, and at prestigious international airports throughout the world.

In response to a rapidly developing market and recent acquisitions the Group have identified the need to appoint two key financial figures. The appointees will liaise closely with the Group's Financial Director and keep him fully briefed on all important matters.

Preserence will be given to applicants who are graduate, qualified accountants with a minimum of two years post-qualifying experience in the service industries. Experience of computer systems implementation would be useful for both positions. Experience of foreign exchange and fluency in another language would be particularly valued in one position.

The Group seeks assertive, decisive and innovative individuals who can demonstrate the potential for future advancement. The maturity and diplomacy to interact effectively with all levels of staff is of paramount importance.

Written applications, enclosing an up to date CV, should be submitted in strict confidence to Malcohn Edgell BSc FCA or to Carol Saunders BA at 410, Strand, London WC2R ONS quoting reference 8317.





LONDON - BIRMINGHAM - LIVERPOOL - MANCHESTER - ABERDEEN - EDINBURGH - GLASGOW DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R ONS

# Assistant Controller

#### **Middlesex**

#### £27,000 + bonus + car

Our client, a prestigious UK plc service group, is regarded as being the number one organisation within its market place sector. Highly successful performance and growth achieved to date is forecast to continue and can be attributed to the high calibre professional management team

As Assistant Controller of this division (t/o £50m) the role will assume overall responsibility for the entire accounting and reporting function through a strong team of fifty staff. Administrative and commercial decision making tasks will also contribute to the development of both existing and new business

Candidates should be qualified chartered accountants, age indicator 28-34, with high professional standards and technical excellence coupled with good interpersonal skills to liaise with all levels of management. This is an excellent opportunity to be part of a positive and fast moving organisation that has real opportunities for career advancement. The attractive remuneration package includes a non contributory pension and fully expensed executive car. Please write or telephone enclosing full resume quoting ref: 205 to:

Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572



FINANCIAL SELECTION AND SEARCH

A MEMBER OF BLUE ARROW PLC

#### Financial Controller

High Profile Role in Major Brewer West of London, To \$35,000 Package, Car, Benefits West of London, To \$35,000 Package, Car, Benefits

As a result of an internal promotion, this major brewer now needs a new Financial
Controller to head up the finance function in its largest operating division.

Reporting to the Managing Director, the rola is particularly wide-ranging and
calls for excellent commercial awareness and judgement together with a high
standard of financial skills. Candidates, aged 30-50 and with a recognised
accounting qualification, must be able to demonstrate a good management track
record, preferably in a fast moving, high volume business. In addition, maturity,
leadership ability and good communication skills are essential. The package
comprises a basic salary up to £33,000, profit share, excellent choice of car and
comprehensive benefits including relocation, if appropriate.

M.W. Fosh, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, WIR SWB, 01-734 6852. Ref: H24009/FT.

#### Financial Controller

With Strong General Management Skills Essex, c \$25,000, Car, Valuable Benefits

Maximising profit in this £80m turnover business relies on fast response to rapidly changing conditions. A heavy relience on high quality, quickly available management information makes this a key appointment. The company sells the definitive product in its market sector. Its positioning is clear - unrivalled quality of service and premium price - and profits are extremely healthy. Reporting to the Chief Executive, the successful candidate will manage a sizeable team handling management accounting and sales administration. An early priority will be to exploit to the full DP enhancements which are in progress. Candidates must be qualified accountants with proven accounting and commercial management. exploit to the full DP enhancements which are in progress. Caldidates must be qualified accountants with proven accounting and commercial management, skills gained in a senior role with a significant company. The shilly to communicate financial information to ron-financial managers and a willingness to take an active part in the management team are vital. This is a vary rewarding job and organisational changes already agreed will ensure continuing challenge and growth of the role. Benefits include a fully expensed quality car, generous non-contributory pension, private health care and share options. A comprehensive relocation package includes mortgage subsidy if moving from a lower cost housing area.

#### WINDSOR, SLA 1QP, 0753-850851. Ref: W11042/FT. Financial Controller

Manufacturing

Manufacturing
Hertfordshire, c \$20,000, Car, Benefits
A long-established and successful autonomous subsidiary of a major
International Group is strengthening its management team. The company is a
leading OEM of waste handling equipment for the world market. The Financial
Controller is a key post within the company allowing the Finance Director to
concantrate on the broad strategic issues. Reporting to the Finance Director, the
position involves complete responsibility for all key accounting functions and for
ansuring that adequate operating controls are maintained. You will also be
expected to develop existing computer systems to keep pace with the company's
planned future expansion. Aged 28-35, you will probably be an ACMA or ACCA
and will already have had accounting experience in a manufacturing
anvironment. You will have gained the wide-ranging experience necessary for
this sharp-end role, which demands contact with all levels within the
organisation. Self-motivation, enthusiasm, good communicative skills and the
ability to contribute to the decision-making process whilst working as a mamber
of the management team are essential requirements. An excellent salary and
benefits package is available along with comprehensive relocation assistance
where appropriate.

P. I. A resold Hercectt Reserve along 22 Frederick Hoad, Edghaston.

where appropriate.

R.J. Arnold, Hossett Bowers plc, 13 Frederick Road, Edghaston, BIRMINGHAM, 815 1/D, 021-455 7575. Ref: B17026/FT.

These positions are open to male or female candidates. Please talephone for a Personal History Form to the relevant office, quoting the appropriate reference.

#### **CREDIT ANALYSIS**

- BANKING
- INDUSTRIALS - INSURANCE

Standard & Poor's Corporation is a leading provider of financial information services. Rapid expansion in its global debt rating activities creates exceptional opportunities to participate in the financial assessment of major European companies, particularly in the industrial, insurance and banking sectors.

The key tasks are to undertake in-depth financial and business evaluation of companies' operating performance, interview their senior management and present reports for both internal credit review and external use by the investment community.

Successful candidates will be graduates with a strong accounting, banking and commercial awareness. Good writing and inter-personal skills are key as is a working knowledge of credit assessment techniques, ideally gained through training with a major international bank. Fluency in English and one other major European language is essential.

The vacancies are London based with travel to New York and throughout

Apart from the excellent career prospects, there is a fully competitive salary



Please write in confidence to: Paul Jenkinson, Human Resources Director, Europe Standard and Poor's Corporation 19 St Swithin'a Lane London EC4N 8AD

#### **EDP AUDIT**

#### A challenging role for a **DP Specialist or a computer** friendly accountant

A major public company, with activities spanning construction, shipping, property and oil & gas exploration, Trefalgar House operates throughout the UK and in many overseas areas - including North and South America, the Caribbean, the Middle East and the Far East.

Scrutiny of our continually developing computerised systems and procedures is a high priority within the internal audit function. The additional computer auditor we now wish to appoint will be based in Croydon and will, as a team member, help to cover our interests worldwide.

The position may appeal to a DP specialist seeking a new career direction or to an accountant who is already in an audit function embracing EDP applications. Whatever your background, you will ideally possess maintrame/mini computer operations experience and some programming/ systems analysis expertise, coupled with a general knowledge of accountancy procedures.

An attractive remuneration package will be offered, commensurate with the high calibre individual we wish to attract and benefits include a company car, subsidised BUPA and pension scheme. There will be considerable travel, including some overseas, and future career development prospects are excellent in an environment of continuing planned

expansion. Please write, with a detailed cv, including salary history, to: Miss J Ward, Personnel Officer, Trafaigar House Group Services Limited, Mitcham House, 681 Mitcham Road, Croydon, Surrey CR9 3AP.

TRAFALGAR HOUSE GROUP SERVICES LIMITED

# **Finance** Director

Middlesex Not less than £30,000 plus car etc

We are looking for a very special kind of person: a Chartered Accountant who can exercise financial controls and direction over several growing companies, as well as work at the most senior level with a very small team engaged in spotting and developing new opportunities. The right person will also play a significant role in group expansion and diversification.

In just 9 years our client has grown to become a dynamic market leader in a growth service industry, and highly respected in its field. Current sales are at £25 million p.a., profits are good, and both are growing rapidly. The leture is very promising, Now, as part of their planned growth programme, they wish to invest in a Group Finance. Director, preferably under 38 years old, who can demonstrate an excellent track record and career advancement, with expentise in areas. such as creative treasury management, computerized systems and tight cost controls. Experience of a market flotation would be a plus.

Personal skills must include leadership, communication, drive, a sense of humous and a commitment to success and quality. You will be offered an excellent package and plenty of scope and challenge. The offices are to the west of London, but the activities are nationwide.

Please send your detailed c.v. in complete confidence to:

Mr. D. Woolf, Servior Partner, Levy Gee, 100 Chalk Farm Road, London NW1 8EH

#### RETAIL FINANCIAL CONTROLLER c£25,000 + Car

L' Levy Gee

Our client, part of a major public company, are a growing fashion retail organisation with over 40 concessions throughout the UK. They seek a young, ambitious, qualified accountant with the drive and acumen to play a key part in building the

future of the company.
In addition to a flair for investigation and analysis, he/she will bring to the job the ability to develop and implement Management reporting systems suited to the particular needs of the business. Unlikely to be more than 35 years old, it is essential that you will have thorough working experience of the retail sector. Reporting to the

Chief Executive the successful applicant will be expected to make a direct contribution to strategic decision-making, and it is envisaged that a Board appointment will follow within three years. To discuss this unique opportunity call
Stephanie Preston on 01-434 0175 or send your
curriculum vitae to her at the Hamilton Partnership.

Hamilton House, 61 Oxford Street, London WIR IRB.

#### SUCCESSFUL JOB SEARCH

ARE YOU A SENIOR EXECUTIVE SEEKING A NEW FINANCIAL APPOINTMENT? We are the professionals who can advise and help you. Since 1980, Comanght's executive clients have accessed unadvertised vacancies, obtained interviews, found the right jobs and reduced job search time. Connect us for an exploratory meeting. It is without charge and we will sell you if we can help and at what cost; it may be easier than you think. If you are currently abroad, enquire about our Executive Expat Service. 32 Savile Row, London WIX 1AG Tel: 01-734 3879 (24 hours)

Connaught

#### DIRECTOR ADMINISTRATION AND FINANCE

Northern England

Negotiable Salary.

Our client is an Iralian manufacturing operation based in the North. This is a new appointment which will combine responsibility to the U.K. Managing Director and the Group Administration Director in Italy for all administrative and finance functions. This will range from product costing, through computer and management information systems to the establishment of administrative procedures required by the Italian parent. Frequent visits will be required to Italy.

Preferred applicants will be University graduates (economics or business), with professional qualifications or equivalent, aged 30-40 with experience to controllership level in a multinational, preferably Italian, manufacturer or distributor of mass consumer products. Italian nationals will be preferred but fluency in spoken Italian as well as in both written and spoken English will be essential, plus a profound knowledge of the English environment. Benefits will include a car and local accommodation if necessary.

Please address brief personal and career details including present salary to Douglas G. Mizon quoting reference F/149/M.

Ernst & Whinney

Executive Recruitment Services Becker House, 1 Lambeth Palace Road, London SEI 7EU.

#### FINANCE DIRECTOR (INVESTMENT MANAGEMENT)

**EDINBURGH** 

SALARY: c. \$40,000

Our client is one of Scotland's leading independent investment management groups. They wish to appoint a Finance Director whose responsibilities will include all aspects of financial and management accounting treasury, budgeting and administration. The person appointed will become intimately involved in planning and implementing the future strategy and development of the group.

This is a new key appointment and provides an unusual opportunity for a realistic and imaginative financial manager to contribute to the growth of a rapidly expanding investment management group. The ideal candidate is likely to be a Chartered Accountant aged 30-40 with perhaps an M.B.A. from a major business school and at least five years employment in a senior financial or commercial role in a public company. Knowledge of Stock Exchange practice would be an advantage. An attractive total remuneration package is negotiable.

Please write, in complete confidence, enclosing an up-to-date CV to

Robin Fremantle at: Management Search International Ltd. 32, Old Burlington Street, London WIX ILB. Executive Search and Recruitment Consultants

SPRING Rabete, Clariforn Mill., Mighingan, Spie Chara, Moneya, Stale, San Antonia, Michigan Chy. Pulm Springs, Edistr.

# Finance Director

lextiles

**Overseas** 

Tootal, a successful and leading UK textile company, requires a fully qualified finance professional to work abroad. The initial secondment is in SE. Asia working for a vertical textile mill employing 2,000.

As part of a small expatriate team supported by a local staff, the Finance Director reports to the unit Chief Executive with responsibility for all financial accounting matters, management information systems, cost accounting and certain Secretarial duties. Much development work is needed to 'modernise' systems and consequently, prior industrial accounting experience at shop floor' level, allied to the introduction and development of computer based systems is

Ideally applicants will be aged 35-45, although older applicants with relevant experience will also be considered. Knowledge of the textile industry and previous overseas experience, combined with the ability to speak a second language would be of great advantage.

In order to further their career, the successful applicant must be prepared to accept further on-going secondments to other overseas locations, with the possibility of a home posting.

In addition to a negotiable enhanced salary, the package includes all normal expatriate benefits: assistance with passages; children's education; generous home leave; subsidised housing abroad.

Please apply with full CV to: J M Allsopp, Personnel & Training Manager, Tootal Textiles Limited, Tootal House, 19-21 Spring Gardens, Manchester, M60 271.



# Accounting for the nation's transport

£26,290-£29,740

In the Department of Transport, the Finance Directorate is responsible for the financial management and control of an annual budget of some £5 billion. This money is spent on a wide and vital range brought or some 1.5 bunds. I has moved to open out a what was a real range of activities including the national roads programme, spousorship of the nationalised transport industries, local authority transport expenditure and the Department's own essentive organisation.

of the Directorate charged with ensuring that sound accountancy advice is available as necessary across the whole range of the Department's activities; and with the development of a new management and financial information system for the Department.

As Accountancy Adviser, you will be a key member qualification and should have at least 10 years' postqualification experience. Transport industry quatification experience. Transport industry experience and a knowledge of both private and public sectors would be an atwantage. A high level of intellect and the ability to operate at the most senior levels of management are expendial, thus you are likely to be aged between 35-55 years.

Starting salary according to quasifications and experience within the range quoted. Relocation expenses up to £5000 may be payable.

For further details and an application form (to be returned by 9 February 1988) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1/B, or telephone Basingstoke (0255) 468551 (answering service operates outside office hours). Please quote ref: G/7463.

The Civil Service is an equal opport

# Management Accountant

# Prospective Finance Director

To£18,000

West Midlands

This fast growing £20m high-technology company is being backed by a multinational parent Group which sees this business sector as an important element
in its plans for the 1990's and beyond. To sustain its current and future growth
pattern, senior management is well aware of the need to provide a full range of
computerised business systems and first class financial support.

An alert and innovative ACMA is required for the position of
Management Accountant, directly accountable to the Finance Director for the
introduction of quality financial information into the management decisionmaking process. Planned computer development will provide an opportunity to
upgrade both budgeting and product costing systems and to extend
considerably the level of effective analysis work.

Previous experience in a manufacturing environment is important,
together with a keen an alytical mind and the interest and enthusiasm to become
fully involved in the business. Applicants should have the ambition, drive and
ability to progress to a subsidiary company finance directorship or similar role
within the Group, whose policy is to actively develop the careers of its finance
staff through its many units and several divisions. Age guide: 25-30.

Interviews will be carried out locally and candidates should reply in
contidence quoting ref. E105 to:

Margaret Mitchell

To stay at the forefront of worldwide communications today requires the development and proper exploitation of frontier technology, deploying the very

latest earth stations, satellites, fibre optics, submarine cables etc, all controlled by

specially designed state-of-the-art computing systems. These form the core of our

Within the world of high technology, few companies can match the breadth and

iepth of;Cable & Wireless. In no less than forty-tive countries, worldwide, the Cable & Wireless Group is the dear leader in national and enternational communications.

he function of financing these assets is a major task—both in size and

professional team. You could possibly be working currently

in a banking environment or for a multi-national of

milar status. The person we are looking for will

have a strong personality and have an

Margaret Mitchell Mason & Nurse Associates 5a Station Road, Egham Surrey TW209LD.

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Tei: 0784 71255 Offices in London, Birmingham and Egham. Mason & Nurse

FINANCE EXECUTIVE – LONDON

BUILD ON YOUR ASSET FINANCING EXPERIENCE

# MANAGEMENT ACCOUNTING

FOR ONE OF THE U.K.'s LARGEST CONSTRUCTION PROJECT:-THE CHANNEL TUNNEL

These accountancy opportunities are with Transmanche-Link:- the dynamic consortium formed from 10 major construction companies (5 British and 5 French) - fully responsible for constructing and monitoring the entire project over the next 5 years.

This multi-billion pound venture requires tight financial control and extremely high standards of accounting procedures.

In order to sustain our efficient business practices, several new accounting

SENIOR ACCOUNTANTS

positions have been created. We need:

**ACCOUNTANTS** 

**ASSISTANT ACCOUNTANTS** 

Originally based in Ashford, Kent, but transferring shortly to the Folkestone area. these positions are seen as being vital to the success of the project and embrace a wide range of responsibilities. These include each accountant becoming involved in one specific area of the contract, the preparation of budgets, detailed forecasts and cost reports in order to assist site management in minimising expenditure.

Formal qualifications to ACMA/ACCA level are required, ideally supported by several years' directly relevant experience gained in the U.K.

Attractive salaries are offered together with benefits which include positive assistance with relocation or a subsistance allowance as appropriate, a company car at accountant level or above, pension and sick schemes, etc.

Please send sufficient career details to warrant an early interview to:
Mr. Stewart West, Recruitment Manager, Transmanche-Link,
Channel Tunnel Contractors, Translink J.V., U.K. Operations, Charter House, Park Street, Ashford, Kent TN24 8EZ. Tel: Ashford (0233) 46601.

attention to detail that will enable them to 'argue their case' at the highest

the Group, as you will be heavily involved in the decision making process to

obtain the most cost-effective financing for major capital expenditure.

paper programmes and aid support programmes worldwide

familiarity with P.C's is important.

London WC1X 8RX.

Cable and Wirele

Helps the world communicate

levels. You must be able to communicate effectively, both within and outside

You should be familiar with a broad range of asset-based financing techniques.

You should have an honours degree or business degree specialising in finance, whilst ar: MBA, ACT, or recognised banking qualification, would be an advantage As you would expect, the job involves the use of computer based systems, so a

The salary and fringe benefits package is open to negotiation, based on your,

individual experience. The relocation package will be similarly generous, for

To find out more about this challenging career, please phone 01-405 4980 (24hrs)

for an application form or write with career details, quoting ref: R721/FT, to: The Recruitment Manager, Cable & Wireless pic, Mercury House, Theobalds Road,

You will have some experience in their applications and capital markets, commercial

#### We supply the best T-Shirts & Printing in the UK & therefore can offer the best rewards.

Financial Director



By constantly providing our customers with what they want, when they want it, GBTC has become one of Enrope's largest T-Shirt printers and the Group currently termove; in cases of £10 million p.a. We are an independent company which believes in self-motivation and this has enabled us to develop a range of products which gives us a unique position in the marketphace.

Since our expansion to Corby in 1987, we have been recruiting people from all disciplines to join our learn. We offer excellent prospects and rewards to all successful applicants.

Ve are corrently looking for a Financial Director 10 join our team at the highest evel. The suitable applicant will be:

★ A fully qualified accounts at.

★ Capable of controlling a group of companies.

★ Experienced in Import finance levels around Jóm p.a.

★ At a time in their career where a challeage is necessarily and their career where a challeage is necessar

Mications should be made in the first Instance, acading a Inff C.V. to Great British Courpany, Supanne Complex, Pynell Band, Willenbrook Industrial Estate, Carby, to NN17 IXJ marked for the microtion of Jeneth Staner. Tel: 0273 - 109487.

#### DYNAMIC GROUP ACCOUNT **WEST LONDON** £20,000 + car

We are looking for a young, dynamic chartered accountant, with 1 to 2 years post qualification experience, to report to our group finance director. FTC Holdings PLC is a fast growing, international marketing services group with a turnover in excess of £40 million.

This is a new post, following the recent enlargement of the group, and will initially involve monitoring and reviewing subsidiary company management accounts, and their consolidation, together with systems development and implementation. It is intended that this position will expand to cover involvement in acquisition investigation and appraisal. It is unlikely that the successful candidate will remain in this position for more than three years as the rapid expansion of the group offers many opportunities for career progression.

Please reply with full CV to: Rona Ensom, FTC Holdings PLC, Sinclair House, The Avenue, West Ealing, London W13 8NT

#### PUBLIC COMPANY FINANCE DIRECTOR London Salary and package negotiable

The company is a young and rapidly expanding quoted property company with a number of subsidiaries.

The role will be to take responsibility for the entire finance function of the Group, supported by accountancy staff. Working closely with the other directors, you will be expected to contribute to decisions covering the full range of the Group's activities.

The successful applicant will be a qualified chartered accountant, probably aged in his or her late 20s or 30s and able to demonstrate technical strength. Experience of property, of contract negotiations and of public company circulars is very desirable. It is essential that he or she will be a determined, energetic 'hands on' controller, with the ability to act decisively and commercially in a fast moving progressive environment.

Detailed CV to Box A0787, Financial Times, 10 Cannon Street, London EC4P 4BY

**County Treasurer** 

Salary Package c£38,000

The Council is seeking to fill this Chief Officer post by August, 1988 on

the retirement of the present County Treasurer. As the Chief Officer of the Finance Department the Treasurer is responsible for giving financial

advice to the County Council and he is generally responsible for the

management of the Council's finances.

The Treasurer will be expected to contribute to the corporate management of the County Council through the Chief Officer's Management Team.

Applicants should be qualified accountants (preferably CIPFA) with

considerable local government experience and extensive experience in a senior position. They should have proven management ability in a large and complex organisation. Ability to communicate in Welsh and English essential.

Car allowance and assisted purchase facilities available. Financial essistance for removals and resettlement expenses available in

appropriate cases.

Personnel Officer, County Offices, Caernarfon, LL55 1SH. Tel (0286) 4121 ext 2078.

Closing Date: 8th February 1988.

Application forms and further particulars available from the County

CYNGOR SIR

# FINANCIAL CONTROLLER

#### INTERNAL AUDITOR

Salary: c.£23,000 pa + excellent banking package

A major French bank with a staff of 80 seeks an Internal Auditor who will be responsible for establishing and implementing the annual audit plan and for liaising with External Auditors and Head Office Inspection team.

The position has been upgraded to reflect the importance of the role and the impact of the Financial Services Act, and reports to the General Manager.

Candidates must be experienced in UK banking activities and accounting practices, and should be prepared to develop the new office of Compliance Officer within the organisation. A knowledge of French would be helpful, plus organisational qualities and the ability to forge good relationships with colleagues.

Interested applicants should write in confidence, enclosing a comprehensive Curriculum Vitae with daytime telephone number, to

Box 40788, Financial Times, 10 Cannon Street, London, EC4P 4BY.

# SUNBURY ON THAMES

c£22,000 + Car + Bonus

The Company is a rapidly expanding manufacturing business involved in the manufacture, sale and distribution of high quality toiletries and toiletry gifts. Growth has been consistent and profitable with exciting prospects

for the future, possibly culminating in a USM This expansion has created a demand for a commercially orientated manager to join a young team of professionals. The priority is to develop a solid finance function, instantly responsive to the needs of the business. Specifically, this will include

developing accounting and related management

Condidates will be qualified accountants, able to provide evidence of successful contribution to a demanding, smaller company environment. A strong personality combined with commercial floir and a flexible, hands-on approach are all essential to success. In addition computer literacy, sound organisational skills and the ability to work closely with the management team and become involved in all aspects of the business. Preferred age: Mid 20s to 30s.

To apply please write enclosing personal, career and salary information to:

Valerie McKelvey, Executive Selection Divis Hader Young Management Consultants, St Alphage House, 2 Fore Street, London ECZY 5DH. Hocker Young

#### LONDON APPOINTMENTS VIKING PROPERTY GROUP GROUP FINANCIAL CONTROLLER

information systems.

The Viking Property Group of property development companies with substantial programmes in both the United Kingdom and North America proposes to appoint a qualified accountant as Group Financial Controller.

The successful applicant who is likely to be aged about 35 will be based at the Group's Head Office. In liaison with the present accountant, he will be responsible directly to the Joint Managing Directors for all financial aspects of the Group including:

Financial reporting

Management accounts information Budgetory control Data processing Assets and Cash Management Tax Planning Insurance

Analysis and evaluation of Company acquisitions

Administrative Systems In addition he will assist in the assessment of the economics of contemplated development schemes, in the control of the expenditure of projects in hand and in the completion of the relevant legal documentation.

He will also be appointed Company Secretary to all the companies within the Group. Salary, car and other fringe benefits will be offered commensurate with age and experience.

Applications in writing with full CV and recent photograph to The Joint Managing Directors, Viking Property Group Ltd, Kilbern Hall, Kilbern, Derby, DES 0LU, marking the envelope Private and Confidential

Financial

Controller c230,000 + bonuses Manager

This is an important opening within a medium sized stockbroking firm which will enable you to emercise complete financial control and report to emersies complete financial control and report to the Managing Director. You are a young (32 max) chartered accountant, probably with relevant financial sector experience, and confident in your ability to undertake extensive procedural/systems neviews whilst maintaining a critical reporting. cycle. Your success will be rewarded by promotion to the Board within 2 mail: Ref SEW 3095

Accounts

c£25,000 pa

Sustained expansion and a recent internal promotion in this multinational media and retailing group has created an excellent opportunity for a qualified (preferably ACA) accountant, aged 26-30, seeking caster development in a prestigious head office role. Supervising several qualified staff, you will be expected to provide key analytical support in various acquainter and disposal projects in addition to translation and disposal projects in addition to translation. managing a varied group accounting service.
Ref PSW 3092

To find out more about these appointments, or the range of opportunities currently available, please contact tewart Wright, Manager, Accountancy Appointment

Telephone 01 408 1694 (out of hours 01 851 2502)



2 Swallow Place, LONDON W1R 7AA

#### LONDON'S OLDEST **FIRM OF CHARTERED ACCOUNTANTS**

Requires experienced all-rounder for general practice division. Sound tax knowledge essential. Partnership prospects for the right candidate.

Applications in writing to:-The Staff Partner, Begbles, 6 Raymond Buildings, Grays Inn, London WC1R 5BP

ASSISTANT DIRECTOR

(Economic Development)

Salary £20,892 — £22,641 p.a. + lump sum car allows As a result of a major re-organisation of the Council's management structure and departmental responsibilities, a new department has been created to spearhead the City Council's policies and exciting new initiatives in the areas of Property, Economic

sooment and Tourism. The new department has a vacancy for an Assistant Director (Economic Development) to join the Director as a member of the departmental management team.

Applicants for this challenging position must be appropriately qualified and erienced with a proven track record in management at a senior level. They must s exceptional leadership qualities and be able to apply the full range of ement skills towards the achievement of objectives.

The person appointed will be required to assist the Director in identifying the objectives of the department and in developing and implementing a corporate menagement approach to achieve those objectives. A high level of personal motivation and commitment to the development and effective planning of the work of the division will

Application forms and further details available from the Personnel Manager City Secretary's Department, The Guildhall, Nottingham NG1 4BT. Tel. (0602) 483501 ext. 4624. Closing date for applications 10th February 1988. Please quote ref. PEDT/2 on all



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Finance Director Designate

Lloyd's Brokers

A highly profitable, medium-sized firm of Lloyd's Brokers intends to appoint a Charteres Accountant to its main Board. He or she will direct a division handling all non-broking activities: accounting, finance, insurance administration, computing and office services

Candidates, probably aged 35-45, must have obtained a good knowledge of the insurance industry preferably with a Lloyd's Broker. In addition to first-class professional and managerial skills, personal qualities are all important: strength of personality, judgement, tact and humour, enabling him or her to participate in a dynamic management team. A substantial salary will be negotiated and the package includes car, bonus

and non-contributory pension. Please apply to: Sir Timothy Houre Bt., Career Plan Ltd., 33 John's Mews, London WCIN 2NS. Tel: 01-242-5775.

# **ACOUISITIONS**

Birmingham £25k+bonus+car+petrol+BUPA

A successful pic with an impressive, long-running A SUCCESSFUL DIC WICH AN IMPRESSIVE, tong-running track record wants to recruit an ACA and/or MBA to advise on corporate development strategy and acquisitions. This is a newly-created role which will involve identifying and researching targets, carrying out appraisals, negotiating and finally making

appraisals, negotiating and finally making recommendations.

The company has a strong balance sheet and is poised to make substantial acquisitions with emphasis on the engineering and construction sectors, it follows that—apart from possessing formal qualifications and having the necessary fiair and self-starter capability—anyone applying to do this job must be able to demonstrate time-spent working as a member of a successful aquisitions team in a successful business.

This is an outstanding opportunity in an outstanding company and this is reflected in the salarybenefits

company and this is reflected in the salary/benefits package if necessary, assistance with relocation will also Please apply in writing enclosing a detailed cv. and a separate list of companies to whom your application should not be made known to:

The Personnel Consultant, Welding Woodhead Limited. George Road, Edgbaston, Birmingham 815 1PL



#### FINANCIAL DIRECTOR INDUSTRIAL DIVISION £25,000 p.a. + Car

A highly competent financial director is required for our Industrial Division covering surface coatings manufacturing locations in Rusbon, Wersham and Birmingham. The post will be based on the

Ruabon, Wrexnam and Birmingnam. The past was be based on the Ruabon central facility.

The financial director will be responsible for all financial and management accounting of a £10 million plus business, employing over 200 people and will report to the Divisional Managing Director, Essential qualities are the ability to work with a dedicated team of the profusible and committed to the motivated and committed to the motivated. executives, to be self motivated and committed to the profitable development of the business.

Applications with CV in the first instance to:-Group Financial Director. Manders (Holdings) p.Lc., PO Box 186, Old Heath Road, Wolverhampton WV1 2QT

**Manders Manders Manders Manders** 

# Career Opportunity for Tax Adviser

# London Based Multinational c.£33,000+car

British-American Tobacco Company is a British owned group manufacturing and marketing tobacco products in over 40 countries with a turnover in excess of £2,600 million and part of B.A.T. Industries whose turnover is around £19,000 million.

The Corporate Tax Department is based at the London Head Office and consists of a young and dynamic management team of 3 reporting to the Head of Tax. You will be responsible for the tax liabilities of a group of overseas subsidiaries together with UK corporate tax issues. Working autonomously you will be expected to advise Board members and MDs of overseas subsidiaries, the latter offering an opportunity for overseas travel.

In their 30s, candidates must have experience in the taxation affairs of multinationals and should be either Chartered Accountants with tax advisory experience gained in industry, or Inland Revenue Inspectors working in a sizeable Tax District.

Our policy is to offer positive career progress - in this case senior positions will be planned in Tax Departments throughout BAT Industries. The salary package is supported by a range of benefits including company car, non-contributory pension, family BUPA, share participation and relocation expenses.

For further information and an application form please write

Geraldine Cable.

Adviser Recruitment & Selection, British-American Tobacco Company Limited, Westminster House, 7 Millbank, London SW1P 3JE. Alternatively ring 01-222-2610 (24hr answering service).





# **Audit**

#### £ Excellent + F/E Car & Relocation Nr Southampton

Our client is B & Q Plc, the rapidly expanding £500m+ T/O subsidiary of Woolworth Holdings and now firmly established leading DIY and Garden Centre retailer in Europe. Turnover has more than doubled since 1983 and the total number of supercentres throughout the UK now exceeds 200. This growth has created an outstanding opportunity for a high calibre accountant to join the finance team as Audit Controller.

The role will entail responsibility for the development of the existing audit function (16 staff) both at Store and Head Office level. Key area of involvement will include the implementation of new control techniques (particularly in the field of computer audit), specific ations at the request of the board, development of a team of profit orientated internal consultants and contributing to the overall management of the business. Career prospect

Candidates should be qualified accountants, with indepth knowledge and experience of the latest audit techniques applicable to highly sophisticated computer systems, together with the personal presence, highly developed communication skills and commercial awareness required to operate successfully at senior level to a major group.

The company offers a very attractive package including profit share, pension scheme, private medical care and full relocation where

Interested candidates should write quoting reference SV 1060 enclosing a comprehensive CV to Mark Carriban ACA at Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.

Liverpool L3 182

Michael Page Partnership

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

Central London

c. f. 40,000 + car + substantial benefits

Here is a significant opportunity to contribute to the growth and future success of this London-based financial services company. A major PLC, which has substantially reorganised to take advantage of the deregulation of financial markets, has created a new management structure. As a result the finance function has been

strengthened by creating a new senior position reporting to the Director of Finance.

This is an exciting and challenging role in an expanding sector. Your main responsibility will be the financial consolidation and reporting activities of the Group.

More specifically, this will involve the management and development of current accounting systems in a rapidly changing environment. In addition to the preparation of

statutory accounts and returns and control of the subsidiary accounts, the promotion of highly professional standards of accounting is essential. This will necessitate strong management of the finance department, comprising some 200 staff.

some 200 staff.

Aged 33-45 and a qualified accountant, you will have proven experience of managing a large financial accounting function, ideally, although this is not essential; in a financial services company. You will have sound management skills, mature commercial judgement, and the ability to steer complex projects from planning through to implementation.

All enquires managements.

All enquiries will be treated in strict confidence. Please send a brief cv, quoting Ref: 1931/FM/FT, to Fiona McMillan. ...

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#### FINANCIAL DIRECTOR DESIGNATE

Package: c230,000 + Quality Car

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Exporting directly to the Managing Director you will take on the full responsibility for the accounting function which will include the development of accounting systems, badgeting and forcessing methods and manuforing profitability. Tou will lead a small team and must possess excellent technical and contramplession skills. Exposurement of accounting and contramplession askills. Exposurement of accounting and contrampless and manufocks.

stion abills. Experience of acquisitions and mergers is also required. stul applicant is unlikely to have less than 6 years post qualification. experience.

Naturally the package will reflect previous relevant experience and will not prove a barrier for the right candidate. Benefits include BUPA, Life Assurance, Permanent Health Insurance and a contributory peasion scheme. This is a new position and the prospects for growth and advancement are excellent.

If you think you have the ability to handle this position we should fitte to bear from you. Initially please forward in an envelope marked Private & Confidential a full c.v. detailing ago, current salary and a daythme talendone number. To:

home number, to:-D. M. Spofforth ACA, Director, King & Chasemore, Ambrose Place, Worthing. West Sussex BN11 IPZ.
This position is open to men and women.



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King & Chasemore HARBOURS

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APPROX \$20,700 - CAR - BENEFITS w Guinea Harbours Board has 500 employees and controls 16 Ports in Papus New Guinea. The position is

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a position offers the challenge of consolidating the audit function as an aid to effective management, care will be an on-going function and frequent travel throughout Paputa New Gainea is Involved.

Incumbent will belong to recognised accounting institute and should have extensive audit experienages level, with concise written and verbal commanication skills.

Personal Paragement Systems and Systems A System Contract is envisaged.

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PORTIA MANAGEMENT SERVICES LTD. Port of Liverpool Building Pier Head

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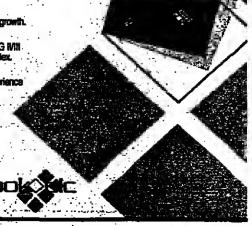
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# Divisional **Financial** Controller

C.£25,000

S.W. Midlands

This position includes a substantial commercial element in addition to orthodox financial management, with high visibility which includes working at board level, deputising for the Finance Director and handling a variety of important external relationships. The responsibilities include evaluating, progressing and controlling projects, jaint ventures and acquisitions; providing support to optimise pricing decisions, bid negotiations and submissions; developing the divisional corporate strategy; and interpreting and reporting an financial results and performance.

The organisation is a £70m division of a substantial British industrial multinational which offers good long term prospects to successful finance staff. Through technical innovation, product performance and reliability the division has become a market leader and strategy inside as a key supplier worldwide.

Applicants should be graduate accountants aged 28-35, with well developed commercial ocumen in addition to sound technical skills. Initiative and enthusiasm are essential in addition to the professionalism to be of influence at board level. Relevant previous experience is important, gained in a commercially arientalized manufacturing/industrial group or large company. Relocation assistance is available if necessary. Initial interviews will be conducted locally.

Adrian Edgell Mason & Nurse Associates 5a Station Road, Egham Surrey TW209LD. Tel: 0784 71255

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Career opportunity for a hardworking ambitious accountant, ACA, to assist with the development of this thriving practice, malimited potential is offered to a andidate capable of making a positiva contribution to fulfill expansion plans, Contact David Paton 01-743-4836 or alternatively

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APPOINTMENTS **ADVERTISING** 

For further information call 01-248 8000

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During the past three years, Parkfield has been transformed from a foundry company with annual sales of £4 million into a highly profitable manufacturing and distribution group with annual sales in excess of £250 million.

Parkfield has a strong balance sheet and is therefore very well placed to take advantage of the considerable opportunities that exist for the organic growth of its companies and for making future acquisitions.

The position of Group Financial Controller reports to the Group Financial Director whose own role is very strongly business development oricoted.

The Controller's responsibilities are those normally associated with such a position, however, considerable emphasis is being placed on the development of financial policy, systems, procedures and cootrols. Other areas of particular importance are treasury and management information. There will of course be involvement in acquisitions.

Candidates should be qualified accountants, preferably in the age range 35-45. Experience at both Plc Group level and at operating company level is desirable, as is an understanding of manufacturing and distribution companies.

Candidates should also be self-starters, with a high degree of commercial acumen, technical strength and well developed interpersonal skills.

Salary is negotiable and will not present a barrier to the

recruitment of an outstanding candidate. Write including a full CV to Tim Elster, Parkfield Group Plc, Longdene House, Longdene Road, Haslemere, Surrey, GU27 2PH. GROUP

# **GROUP FINANCIAL** CONTROLLER

HASLEMERE, SURREY SALARY NEGOTIABLE IN EXCESS OF £50K + CAR. SHARE OPTIONS, ETC.

# Finance Director

#### South East England

Our client, a private company is an international produce merchant in the importing and distribution industry with a turnover of £15m. The company has existed for over 100 years and is a highly respected and well known supplier to all sectors of the food industry.

The company is now seeking a Finance Director. Reporting to the Chairman, you will be responsible for a small staff and for a full finance function using advanced financial support systems. Particular emphasis is placed upon timely, precise management information, particularly in the areas of contract commitment and foreign exchange exposure, and cash flow management including considerable bank liaison. Additional responsibilities include company secretarial duties, and liaising with external authorities,

The successful candidate will be a graduate

#### £35K-£40K + Executive Car

chartered accountant aged 28-33. You are likely to be currently in public practice with several years' experience at manager level. Experience of the "city", currency management, and the merchanting industry would be advantageous. Personal qualities will include strength of character, a high level of commitment, and a desire to have fun whilst creating wealth.

The compensation package includes a very competitive salary, a fully expensed quality car, family BUPA, and Life Assurance. After one year's service a share of the profits will

If you match the demanding qualities that my client requires, please submit your CV to Wayne Thomas. Executive Division, Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.

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**Assistant Financial** Controller INNOVATIVE MORTGAGE LENDING



FIRST MORTGAGE SECURITIES . LIMITED

# c.£22,000+Comprehensive Benefits

First Mortgage Securities is a leader in the development and funding of innovative and branded mortgage products. This new Group is backed by four major British institutional shareholders. To support the rapid growth of the business, they now wish to recruit a finance professional to play an important role in the. future development of the Group.

Reporting principally to the Controller, you will assist in the implementation of all financial and management information systems to ensure that daily activity is carefully monitored and accurately reported at all times. Duties will also include the preparation of statutory and financial accounts, the production of the management information package, budgeting and assisting with the development of business plans. You will also be required to support the treasury and company secretarial function. The company's open management style will ensure access to senior management.

Candidates will be Chartered Accountants aged 25-30 able to demonstrate capacity for initiative and hard work, preferably having previous experience in the financial services sector. They should also have good PC based systems experience, strong interpersonal and communications skills and be able to function equally well both on their own and as part of a team.

For further information, please telephone or write, enclosing full career details to Martin Krajewski, Firth Ross Martin Associates, Wardgate House, 59a London Wall, London EC2M 5TP. Telephone: 01-628 2441.



FIRTH ROSS MARTIN ASSOCIATES LTD.

#### Group Accountant

Young Fast Growing PLC

Richmond

to £25,000 + car

Our client provides a complete range of building design, technical and project management services. Since their recent successful stock market flotation, they have achieved impressive and accelerating growth and several exciting new opportunities are under consideration.

Strong financial rearragement is, however, critical to their success. They, therefore, wish to appoint a high calibra Group Accountant to be responsible to the Finance Director for the accounting, statutory reporting and cash management requirements of the group. You will also work closely with the management on the appraisal of acquisitions and their integration into the Group.

The position calls for a Qualified Accountant with several ye broad based experience in commerce. We will be looking for high technical skill coupled with the ability to manage an efficient accounting function able to respond to the demands of a fast expanding business.

Located in the attractive riverside town of Richmond, the position offers an attractive remuneration package, including a fully expensed car. Career prospects are excellent in line with the ambitions of this innovative and acquisitive group.

Please send concise details, including current salary and daytime telephone number, quoting reference D2020, to W S Gilliand, Executive Selection Division, Grant Thornton Management. Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.



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W2

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**EXECUTIVE SELECTION DIVISION** 

This prime opportunity arises at a time of exciting new developments in the history of this remarkably successful direct marketing company. An impressive client list together with its innovative and decentralised style of operation enable continued

The position reports directly to the Managing Director, and will involve close liaison on all matters of company policy and planning including new company formations and acquisitions; overall responsibility for improvement and implementation of systems, business forecasts, interpretation and communication of financial data.

The candidate profile is for a qualified Chartered Accountant aged to 35, with commercial experience. Essential qualities are, the power to disseminate financial data to more commercially and creatively oriented people, the ability to tackle any given set of problems and the strength of personality to consider the broader perspective.

To discuss this position in further detail, contact. Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history, quoting ref: HS 313,

#### HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London WIX 3FD. Tel: 01-629 4463.

# Manager – Treasury Operations

Central London

c £25,000 + Car

international interests and a record of consistent growth.

The Group's manufacturing activities are at the forefront of modern technology and turnover exceeds

A Treasury Operations Manager is sought to join a small highly professional team based at the Company's Headquarters in Central London. The principal duties will encompass day-to-day management of the Group's short-term borrowing requirements, investment of cash surpluses and foreign exchange management. He will have responsibility for the further development of the existing computer-based systems for treasury management and participate in the general liaison with the Group's bankers. In the course

Our client is a prestigious British Group with widespread the successful candidate is likely to gain exposure to other areas such as trade finance and the capital markets.

> Applications are invited from qualified accountants, aged up to 30, who have spent at least one year in Treasury, including experience in a dealing environment. Prospects of promotion both within the Department and

to a senior line role in one of the Divisions are excellence If you are excited by the challenge of working in a very progressive and innovative treasury equironment, then write enclosing a comprehensive CV and daytime telephone number quoting ref. 482 to Tony Martin, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or alternatively, to find out more telephone him on

01-831 2000.

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◆ c£21,000 + fully expensed

company car. Other benefits including

pension scheme & BUPA. Profitable and successful company.

 Reporting directly to the Head of UK finance function.

 Assisting with business decision making.

 Prospects for advancement to a financial management role within the Group. ♦ Modern, pleasant offices.

Accelerate your career... Financial Analyst

Our client is a major subsidiary of a multinational Group and employs 350 people in the UK. The Group operates in 60 countries and has been established in the UK for over 70 years. Although the traditional lines of business include, inter alia, the manufacture of industrial automation and production equipment, the Group has also moved into areas of technology which offer new opportunities for growth.

Responsibilities in this newly created position will include analysis, evaluation and action in relation to Divisional profitability, close liaison with Marketing Divisions in achieving targets and investigating data: and the preparation and implementation of special programmes for the Finance Department, including those for the management areas of the Company.

You must be a qualified accountant, probably a graduate, and be able to communicate effectively with non-financial management. You must also be a forward-thinking individual with the ability to generate new ideas. In addition to being PC literate, you must be familiar with computerised General Ledger systems.

Interested applicants should write in strict confidence to Peter Green, enclosing a comprehensive CV, at Douglas Llambias Associates, 410 Strand, London WCZR ONS, quoting reference



FINANCIAL & MANAGEMENT



LONDON BIRMINGHAM LIVERPOOL MANCHESTER ABERDEEN EDINBURGH GLASGOW DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WCZR ONS TELEPHONE: 01-836 9501

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# Financial Planning Manager

£25,000 p.a.

S.W. London

For a varied role, created to assist the Financial Director in the longer term aspects of financial planning, porticularly acquisitions/joint ventures; to monitor the performance of averseas companies in the USA, Europe and Australia; and to undertake a variety of ad hoc investigations and projects arising out of the

Applicants should be qualified accountants aged 25-35, with previous experience of company analysis/appraisals and business planning gained in industry arthe profession. Ref. E113.

£25,000 p.a.

S.W. London

To repart to the Finance Director and play o key role in establishing, managing and implementing a caherent systems policy for the finance function. The campony already operates integrated financial systems using DEC computers oided by linked P.C.s and a comprehensive range of sattware which will be subject to regular review and updating. Having goined a basic understanding of the arganisation, the systems accountant will be responsible for the approviation of existing computerised and manual systems and establishing opportunities for new systems; carrying through implementation of agreed proposals. The effectiveness of the systems is considered

on essential element in the planned expansion of the business.

Applicants should be qualified accountants aged 25-35, with previous systems experience goined in an offernative commercial organisation or during systems oudit work. Ref. E112.

Please reply in confidence quoting the relevant reference to:

Margaret Mitchell Mason & Nurse Associates 5a Station Road, Egham Surrey TW209LD, Tel: 0784 71255

Offices in London, Birmingham and Egham

Mason Selection & Search



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Charles Church the quality housebuilder has opportunities for newly qualified Chartered Accountants to join Regional management teams based at offices in Chesham Bois, Bucks and Reigate, Surrey.

Reporting to the Regional Managing Director, you will provide a full Management and Financial Accounts service to these developing Regions. In addition to your professional skills, you should be hardworking, enthusiastic and able to liaise with staff at all levels.

In addition to an attractive salary (negotiable), we offer a highly competitive benefits package.

Apply with CV to Miss H M A Bohan, Group Personnel Manager, Charles Church Developments PLC, Charles Church House, Knoll Road, Camberley, Surrey GUI5 3TQ

# **Financial Administrator Solicitors**

London W1

around £25.000

Faced with the requirement of an expanding practice our clients, a well established medium sized firm of Solicitors (with a total complement of 80), have created the demanding role of Financial Administrator. Working closely with the Partners the successful applicant will be responsible for all the accounting functions which are computerised and all aspects of administration including the supervision of the personnel function. He/she will consequently be the pivot around which all fee earning activities revolve. Candidates, aged 35-45, should as a matter of preference be professionally qualified but more importantly have gained experience in a similar position and possess the ability to communicate at all levels. Ref. 1472/FT. Write or telephone for an application form or send full details (with daytime telephone oumber and present salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

# Philips & Carpenter Selection Consultants



#### Micro **Systems** Accountant

REUTERS

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An opportunity has now arises within the Head Office of Routers Europe where the latest technology is used to report on its numerous Insureas and financial activities. It is a sophisticated, has changing and international environment in which highly developed Lotus 1-3-3 applications are used for financial reporting.

As a qualified, or qualifying accountant with well established p.c. skills, you will find there are excellent prospects for career progression both in the UK and elsewhere in Europe. The Company offers 6 weeks' holiday, a SATE Share Option Scheme, BUPR cover and the opportunity to work in arractive offices overlooking St. Entherine's Dock in the Tower Riddge are:

Please contact Bill Curteis Tel: 242 6321, Personnel Resources Ltd., 25 Grays Inn Road, London WC1X 8US.

The Obvious Choice

During the past three years, Parkfield has been transformed from a foundry company with annual sales of £4 million into a highly profitable manufacturing and distribution group with annual sales in excess of £250 million.

Parkfield has a strong halance sheet and is therefore very well placed to take advantage of the considerable opportunities that exist for the organic growth of its companies and for making future acquisitions.

A new position, of Group Internal Auditor, is to be created. We envisage a very compact but highly effective audit function whose role will embrace both conventional and operational audit. It will be both profit and control oriented and will reflect the Group's holding company philosophy, which is to give subsidiaries a very high degree of autocomy, while maintaining tight and highly specific financial controls.

Applicants should be able to evidence sound training and experience in audit, preferably but not necessarily, gained with one of the "big eight" firms. This should have been diverse in both type and size of company and should have been consolidated and enhanced by a subsequent period outside the profession.

Vitally important is maturity of judgement and personal presentation and, therefore, the ability to create an audit presence that enhances both profitability and control.

Opportunities for personal growth are considerable and salary will not preclude the recruitment of an exceptional candidate who may very well be in a similar role at present.

Write including a full CV to Tim Elster, Parkfield Group Plc, Longdene House, Longdene Road, Haslemere, Surrey, GU27 2PH.

# **GROUP** INTERNAL **AUDITOR**

**LOCATION FLEXIBLE** SALARY c£35K + CAR SHARE OPTIONS, ETC.

# **Financial** Controller

City

c£30,000

Our clients are the London operation of a successful major international company angaged in trading activities throughout the world.

A Financial Controller is to be appointed to control the London accounts function, produce regular financial and management information, and be responsible for treasury and foreign exchange operations. The business is fast-moving, and the successful candidate will be working as an integral part of a small, young team where a shirt sleeve approach is essential. This is an excellent opportunity to join a busy and profitable operation and participata in its growth.

The job would suit a young, qualified and energetic accountant, preferably chartered, ideally with experience in a financial services or other relevant business environment. Experience with computerised accounts systems would be invaluable.

Please apply with a full CV including current salary and daytime talephone number, quoting reference FT00 to:

BinderHamlyn MANAGEMENT CONSULTANTS

Roger Bull, Executive Selection Division Binder Hamlyn Management Consultants B St Bride Street, London EC4A 4DA

#### BSC (Industry) Ltd

#### Accountant **Financial Services** To £18,000

BSC (Industry) Ltd is the job creation arm of the British Steel Corporation, providing finance in the form of unsecured and secured loans, share capital and managed workshop premises to start-ups, expanding and relocating companies in the steel closure areas.

Based at the Head Office in Croydon, the successful applicant will manage the financial accounting function of the company.

Reporting to the Finance Director, your prime responsibilities will be: preparation of accurate and timely

- management and financial accounts budgets, forecasts and cash flows
  purchase and sales ledgers and
- investment accounts
- treasury function
- developing computer systems. You will have wide experience in both financial and management accountancy and staff supervision.

Candidates, aged 25 to 35, will be qualified or finalist and educated to degree standard.

Please send full c.v. together with details

of your remuneration package, to:-Mrs D Coles British Steel Corporation 9 Albert Embankment London SE17SN.

#### **APPOINTMENTS ADVERTISING APPEARS**

also appears on Pages 10 and 11

# **Financial Appraisal** and Evaluation

#### New business development in a multinational company.

The Ventures Division of the Costain Group was set up just over a year ago to create work, mainly for companies within the Group's Engineering and Construction sectors, by direct equity participation in leasible projects. The Division consists of a small number of people each with different professional backgrounds. They have individual responsibilities and areas of activity for specific projects but assist one another by providing specialist advice and input where necessary. advice and input where oecessary.

Within this framework the Division has created a new and exciting position, primarily to evaluate and advise on the financial and commercial viability of projects, investments and company acquisitions. There will be opportunities to initiate the identification and development of profitable equity investments and to negotiate the Company's involvement on acceptable terms. There will also be responsibility for maintaining the financial records of the Division.

Obviously, the Company regards this as a key position in its future development and will, therefore, be looking for candidates with a strong financial background, a further business qualification such as an MBA and/or significant experience in project finance.

The remuneration package will be competitive and will reneci ine nign levei of ability and experience inal ine joon will bring to the Ventures team. The position is based in Woking Surrey and assistance with relocation will be provided where appropriate.

Please write with full details of your experience and your achievemeots, explaining how you feel you can contribute to the work of the Ventures Divisioo to Miss V Meehan, Personnel Manager, Richard Costain Limited, 111 Westminster Bridge Road, London SE1 7UE, or alternatively, telephone, her oo 01-922 8565.

Richard Costain Limited

CUSTAIN

# Internal Auditor with line management potential

#### Excellent package negotiable **Bedfordshire**

Norton Telecommunications Limited is the leading independent UK supplier of telecommunications equipment. With the backing of Siemens, one of the world's largest electrical and electronic engineering organisations, we have introduced new accounting, costing and administrative procedure to support our major expansion programme. As a result we can offer an ambifious young Accountant the opportunity to become our first Internal Auditor.

Reporting to the Financial Director, you will be responsible for producing regular reports on the Company's operating efficiency based on your audit findings.

This is an exciting career move for a Chartered or ACMA qualified Accountant who wants to gain industrial experience as a step towards a line management post. Rapid promotion is possible in Norton Telecommunications and the Siemens Group.

Please write with your career details and salary details, or ring for an application form to Mr. P. Merrick, Personnel Manager, Norton Thiocommunications Limited, Bilton Way, Luton, Bedfordshire LU1 1UU. Tel. (0582) 454545.

**WORLDWIDE** 

CAPABILITY IN

CONTRACTING,

MINING, HOUSING & PROPERTY

#### ROUGH TRADE RECORDS

The fastest growing independent record label and part of the employee-owned international Rough Trade Group, requires an

#### ACCOUNTANT

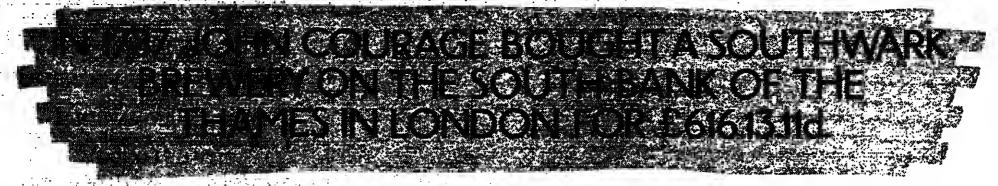
to head up its accounts team.

The successful candidate is likely to be 25+, looking for a career move into his or her second commercial appointment, professionally qualified, computer literate, and capable of communicating well with staff, directors and artists. Specific responsibilities for accounts staff, monthly reporting, contract control, and continued systems development, with board level input

Salary on a scale £19-23,000. Applications in writing to:

**Business Manager** Rough Trade Records Ltd 61 Collier Street

London N1 9BE by 29th January 1988, for interview early February.



# FINANCIAL MANAGERS 200 YEARS ON OUR STORY HAS JUST BEGUN

Last year at Courage, we celebrated our bicentenary: this year we begin a new phase of development.

Since joining forces with the multi-national Elders IXL Group we have embarked on a challenging and fast-moving development plan. This in turn has created new financial roles within the company.

We have opportunities for:

- Management AccountantsFinancial Project Manager
- Financial Planning Manager
- Financial Accountant
- Financial Analysts

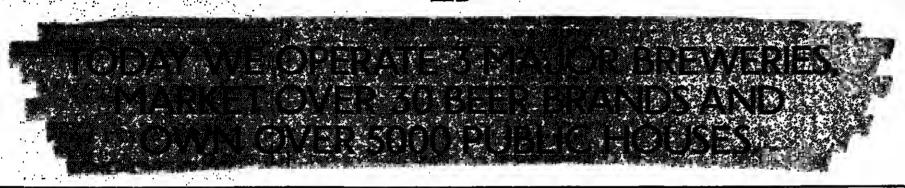


COURAG LTD

Expansion means that there is scope for ambitious ACA, ACMA or ACCA qualified professionals to progress their careers within the company and elsewhere in the Elders Group.

Salaries up to £25,000, depending on experience, will be offered together with an excellent benefits package, which in most cases includes a company car and generous relocation assistance. All posts are based at our new headquarters in Staines.

To apply, send full cv to David Lyon, Personnel Manager, Head Office, Courage Ltd, Anchor Terrace, Southwark Bridge, London SE1 9HS.



#### WALLEM SHIPMANAGEMENT (ISLE OF MAN) LTD FINANCE DIRECTOR

We wish to appoint a Finance Director based in our offices located in Dougles, Isle of Man, who will join a team of three other directors responsible for running the Company on a day-to-day basis.

This is a challenging appointment which calls for good financial and menagement skills. The requirements are for a qualified accountant with, preferably, experience in a service industry and aged between mid-30s and mid-40s.

Selery is negotiable together with a generous relocation package.

Applications should be sent to;-A. M. Deleney, Wescol House, 43 Worship Street, London EC2A 2LB

#### HEAD OF FINANCE (DIRECTOR DESIGNATE) WINDSOR c £20,000 PER ANNUM + BONUS

This is an opportunity for an enthusiastic, commercially aware, qualified accountant to join the senior management team of e small but successful publishing Company.

The NFER-NELSON Publishing Company is the UK's leading publisher and distributor of tests and assessments used by educetlonalists, clinicians and by personnel professionals for recruitment and by personnel professionals for recruitment and manpower planning. NFER-NELSON has an international reputation for quelity of product and service.

The Heed of Finance will report to the Managing Director end will be responsible for Company finance, order processing ectivities and also for the computer systems and for continuing the introduction of new technology into the Company.

The Company is besed in attrective modern offices in Windsor Town Centre.



For further details and an application form please contact:
Sue Martland,
The NFER-NELSON Publishing
Company Limited, Darville House,
2 Oxford Road East, WINDSOR, Berks,
SL4 1DF Tel: 0735 858961

# Internal Audit

City

Our client is pre-eminent in the world of international insurance and reinsurance broking.

The company wish to recruit an internal auditor to join their professional team and participate in the "risk analysis" approach to group financial control. This position offers the right individual a stepping stone into the organisation, leading to a choice of excellent career paths.

The ideal candidate will be a recently qualified chartered

c£25,000+Car

accountant who has trained with a major international practice, and has the ability to communicate at all levels.

Familiarity with computerised systems is required, and previous insurance audit experience is desirable but not essential.

Interested candidates should telephone:

Diane Forrester on 01-831 2000, or write to her at 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor StAlbans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

# FINANCE DIRECTOR

£27,000 + Car + Booms

- Bouns - Relac

West Midlands

ROBERT

Our Client is a well established and internationally respected group of U.K. companies with a turnover of £18m and which manufactures high quality hydraulic systems and components for specialist markets both at home and abroad. The group operates four British manufacturing plants and is itself an autonomous subsidiary of a major U.S. multinational with world turnover exceeding \$300 million. Receot growth has been steady with an emphasis oo developing niche markets to original equipment manufacturers in construction, mining, materials handling, agricultural and defence industries.

The Finance Director will be expected to make a significant management contribution at both nperating and group levels, controlling 4 managers and 25 staff in 4 locations and with total responsibility for the finance and IT functions. In addition to management information, treasury and U.S. reporting, the brief includes control of the continuing development and application of computer systems, including the installation of a major mainframe upgrade. As a key member of the small senior management team, and reporting to the U.K. Managing Director, this is a "hands oo" position with emphasis on staff motivation and development. The successful applicant will be expected to contribute to decision-making across the complete range of husiness activities.

Suitable candidates will be mature and qualified Accountants, aged around 40, with solid manufacturing and computer systems experience who can demonstrate the sound thinking and broad range of business skills required in a senior executive role. The substantial remuneration package includes bonuses, beoefits and relocation assistance if required.

Please apply directly to our Advising Consultant John Woodcock at Robert Half, Kensingtoo House, Suffolk Street, Birmingham B 1 1LN. Telephone: 021-643 1663, evenings 0386 750962.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester

# **Group Financial Controller**

#### ... an international opportunity

US \$70/80,000

Antwerp, Belgium

Our client is an international organisation, principally concerned with tobacco and commodity trading and shipping. The Group has expanded impressively since it was established eleven years ago and tumover is now around \$170 millions.

In line with this growth, the financial function is being re-organised and there is now a requirement for a strong financial manager to report to the Group Managing Director. This will be a dynamic head office role with a brief not only to co-ordinate accounting activities worldwide but also to be responsible for all treasury and banking functions including credit lines for outlying operations. The successful candidate will be appointed to the Group management board.

It is likely that your qualifications will be based on the British system and equivalent to ACA. You should have gained several years' senior management experience in an international, commercial environment. Personal qualities will include ambition and assertiveness with above average energy and commitment.

if you consider that you have the necessary qualities, please write - In confidence - to Nigel Bates FCA, ref. B.34022.

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ASST. DIRECTOR OF FINANCE c£30,900+car+bens

Our client, a prominent institution in the FINANCIAL Sector, require a motivated and versatile individual with a high level of post qualification experience, not above the age of 35. Executive, technical and supervisory roles to perform. Please apply for full specifications. ACCOUNTANT to £20,000 for energetic, part-qualified in late 20's to control small client

for energetic, part-qualified in late 20's to control small client accounts for a young, progressive Public Practice. Also manage 2/3 book-keeping staff, London.

AUDIT SUPERVI-SORS/ASST. MANAGERS

SORS/ASST. MANAGERS £18-20,000 packages. "Top 8" practice and medium WI firm both offer tangible prospects and solid career path to thos with good exam.

Mike Morell, Meridian Rec Cons., 25 Museum St. WCIA 13T 255-1555 FINANCIAL ACCOUNTANT
SW1
£25,000 + Car + Benefits
BAT INDUSTRIES

With a tumover in excess of £19 billion, B.A.T Industries is one of the largest enterprises in the world. Its principal activities are in financial services, retailing, paper and tobacco.

They are seeking to recruit a qualified chartered accountant to join their small group accounting team. This is a technically demanding role with responsibility for receiving, analysing and interpreting financial results from group operating companies. You will advise and consult on accounting policies and procedures to director level, both at the centre and at subsidiary company level and take a major part in the production of the group's published financial reports. This is a career position offering promotional prospects within the group headquarters and operating subsidiaries.

The successful candidate will be aged to 30, with experience of large listed companies either directly or through audit. The environment will appeal to ambitious, adaptable individuals who would enjoy working in a highly motivated team.

For further details, contact Leon Hawthorne or Anne Forsyth on 01-629 4463 (or 0279 726031 evenings and weekends). Alternatively write enclosing a full curriculum vitae quoting Ref; AF 849.

HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albernarie St., London WIX 3FD. Tel. 01-629 4463.

# Finance Manager

WEST LONDON



C£20,000 + CAR+Benefits

Our client is one of the World's leading manufacturers and retailers of luxury leather goods and exclusive perfumes.

As the UK Operation is now expanding the Company wish to appoint a Financial Manager to oversee all the UK financial activities.

This is an excellent opportunity for a young qualified accountant, aged 24 to 30, to join an exciting international organisation which can offer first class experience and further career development opportunities.

Please send a full CV with handwritten covering letter quoting ref H381 to: R. N. Collier Esq.

50 St. Andrew Street, Hertford, Herts. SG14 UA

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

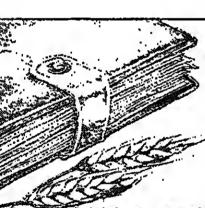
# Financial Controller

Southern England

c£35.000 + car and other benefits

Our clients are a high-profile company with a retailing division supplying specialist consumer goods through a national network of some 150 outlets which has been expanded dramatically during the last two years. Future plans are equally ambitious and the Financial Controller will be expected to sustain a high-quality financial service to the board and senior management in this expanding business. He or she will manage a small department operating an autonomous accounts function in which the emphasis lies on the evaluation of business opportunities, the operation of meaningful planning procedures and the analysis of operating results. This is a fastmoving, flexible environment in which initiative and commercial instincts are encouraged. The person appointed will therefore oeed to demonstrate that as well as being technically disciplined, he or she can interpret data and have the personal presence to contribute to the general direction of the business. Applicants must also be qualified and aged in their 30's with experience in a marketing oriented environment, Relocation expenses will be met and attractive fringe benefits include a non-contributory pension scheme and private medical insurance. Ref. 1655/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R. A. Phillips, ACIS. FCII, 2-5 Old Bond Street, London W1X 3TB, Telephone: 01-493 0156 (24 hours).

# Philips & Carpenter Selection Consultants



# Who says all the big money is in the City?

Surrey. c.&25K package + car

jams, and all the frustrations of the rush hour just to earn a big City salary. This could soon be all behind you. Join this 'core business' subsidiary of a multi-national group and you'll be able to enjoy all the advantages of the green belt and still earn a package that's more in keeping with London living.

Based in the heart of Surrey, a Chartered Accountant, aged late 20s-mid 30s, is sought to join the management team. To succeed you'll need to display the necessary flair and creativity to review existing financial systems and provide sound practical advice on their improvement. As a result, it will be

essential that you have a sound knowledge of computer systems, accounting standards and statutory obligations.

Your commercial instinct and detailed technical knowledge, allied to an imaginative and energetic approach to achieving targets, will ensure rapid career progression.

The company package includes an extremely attractive basic salary with an excellent profit share scheme, in addition to relocation expenses where appropriate.

Write with full CV and daytime telephone number to Patrick Donnelly quoting ref: FT/017.

PD Consultants

314/316 Vauxhall Bridge Road, London SWIV IAA. Tel: 01-828 2273.

# Hinancial Controller

Excellent Salary + Car

West-End

Austin Knight is a privately owned British Advertising Group with a turnover of some £100 million worldwide. We are a dynamic, profit orientated company committed to further expansion with agencies throughout

the UK, Europe, North America and Australia. We now require a Financial Controller who will be responsible to the Finance Director for the direct management and day-to-day control of the UK accounting

function comprising some 50 staff. This is no ivory tower position and he or she will be expected to become fully involved with and contribute to the running

Candidates will be fully qualified and aged between 29-35 with a strong commercial outlook.

The salary is negotiable and other benefits include a car, private health cover and pension scheme.

Please write enclosing full CV and details of current salary to Bob Gunning, Austin Knight, 17 St. Helen's Place, London EC3A 6AS. Please quote Ref: 126/JRG/88.

Austin

#### FINANCE DIRECTOR (DESIGNATE)

Horsham

£25,000 + benefits\*

A small but expanding group with an excellent reputation for quality seeks a financial executive who can cootribute positively to the development of the business. The group designs, manufactures and installs custom built equipment used in the construction of commercial and industrial buildings.

Reporting to the Managing Director, the successful candidate will control the accounts, data processing and general administration functions. Key responsibilities will be to improve the quality of management information, provide relevant financial advice and play an active role in the management team.

Applicants should be qualified accountants, preferably aged 35-45, who combine a shirtsleeves approach with experience in a small organisation and an understanding of engineering industries.

\*Beoesits include fully expensed car, profit share, pension, private medical cover and after a qualifying period, equity participation.

Please send a comprehensive career resumé including salary history and daytime telephone number, quoting ref: 2889 to G J Perkins, Executive Selection Division.

# **△**Touche Ross

The Business Partners

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HB.

Telephone: 01-353 7361.



#### **ACQUISITIONS &** INVESTIGATIONS

Newly/Recently Qualified Accountant

£22,000-£25,000 + carCentral London

Within an Industry tipped by City Analysts for a profitable and promising future, this international construction/ engineering group will provide a young accountant with considerable exposure to corporate decision making.

Join a team of 3 qualified accountants reporting to the Group Financial Controller.

Responsibilities will include analysis of potential acculations, Investment appraisal, review of operating companies performance and 5 year strategic plans.

Aged mid 20's and qualified ACA/ACMA/ACCA, you can

anticipate promotion to group Controllership or subsidiary Directorship within 2-3 years.
Please contact JANE EASTON, Ref: 4938

Alderwick

ALDERWICK PEACHELL and PARTNERS LTD., Financial and Accountancy Recruitment, 125 High Holborn, London WC1V 6QA, Tel: 01-404 3155.

# Chief Accountant

City

Salary c£20,000 + Benefits

Our Client, a leading International firm of Loss Adjusters, have recently undergone substantial expansion both oversets and in the UK. Consequently, they have identified a need for a Chief Accountant to take responsibility for the UK accounting group. The Group is planning further growth in 1988, leading to a subsequent elevation of status and responsibility for the Chief Accountant.

Reporting to the Group Financial Controller, and responsible for a small accounts department, the successful candidate will be a qualified Accountant with commercial awareness and strong management and financial accounting skills. Good computer appreciation is essential, as the candidate will have overall responsibility for the maintenance and development of the Group's computer systems.

Ideally, aged between 24-30, the candidate must show real commitment as a Board position is envisaged in two to three years. Interested candidates who meet these criteria should send a comprehensive curriculum vitae, giving details of current remuneration and a day-time telephone-number, quoting reference LM680, to Carol Jardine at Spicers Executive Selection, 13 Bruton Street, London WIX7AH.



SPICERS EXECUTIVE SELECTION MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

# FINANCIAL CONTROLLER

Manufacturing

**Midlands** 

A new appointment made necessary by the success and growth of this clothing manufactures, part of a major British group with an enviable international reputation

Responsibilities include the control and coordination of the accounting and reporting stems of all UK operations, including the provision of accurate information, analyses and reviews. This will involve close liaison with procurement, production and UK sales. The successful candidate will be 30/40 (probably), a qualified accountant with

experience in a batch production operation and proven managerial competence. The prospects are exceptional and the remuneration includes a bonus based on a salary c. \$20,000 plus car. Relocation allowance negotiable.

Please reply in confidence, giving full personal and career details, quoting ref

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en 061-834-9381 or write to him at: Alexandra Bulldings, Queen Street, Manchester, M2 5L1 er, M2 5LF

**FINANCIAL TIMES** 

#### **-- Continental** insurance.

ASSISTANT TO THE FINANCIAL CONTROLLER **MAJOR MULTINATIONAL** INSURANCE COMPANY CITY OF LONDON

Salary - £22,000 plus excellent benefits including non-contributory Pension Scheme.

The Continental Corporation is one of the largest composite insurance companies in the United States and an Assistant to the Financial Controller is required for one of its U.K. subsidiaries.

Duties will Include:-

- Direct supervision of small close-knit accounting department ensuring monthly management reports are prepared in a timely and accurate manner.

Assisting in development and implementation of improved computer system within the U.K. subsidiary and European branches of a U.S. affiliate.

Responsibility for reporting-on and monitoring results of 'Continental International' operations in France, Germany, Italy, Holland and Belgium, including limited travel to these countries.

Applicants for this responsible position should:be recently qualified chartered accountants.
be aged 24 to 30 years

have insurance industry experience gained in either an audit environment or with a Property/Casualty Insurance Company.

Applicants should write in strict confidence with a full C.V. to:

Ms L Dawson, Manager - Personnel,
The Continental Insurance Co. (Europe) Ltd,

Continental House, 77 Gracechurch Street,

London EC3V ODL

**Assistant Budget and** Management Accountant

**At Corporate Headquarters** 

000,813 of qu London EC1 There is a high profile position for a part qualified accountant within Corporate Headquarters, a multi-million pound organisation at the leading edge of

British Telecom's commercial revolution. Responding to a wide ranging brief, you will be responsible for providing headquarters management accounting reports including the monthly departmental figures and regular reviews with the Group MD. Among other duties will be the investigation of, and briefing to senior management on budget variances and forecasting errors and the evaluation of capital expenditure project proposals for Headquarters.

Condidates will need to be part qualified. accountants, preferably with experience of SBCs and spreadsheets and a knowledge of data-base

Well developed interpersonal and written skills, together with the ability to work under pressure are essential. Starting salary, inclusive of London Allowance, is up to £18,000 depending an experience and

reations. For further information call Andrew Bird on 01-356 5461. To apply, please write with full CV to: Ann Hulbert, British Telecom Management Recruitment Centre, 3rd Floor, Hoddon House, 2-4 Fitzroy Street, London WIP 5AD.

British Telecom is an equal opportunity employer. Applications are welcome from all suitably qualified individuals irrespective of sex, racial origin or disability.

TELECOM

#### CORPORATE **FINANCE** YOUNG, UPWARDLY MOBILE

**CHARTERED ACCOUNTANTS** 

Two graduate Chartered Accountants, aged 24-29, are sought by a leading merchant bank based in the City. Working in an expanding and dynamic environment. your responsibilities will cover mergers, acquisitions, bids, defences, flotations, management buyouts, new issues and specialist financing exercises. To qualify for consideration, you should possess an excellent track record, strong interpersonal skills and both enthusiasm and commitment. The remuneration package and career prospects will satisfy the most ambitious.

The bank is a leading player in a competitive field and ascribes its success to assertive marketing and a combination of first class service and applied technical expertise.

If you are interested in these exceptional opportunities, please write briefly enclosing a C.V. or telephone for a personal history form quoting ref. 5030 to Angela Britton who is advising the bank on these appointments.





# SECTION II - COMPANIES AND MARKETS

# FINANCIALTIMES

Thursday January 21 1988

MR CARL ICAHN, the New



AMERICAN HOME PRODUCTS POISED TO TAKE OVER US DRUGS GROUP

# Sanofi quits A.H. Robins battle

SANOFI, the fast growing
French pharmaceutical company controlled by the Elf
Aquitaine oil group, yesterday
withdrew its bid for for AH.
Robins, the US drug group, following the emergence of American Home Products as the clear
winner in the \$3bn bid battle. winner in the \$3bn bid battle. . .

The French company said it had decided to pull out of the contest because the stakes for Robins bad become too high for Sanofi after AHP raised its offer last week by \$100m to shore at Tuesday's closing price \$700m. But Sanofi added that it of \$72% for AHP stock continued to be interested in a Sanofi had offered to invest. US market acquisition. ...

under bankruptcy protection from liability claims by 200,000 women over its Dalkon Shield intra-uterine contraceptive.

Rockwell

improves

to \$192.9m

has reported higher first-

quarter carnings with improved profits from elec-tronics and automotive operations offsetting the phasing out of its large pro-gramme to build B-1B bomb-

The results indicate a suc-cossful transition from

The results indicate a succossful transition from
dependence on the bomber
project to a wider range of
businesses, the company
said it expressed optimism
for higher carnings in 1988.

The order backlog rose 36
per cent to \$14.5bn with the
B-1B accounting for only
\$1.5bn against \$3.5bn in
1986. The order book "represents our strong position
in several important commercial businesses and our
continuing major position
in acrospace and defence
electronics," Mr Donald.
Beall, president, said.

Net profits for the first
quarter ended December
were \$192.9m, or 71 cents a
share, against \$149.4m, or
53 cents, a year earlier. The
latest figure included a gain
of 18 cents a chare from a
tax adjustment on B1-B

tax adjustment on B1-B Sales dipped to \$2.68bn from \$2.87bn, reflecting a

fall in aircraft revenues to \$404m from \$852m. Excluding the tax adjust-ment, profits were compara-ble with the previous year's.

even though aerospace operating profits fell to \$176.7m from \$136.2m, Mr Beall noted.

ers for the US air force.

ers

...

 $\omega^{-2\epsilon}$ 

. (5)

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The AHP plan would establish a cash trust fund worth \$2.375bn for Dalken Shield con-

Apple earnings surge in first quarter

APPLE COMPUTER, benefitting launched during the previous co-operation agreement with fiscal year.

Computers among business our new products strategy is users thanks to models introduced last year, has reported surging sales and profits for its first quarter ended January 1.

Co-operation agreement with Digital Equipment, a leader in mid-size computers. The companies are aiming for greater ease of use of their machines in netsure of use of their machines in netsure quarter ended January 1.

Sales momentum continued to be strong throughout the

urging sales and profits for its irst quarter ended January 1.

Net profits doubled to Net profits doubled to help carvo out a significant riche in desk-top publishing and other corporate uses.

Chairman, said. Models with works.

Sales momentum continued to be strong throughout the quarter," Mr Sculley said. "We experienced comparable sales in the said other corporate uses.

\$121.4m, or 92 cents a share, miche in desk-top publishing experienced comparable sales from \$58.5m, or 45 cents a year, and other corporate uses.

Recent efforts to push further and international markets.

ter's sales of \$1.04bn, up 57 per into business markets have These trends indicate that fiscent from \$662.3m a year ear included the introduction of cal 1988 is off to a strong lier, came from products new laser printer models and a start."

**Bowater Inc doubles net** 

income as sales surge

But after the latest American courts. Home Products offer, Sanofi The

two committees representing two committees representing Dalkon Shield claimants and Outside shareholders in the Strong contender in the contest bankruptcy proceedings.

Further legal challenges cannot be ruled out, but these andersements give the plan a better chance than any previous proposal of being approved by the bankruptcy judge, Mr Robert Merhige, and avolding subsequent appeals to higher courts.

Robins bad become too high for Sanofi after AHP raised its offer last week by \$100m to share at Tuesday's closing price of \$700m. But Sanofi added that it of \$72% for AHP stock.

Sanofi had offered to invest US market acquisition.

Robins has been operating after believed to invest and offer in the company after five years. It had also recently promised better twomen over its Dalkon Shield claimants and offer the latest American courts. The key to winning over the said yesterday that it was not in the interest of the company and its shareholders to pursue the contest for the acquisition of Robins on similar terms as those made by American Home products.

Sanofi had offered to invest 58 per cent stake in the company after five years. It had also recently promised better two products of the company would have terms to the women seeking intra-uterine contraceptive.

results

UNYSIS, boosted by strong seen throughout the year. July 1 1986. Operating profit ness, has reported record fourth quarter orders, revenues and profits, cementing its first full year following its creation by the merger of Burroughs and Sperry.

The company "has clearly emerged as a much stronger competitor and a more profit-competitor and a more profit-competition."

Seen throughout the year. July 1 1986. Operating profit margins rose to 14.2 per cent, reflecting better manufacturing efficiency, sharper market focus and accelerated development. Net sharper market focus and accelerated development. Seen which reflected heavy restrictions equipment. Net sharper market focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months are profits for the three months focus and accelerated development are profits for the three months are profits for the three months focus and accelerated development are profits for the three months focus and accelerated development are profits for the three months for the profits for the profits for t Debt as a percentage of total capital fell 10 percentage points to less than 32 per cent during the year as Unisys paid down \$650m of debt. Unisys said it Sperry.

The company "has clearly emerged as a much stronger competitor and a more profitable entity than either of the larger companies were individually," said Mr Michael Blumen-shall chairman.

\$215.2m or \$1.00.2 yrestruction less than 32 per cent during the year as Unisys paid down \$650m of debt. Unisys said it exspected earnings to grow at a double-digit rate this year with ually," said Mr Michael Blumen-shall chairman. In contrast to international Business Machines which on Tuesday reported slow sales growth in the quarter, Unisys' US commercial orders improved markedly, which continued a quarter-by-quarter acceleration was \$471.1m, or \$3.15, com and strong user acceptance of new products.

1t plans to double the number compared with last and this spear compared with last and this growth in the second half.

strong new products, saw net income for the Decem-

In contrast, Bristol-Myers,

man, eaid profit margins improved for the 15th year Domestic sales were no 10

per share earnings rose 20 per cent against year-ear-lier levels to 95 cents, while sales rose 12 per cent to

ring gain was included.
He said a recommendation

share from 45 cents would be made later this month. The earnings per share rise for 1987 was attributed mainly to continued unit growth and the strength of major currencies against the dollar.

#### Growth takes Unysis to record **US** drugs companies post mixed

By Our New York Staff

AMERICAN HOME Products, the US drugs and household products group, yesterday reported only a modest rise in fourth-quarter net income to \$215.2m or \$1.47 a share, on almost flat sales of \$1.21bm.

The New York-based company, which is losing market share in several established drugs and lacks strong new products, saw

her income for the December quarter rise 8 per cent.

Net income for the year was \$845,1m or \$5.73 a chare, against \$778.8m or \$5.18. Sales were \$5.03bn, against \$4.93bn.

a similar-sized pharmaceuti-cals group, reported a 14.7 per cent increase in fourth-quarter uet incomo to \$174.1m or 61 cents a share. Sales rose 12.9 per cent to

For the year, net income rose 20.4 per cent to \$709.6m or \$2.47 a share, sales up 11.7 per cent to

Mr Richard Gelb, chair-

per cent in the year but for-eign sales rose 17 per cent. Meanwhile, Warner-Lam-bert said its fourth-quarter

Mr Joe Williams, chair-man, said 1987 sales rose 12 per eent, to \$3.5bn from \$3.1bn.

Barnings per share rose 17 per cent to \$4.15, from \$4.18 a year earlier, when a 64 cent special non-recur-

that the quarterly dividend be lifted to 54 cents per share from 45 cents would

# BY OUR NEW YORK STAFF BOWATER INC, the largest US newsprint maker, reported a dvanced by over 33 per cent to \$1.23bn. Becamber quarter thanks to strong demand and higher prices for its main products. Bowater, which was spun off from its UK parent in 1984, said that fourth-quarter net income was \$29.5m or 77 cents a fully diluted share, against \$13.9m or 43 cents a share in the previous corresponding period. Sales during the quarter jumped 36.5 per cent, from \$255.8m to \$349.2m. For the year, which produced record results for Bowater as for other US paper companies, net income was \$81.1m or \$2.12 a share, against \$49.4m or \$1.49 in 1986. Total sales for the period advanced by over 33 per cent to \$1.23bn. Mr A. P. Gammie, chairman, said: "We enter 1988 with strong markets, higher prices, costs under good control and excellent prospects for the year were helped by the weaker dollar and price increases in newsprint, coated paper and pulp. Sales from computer papers more than doubled to \$67.3m through the purchase of Star Forms. The 1986 net earnings include losses on retirement of fixed quarter and \$7.6m in the year. Results include Star Forms from late December 1986.

FCC rejects Murdoch request

# Sharp advance at revamped Honeywell

HONEYWELL has reaped the rewards of an extensive restructuring with a strong upturn in profits in all its manufacturing with \$12.9m or 28 cents from \$1.02bn would have been such that \$1.24bn or \$1.02bn would have been not taken over Unisys' Sperry against \$1.24bn agains

Write-offs for restructuring growth and another yoar of with \$1.02bn.

The unit benefited from better margins and growth stratefinal loss \$492.8m or \$10.94.

Revenues for the quarter rose to \$1.99bn from \$1.62bn. Full—sion's operating profits rose to lightweight torpedoes.

The unit benefited from better margins and growth strategies designed to offset the control of the control

#### Icahn says Bankers Trust jumps to Hammer \$284m in fourth quarter interested in Texaco

MR CARL ICAHN, the New York corporate takeover specialist who is attempting to drum up a bid for Texaco, said yesterday that Mr Armand Hammer, the 89-year-old oil industry veteran, was interested in the bankrupt oil giant. Mr Icahn, who has bought heavily into Texaco in the last three months, told the court supervising the company's bankruptcy that he met Mr Hammer, who is chairman of Occidental Petroleum, sevoral weeks ago. Occidental Petroleum, sevoral weeks ago.

Mr Icahn, who is Texaco's biggest stockholder, said Mr Hammer Thad an interest in buying Texaco or its Canadian subsidiary, Texaco Canada, which is thought to be worth about \$25m. Occidental, which is half the size of Texaco, had

no comment yesterday. Texaco stock rose \$1/4 to \$38 in morning trading yesterday.

Mr Icahn was petitioning the court for permission to file a plan to lead Texaco nut of ankruptcy.
The plan, which seeks to strip The plan, which seeks to strip the company of protection against takeover, is thought unlikely to be accepted because it is opposed by powerful com-mittees representing Texaco creditors and stockholders, who support the management's own

RECORD PROFITS in the bond against \$427.9m or \$6.01 in and foreign exchange markets boosted Bankers Trust's net searnings by 192 per cent in the yesterday took a more consertourth quarter, to \$284.5m or vative approach to Third World \$3.70 a share. In 1986 Bankers' It is the armed \$187.0m or \$1.39.

Bankers Trust attributed its. timental Illinois reported a net results to the "unusual market loss of \$235.8m or \$2.30 a conditions" in the wake of October's stock market crash.

As a major trader in govern
Saginst \$427.9m or \$6.01 in \$39.4m, or 40 cents per share, because of a \$350m addition to its provisions for LDC debt. The loss compares with year ago fourth-quarter earnings of \$124.3m, or \$1.15 per share. Net credit losses in the quarter totalled \$140.3m, including about \$55m of charge-offs on country debt, versus net credit losses of \$91.7m in the 1986 fourth quarter.

conditions" in the wake of October's stock market crash.

As a major trader in government and municipal bonds, the bank appears to have taken adventage of the rise in bond prices and currency volatility which followed the market crash. Unlike trading firms in the livestment banking business, Bankers Trust had negligible exposure to equity prices.

Trading account profits and commissions soared to \$145.5m in the fourth quarter of 1986 in the second quarter, the bank's profit for 1887 came to only \$1.2m or two ceots a share, or 16 cents in 1986.

The bank added \$200m to its fourth quarter.

The bank added \$200m to its fourth quarter.

Security Pacific reported a profit for the year of \$15.7m, or 1 cent per share, against uct earnings of \$455.1m, or \$4.23 per share, in 1985.

It made \$908m in additional loan loss provisions for third world debt in 1987, lifting its secures to 33 per cent of outstanding to an outstanding reserves to 33 per cent of outstanding to an outstanding reserves to 33 per cent of outstanding to an outstanding reserves to 33 per cent of outstanding reserves to 34 per cent of Third World debt in 1987, lifting its non-trade exposure.

Bankers Trust has decided not to add to its reserves and trust event of \$84.8m after adding reserves to 33 per cent of outstanding reserves to 34 per cent of Third World reserves to 35 per cent of Third World reserves to 35 per cent of outstanding reserves t

#### Stanadyne rejects bid attempt from Emhart

BY OUR NEW YORK STAFF

based manufacturer of preci- He has the power to vote and sion metal products, yesterday the power to veto the sale of rejected as inadequate a \$600m the shares.

STANADYNE, a Connecticut- the total, held in three trusts,

rejected as inadequate a \$600m or \$40 a share takeover offer from Emhart, the diversified industrial group.

It intends instead to explore other alternatives such as the sale of the company to a third party, a leveraged buyout, or recapitalisation. "Numerous" \$21.1m or \$1.47 on sales of parties had already approached the company, Stanadyne also reported a standard following the announcement.

Mr Crane Hauser, a Stana-

Its shares soured \$3% to \$43%

Its shares soured \$3% to \$43%

The company, which is a leader in plumbing products, said all segments contributed to dyne director, said he declined the improved results. An autoto tender to Emhart 4.8m com-mon and class A Stanadyne detracted from its earlier per-shares, some 33.2 per cent of formance.

#### De Benedetti bid set for approval

By William Dawkins in Brus

BELGIUM'S BANKING COM-MISSION, which supervises the country's takeover code, was last night expected to give its formal clearance for Mr Carlo De Benedetti's partial hid for Société Générale de Belgique.

The approval was widely expected to be a formality. If agreed it would remove one of agreed it would remove of Société Générale's last hopes of fighting off the advances of Cerus, Mr De Benedetti's French financial holding com-

Mr De Benedetti wants to raise to around 25 per cent his 18.6 per cent stake in the com-

20th January, 1988

These securities have been sold outside the United States of America and Japan. This announcement

**NEW ISSUE** 

Nova stages

NOVA, the large Western Canadian energy and petrochemicals group, has completed a major turnround in performance mainly due to strength in world

polyethylene prices, writes Robert Gibbens in Montreal.

Fourth-quarter net profit was C\$53.5m (US\$41.8m) or 22 cents a share, up from C\$1.4m after special items a year earlier. For all of 1987, Nova had net profits of C\$179.1m or 70 cents a share, up from C\$100.2m or 18 cents in 1095

C\$100.2m or 18 cents in 1986.

turnround



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#### Rustenburg Platimum Holdings & Limited

(Incorporated in the Republic of South Africa) Registration No. 05/22452/06

Consolidated Interim Report for the six months ended 31 December 1987

(Unaudited)

The consolidated income statement for the six months to 31 December 1987, is set out in the first column below. The column headed "revised basis" is directly comparable with this statement as it excludes the results recorded for Lebowa Platinum Mines Limited for the first half of the 1987 financial year (see note 1), but includes the consolidated results of Matthey Rustenburg Refiners (Pty) Ltd, which company became a subsidiary of Rustenburg on 1 April 1987.

CONSOLIDATED	Six Months Six to 31.12.86			Twelve
INCOME STATEMENT	Months to	Revised	Original	Months to
	31.12.87	Basis	Basis	30.6.87
	Rm	Rm	(As Published) Res	(As Published) Rm
Gross sales revenue	1,129.6	1,108.2	1,133.2	2,215.7
Commissions and discounts	70.8	72.1	73.0	142.3
Net sales revenue	1,058.8	1,036.1	1,060.2	2,073.4
Cost of sales	534.6	477.4	496.5	1,026.4
On-mine costs Treatment and refining Other expenses Increase in stock	464.6	383.5	395.0	812.5
	58.7	66.5	74.7	161.9
	41.3	36.5	37.2	71.7
	(30.0)	(9.1)	(10.4)	(19.7)
Profit on metal sales Other income	524.2	558.7	563.7	1,047.0
	23.1	22.0	22.0	51.6
Net operating profit	547.3	580.7	585.7	1,098.8
Renewals and replacements charge	52.4	61.8	63.1	143.6
Profit before taxation Tax and lease Tax normalisation	494.9	518.9	522.6	955.0
	254.4	315.4	316.8	555.4
	40.3	10.0	10.0	30.7
Profit after taxation	200.2	193.5	195.8	368.9
Minority shareholders' interest	2.2	2.2		0.8
Distributable profit for the period	198.0	191.3	195.8	368.1
Dividends	125.8	112.8	112.8	250.5
Transfer to reserves	72.7	78.5	83.0	117.5
Number of shares in issue (millions) Earnings per share (cents) Dividends per share (cents) Dividend cover	125.3 158.0 100.0 1.6	125.3 152.7 90.0 1.7	125.3 156.3 90.0 1.7	125.3 293.8 200.0

- This Company no longer has any financial interest in Lebowa Platinum Mines Ltd following the recunciation to its shareholders of its subscription rights in the listing of Lebowa Platinum Mines. The proceeds arising from that renunciation, and the payment of the special dividend of 90 cents per share that was made on 30 November 1987, have not been incorporated into the above results, the net effect of which is the exclusion of profit of
- In the aftermath of the upheaval that occurred in world financial markets on 19 October 1987 and in succeeding weeks, the price of platinum declined sharply, both in dollar terms and in relation to gold. The increase in after-tax profits was thus only 3.5% rather than the forecast of 10% that was ventured at the Annual General Meeting on 29 September 1987 on the assumption that the rand price would be maintained.
- 3. Despite the price decline referred to in Note 2 above, the average dollar prices achieved for most metals were higher than in the corresponding period of the previous year. However, due to the strengthening of the rand against the dollar, the rand prices were lower for all metals except gold, nickel and copper. In general, sales volumes were also somewhat higher than in the corresponding period.
- 4. On-mine unit cost increases have again exceeded inflation, due partly to the continuing effect of the improvements in employee salaries and benefits that were implemented previously, and partly to continuing production difficulties at Unito Section. Actions have been initiated to contain these cost increases and to counter the production difficulties, but it is unlikely that the financial statements will reflect the effect of these actions much before the 1986
- Capital expenditures during the six months, including those incurred on the new refinery, amounted to R114.9 million, of which R52.4 million was charged as renewals and replace-ments. The construction of the new refinery continues in accordance with plan.
- The earnings for this first half year permit an increase in the interim dividend to 100 cents per share. However, unless the rand price of platinum increases significantly above the current level, it seems unlikely that the profit for the full 1988 financial year will equal that

For and on behalf of the Board
P.F. Rettief
B.P. Gilbertson
Directors

#### DECLARATION OF DIVIDEND

Dividend No. 69 of 100.0 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 5 February 1988. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, thet the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers on 19 February 1988. South African Non-Resident Shareholders' Tax et the rate of 15% and

United Kingdom Income Tax will be deducted where applicable. The Register of Mambers will be closed from 8 February 1988 to 12 February 1988, both days inclusive. Dividend warrants will be posted on 4 March 1988 and will be payable on 5 March 1988.

By order of the Board Secretaries Per: R B Appleton

Head Office and Registered Office Consolidated Building Corner Fox and Harrison Streets, Johannesburg 2001 99 Bishopsgate P.O. Box 590, Johannesburg 2000

London Secretaries **Barneto Brothers Limited** London EC2M 3XE

to all the terms of the

20 January 1988

U.S. \$250,000,000

Crédit Lyonnais

Floating Rate Notes Due 1996

Credit Suisse First Boston Limited

Reference Agent

Copies of this interim report can be obtained from the London Secretaries

# DnC chief resigns over NKr1.5bn losses

THE CHIEF executive of Den norske Creditbank (DuC), Mr Leif Terje Loeddesoel, last yearagainst oll and offshore a night resigned following the bank's disclosure of huge losses for 1987.

The bank, the higgest in Norway, said provisional figures showed that Duc would incur a loss of NKr1.5bn (\$234.7m) for last year, compared with net profits in 1986 of NKr327m.

Losses on securities business totalled NKr800m, the bank said. Losses and provisions for losses on loans and guarantees totalling NKr1.2bn would be charged against group accounts.

Duc, which has had to make 1 heavy provisione in recent to yearagainst oll and offshore a transport to the author by a loss of NKr1.5bn (\$234.7m) for last year. Compared with net profits in 1986 of NKr327m.

Losses on securities business totalled NKr800m, the bank said. Losses and provisions for losses on loans and guarantees totalling NKr1.2bn would be charged against group profits of NKr300m against oll and offshore to yearagainst oll and offshore a yearagainst oll and offshore and yearagainst oll and offshore a yearagainst oll and offshore to yearagainst oll and offshore to

DnC, which has had to make heavy provisione in recent tisfactory results in the foreign exchange and accurities sectors. However, by the time the oil price stabilised at a higher level not make a cash payment in 1986, opting instead to distribute bonus shares.

Earlier this year the bank cooked like heading for a recovery. For the first four months it the centre of a criminal investi-

the bank then found itself at the centre of a criminal investigation of a former trader, Mr Philippe Hecker, who the bank was forced to suspend for unauthorised trading. Controversy surrounding this affair and the preliminary estimates of losses in share transactions, prompted Mr Loeddesoel to found.

offer his resignation last November.
The DnC board refused to take up Mr Loeddesoel's offer in November, but yesterday accepted a letter of resignation.

DnC has been heavily criti-cised for its strategy of expan-aion by observers who claim that it was gambling in its attempts at a rapid build up of foreign business.

DnC'e board has appointed Mr Hareld Arakværn as acting-managing director and CEO on a temporary basis until a per-manant replacement can be



#### Volvo final quarter 25% ahead

By Sara Webb in Stockholm

VOLVO, the Swedish motor, energy and foods group, has inereased final-quarter profits for 1987 by 25 per cent and has shown its strongest full-year profit to date. Though profits from the

passenger car division were affected by the fall in the dollar, this was offset by the strong performance and "eignificantly higher proffrom the truck and food business areas, according to Mr Pehr Gylienhammar, chief executive officer

Operating profit in the final quarter reached SKr1.69bn (\$280.7m), np 25 per cent on the correspond-ing period in 1986. Volvo said that group sales during the final quarter had been "very strong" and that pro-duction capacity had reached 100 per cent. The board has proposed raising the dividend from SKr9.25 to SKr10.5.

For the full year, operating profit rose hy 5 per cent to SKr6.81bu.

Profit, after financial items, increased by 23 per cent to SKr8.71bn, and was boosted by the sale for US\$393m of Volvo's 49.6 per cent holding in Hamilton Oil, the US petrolenm group, to Broken Hill Pro-prietary of Australia.

The deal, which was agreed last October, gave Volva a capital gain of SKr1.15bn.

Group sales rose by 10 per cent to SKr92.4bn, though Volvo said that the lower dollar had wiped about SKr4bn off the total.

Passenger car sales rose by 7 per cent to SKr38.6bn

Truck sales increased by 10 per cent to SKr17.9bn and bus sales rose by 14 per cent to SKr2bn. In the food division, sales rose by 10 per eent to SKr9.5hn, and Volvo asid that the division is now showing a atrong perfor-

Mr Gyijenhammar indicated at the end of last year that the food division is one area Volvo intends to build up through acquicitions, probably overseas.

Volvo also plans to invest about SKrobn this year in product development, as in 1987, and a further SKröbn in production facilities.

# German state banks to merge

BY OUR FINANCIAL STAFF

THYSSEN EDELSTAHLWERKE,

the special steels unit within the West German Krupp group, has increased profits for last

year and said business levels so far this year are holding

Mr Kariheinz Rösener, the

management board chairman, said pre-tax profits rose to DM163m (\$91.6m) in the year ended September, 1987 from a previous DM47m. Profits trans-

TWO BIG West German banks, rather than one as is normally Badische Kommuoale Landesbank Chakola), based in Manneim, and Landesbank Stuttgart, are to merge in what may be the start of the German landesbank conton of the German landesbank ken sector.

Such banks, which are usually co-owned by land (state) governments and regional savings bank groups, are the umbrella organisations for the iocal savings bank which play in leading role in retail banking services in Germany.

Baden-Württemberg, the southern state in which the two banks are based, is unique in having two iandesbanken international banking business and securities. In recent years, a mumber of smaller landesbanken and securities. In recent years, a mumber of smaller landesbanken and securities. In recent years, a mumber of smaller landesbanken have been at n growing a mumber of smaller landesbanken have been at n growing advantage as a result of new demands from their customers and greater competition from the country's commercial banks.

Landesbank Stuttgart is Germany's 16th biggest bank, with total assets of DM42bn (\$25bn), according to preliminary figures for 1987. Bakola ranks which are to be consulted before the middle of this year.

As a result of the merger, the two banks asy they hope to improve their services to local savings bank will probabank surings banks, as well as savings banken will probabank surings banks, as well as savings banken will probabank surings banks will probabanks are based, is unique in having two iandesbanken

Thyssen steel unit increases earnings

were held at DM4m to improve

Turnover fell to DM3.3bn

omestic turnover eased to

Mr Rösener said Thyssen

Edelstahl had remained profit-

able in the first three months of

1987-88, although he stressed

from DM3.7bn, mainly because of the weakness of the dollar.

DM2.67bn from DM3.0bg.

capital ratios.

upward pressure. Important

had become considerably more expensive, he said.

#### **Nixdorf sales show 13%** expansion

By Our Frankfurt Staff

SALES AT Nixdorf, the West German computer group, rose by more than 13 per cent to about DM5.1bn (\$3.2bn) last year, against DM4.5bn in 1986, confirming the upward trend reported at the half-year stage in July.

Net earnings figures are not likely to be released until April, but analysts believe Nixdorf's profits have increased faster than turnover. In 1986, net profits rose by 29 per cent to DM222m.

The company said adverse currency movements bad again affected growth. Nevertheless, it said new orders had risen again. Nixdorf said the value of new orders at the start of this year was equivalent to that of a year's revenue, "positioning the company very strongly for sus-tained expansion.

According to analysts, Nixdorf's order level bad climbed about 17 per cent by the end of November compared with the corresponding period last year.

Personnel fell worldwide by Among new orders received are believed to be a \$40m (\$70m) deal with Tesco, the UK supermarket chain, as well as a a substantial sale of computers 632 to 13,921 last year and 350 more jobs would have to go in the next two years because of further restructuring. Capital investment this year was set at DM170m from DM136m.

#### Paris advances FFr500m for

By Paul Betts in Paris

THE FRENCH Government has advanced FPr500m (688.6m) to Thomson, its part of a FRribn capital grant it agreed to make to the state-controlled electronics group to help finance its recent acquisition of RCA's con-sumer electronics business from General Electric of the US.

Thomson deal

Thomson finalised its agree ment with GE at the end of last year, involving an asset swap, with the French groop shedding its medical equipment operation to GE in exchange for the RCA consumer electronics business. However, Thomson must also make a each payment of between \$600m and \$700m to

GE as part of the deal.

The last time Thomson received a capital endowment from the Government was in 1986 involving FFr400m. The previous year it received Ffribn from the state.

Thomson also announced the acquisition by its Thomson CSP defence and professional electronics subsidiary of Wilcox Electrics, a Kansas City unit of the Northrop Corporation of the US which specialises in civil aircraft navigation and landing

equipment.

The purchase is designed to strengthen Thomson CSF's position in the air traffic control market. The company, bow-ever, declined to disclose the price of the deal. Wilcox has sales of \$35m and employs 350

#### Spanish banks' London branch

SPANISH SAVINGS banks. which account for 40 per cent of banking assets in Spain, have

of banking assets in Spain, have clubbed together to open their first foreign branch, in London, writes David Lascelles.

Mr Miguel Allue, director general of CECA, the Spanish aavings bank confederation, eadd the branch would offer foreign exchange and banking services on behalf of 77 Spanish institutions which were not. services on behalf of 77 span-ish institutions which were pro-hibited by law from having direct representation abroad. •Four Spanish financial groups are jointly setting up a venture espital company, Advent Espana, with Advent International of the US, which will invest in fast-growing com-panies in Spain and abroad.

> OF TEXAS, INC. US\$100,000,000 Floating Rate Notes due January, 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rata of Interest for the three mouth period 22nd January, 1988 to 22nd April, 1988, has been fixed at 7% per cent per annus. Interest will therefore be payable at US\$188.00 on 22nd April, 1988,

Lebowa Platinum
Mines Limited

ferred to the Thyssen group that prices had been under

Cocorporated in the Republic of South Africa)

Registration No. 62/06144/06 (Lebowa Platianm)

Interim Report

for the six months ended 31 December 1987

INCOME STATEMENT -Siz -Twelve Months to 31.12.87 31.12.86 30.6.87 Rm Rm Gross sales revenue Commissions and discounts 47.1 0.0 0.9 Net sales revenue 24.1 24.1 45.3 Cost of sales 15.6 On-mine costs 23.2 2.8 11.5 Treatment and refining Other expenses Increase in stock (0.9) Profit on metal sales 11.7 19.5. Other income Net operating profit 9.7 2.3 11.7 19.5 Renewals and replaces 3.7 Profit before taxation 15.8 9.1 Tax and lease Tax normalisation 5.9 Profit after taxation 6.7 6.7 Dividends . . . 1.7 Transfer to reserves Earnings per share (cents)

3.4

The average dollar prices achieved for most metals were higher than those in the half year to 31 December 1986. However, due to the appreciation of the rand against the dollar, the rand prices declined for all metals except gold, nickel and copper. The sales volumes of all metals, excepting again gold, nickel and copper, were higher than in the comparable period of the previous financial year.

The lower prices and increased on mine costs caused net operating profit to decline to R9.7 million from the R11.7 million recorded previously. After deducting the renewals and replacements charge and after providing for tax, lease and tax normalisation, profit after tax was R3.5 million, or R1.0 million lower than the R4.5 million recorded last year.

The carnings per share have been calculated using the present issued capital of 86.2 million ordinary shares for all periods.

The expansion of the Atok mine in terms of the agreement that led to the listing of Lebowa Platinum Limited has commenced and is progressing satisfactorily. Capital

million (RLS million) was charged as renewals and replacements. It is anticipated that capital expenditure of some R12 million for which an estimated R4.5 million will be for renewals and replacements) will be incurred during the course of the current financial Profits in the second six months of Lebowa

5.2

expenditure during the period amounted to R8.5 million (RL3 million), of which R2.2

.45

7.8

Platinums financial year are likely to be lower than these now reported unless the average rand prices increase significantly above current levels.

On the basis of current best estimates, the funds raised via the listing of the Company should be sufficient to finance the expansion of the Atok section. Accordingly, and despite the prospectus forecast that no dividend would be paid the board has decided to declars an interim dividend of 2 cents per these from current mining income. share from current mining income.

For and on behalf of the Board PF Retief | Directors

DECLARATION OF DIVIDEND

Dividend No. 14 of 2 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the dose of business on 5 February 1988. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers' on 19 February 1988. South African Non-Resident Stareholders' Tax at the rate of 15% and United

Kingdom Income Tax will be deducted where applicable. The Register of Members will be closed from 3 February 1988 to 12 February 1988, both days inclusive. Dividend warrants will be posted on 4 March 1988 and will be psyable on 5 March 1988.

By order of the Board Secretories Per: R R Appleton and the second first

Head Office and Registered Office Corner Fox and Harrison Streets, John P.O. Box 590, Johannesburg 2000

Barnate Brothern Limited burg 2001 99 Bishopegata London BCIM AXE

20 January 1988

Copies of this interim report can be obtained from the London Secretaries

#### Provinsbanken A/S

This canonicement appears as a matter of record only.

Fletcher Challenge Investments

(Canada) Limited

has acquired a further 11,695,628 of the Common Shares of

British Columbia

**Forest Products Limited** 

bringing its total ownership to 67.7%

The undersigned acted as financial advisor to Fletcher Challenge Limited in this transaction

Wood Gundy Inc.

U.S. \$25,000,000 Floating Rate Capital Notes 1990 For the six month period 21st January, 1988 to 21st July, 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7% per cent. per annum, and that the interest payable on the relevant interest payment date, 21st July, 1988, against Coupon No. 12 will be U.S. \$192.74.

S.G. Warburg & Co. Ltd.

#### **Bank of Greece**

interest Rate

Interest Period

21st July 1988

Interest Amount per

U.S. \$10,000 Note due

Floating Rate Notes
due 1994

Notice is hereby given that the
Rate of interest relating to the
above issue has been fixed at 7% per cent for the period 7m per cent for the period 21st Jaouary, 1988 to 21st April, 1988. Total interest peyable on 21st April, 1988 per US\$10,000 Note will be US\$440.31 and

per US\$250,000 Note will be US\$11,007.82.

Agent Bank: Identity Trust Company of New York London

#### RED NACIONAL DE LOS FERROCARRILES ESPAÑOLES ECU 100,000,000 Guaranteed Floating Rate Notes due 2005 Unconditionally guaranteed by

71/2% per annum

21st January 1988

21st July 1988

U.S. \$379.17

The Kinodom of Spain Holders of Notes of the above issue are hareby notified that for the interest period from 22nd January, 1988 to 22nd April, 1988 the following will apply: 1. Rate of interest, 6"/, % per annum 2. Interest Amount payable on Interest Payment Oate ECU 169.05 per ECU 10.000 nominal or ECU 1,600.45 per ECU 100,000 nominal

3.Interest Payment Date. 22nd April, 1988 Agent Bank Bank of America International Limited

FIRST CITY BANCORPORATION

MANUFACTURERS KANOYER
TRUST COMPANY
Agent Bent

# Equiticorp loses A\$9m on share disposals

MR ALLAN HAWKINS'S aggressive Equiticorp Holdings land shares at 68 cents each, about 20 cents less than its lised capital losses of at least entry price, probably yielding a Assam (USS 6.4m) by staging loss of around Assam. The cumberland freelited a growing controversy surrounding Mr Larry around Assa a share and the shares firmed 16 cents to Cumberland Gredit Corporation, the misuccessful cashbox loss of about Assam, and the company.

Mr Hawkins disclosed yesterday he had sold his 12.05 per cent that about 50m of the company has said that its shareholding is that about 50m of the company has said that its shareholding is the past four trading days.

The Cumberland sale means that about 50m of the company has said that its shareholding is the past four trading days.

The sell-off follows the sale by Mr Adler of his 20 per cent threshold at which a full bid would be required under Australian secutives.

tion, the immuccessful cashbox company.

Mr Hawkins disclosed yesterday he had sold his 12.05 percent stake in Cumberland Credit and his 9.6 percent interest in the fledgling Advance Bark Australia.

The Auckland-based entrepreneur, who surprised markets early this year by reaching agreement with the UK-based Redland over a carve-up of the Monier building products group, said the share sales reflected a strategy of concentrating on core businesses.

In Cumberland sale means that about 50m of the company that about 50m of the company ashares have changed hands in the past four trading days.

The Sell-off follows the sale by Mr Adler of his 20 per cent stake in the company of the company. FAI Insurances, floated Cumberland near the peak of the bull market last year.

The FAI sale has caused constituting on core businesses.

old at which a full bid would be required under Australian securities law.

Mr Hawkins said yesterday he did not know who had bought his shares in either Cumberland or Advance. But he said his group would now concentrate on the "sound industrial base" It had developed through its Feltex and Monier operations.

IEL to scrap pesticides

IEL, the Indian subsidiary of Imperial Chemical Industries of the UK, has decided to scrap its pesticides complex in Bombay. The decision follows the

The decision follows the disaster two years ago at Union Carbide India's pesticides plant in Bhopal, where more than 2,000 people died and several thousands were injured.

IEL, which produces chemical fertilisers, explosives, synthetic fibres and inorganic chemicals and pharmaceuticals, has been making such pesticides as Gramaxone and Cyphermethrin at the Bombay plant.

The company said it does not want to take any chances and plans to build a modern chemical complex at Thane, an industrial suburb some 35km from Bombay.

#### **Mixed** results at Japanese builders

POOR RETURNS from the investment of surplus cash was one of the causes of a 25 per cent slump in the pre-tax profits of Mitsul Construction to Y1.9bu (\$14.8m) in the six months

(\$14.5m) in the six months to November.

Many Japanese companies invested heavily in the stock market last year and the negative effects on profits of last October's alump in share prices is expected to start showing up in income statements.

Mitsul Construction said its results were also affected by a decline in government contracts. Group sales rose by \$4 per cent to \$138.5bm. The company expects profits to improve in the second half.

It has forecast a pre-tax prefit of \$5.5bm for the 10 months to March 31, its new fiscal year end, a large increase on the profit of \$3.5bm for the previous 12-month period.

Meanwhile, Hasegawa

Meanwhile, Hasegawa Komnteu, the leading builder of condominiums in Japan, has reported a 20.2 Japan, has reported a zu.z per cent rise in pre-tax prof-its to Y11.5bn for the six months to November 80. Condominium sales were up by 14.8 per cent to Y159.9bn, thanks to Japan's booming bousing market.

Hasegawa is also chang-ing its year end to March 31, and expects its pre-tax profit for the 10-month period to reach Y21bn on sales of Y280bn.

•Kenwood, the Japanese audio equipment maker, says parent company net profit will reach Yibn in the profit will reach Ylbn in the year ending November 30, 1988, up 7 per cent from a year earlier. The company also forecast 1987/88 sales of Y130bn, up by 7.2 per cent. The company will maintain a Y5 dividend in 1997/69

#### Hooker amends offer for Alabama fashion chain complex

PARISIAN, the 16-store fashion chain based in Birmingham, alabama, says Hooker Corporation, the Anstralian real estate the mailing of definitive proxy developer, has proposed that its planned purchase price of Parisian be cut to US\$30.65 per share, from \$33.65.

The change was requested by Hooker and agreed to by the major shareholders, the company said. In exchange, Hooker would eliminate certain conditions. Devicing would have had

The change was requested by Hooker and agreed to by the major shareholders, the com-pany said. In exchange, Hooker would eliminate certain condi-tions Parisian would have had tions Parisian would have had to meet for the deal to become effective.

The company adds that the Australian group has also pro-

# Lower sales at Von Roll

VON ROLL, Switzerland's leading steel company, expects group sales to have fallen by 1 per cent over last year to under SFr1.33bn (\$964.8m).

The parent company says that this decline was the result of the higher Swiss franc, particularly in terms of the US dollar. Had exchange rates its each flow will have been VON ROLL, Switzerland's lead-

lar. Had exchange rates its cashflow will have been remained at 1986 levels, turn-rather higher than the previous over would have been some year's SF176m, with group SF147m higher than the actual earnings of about the same figure, or 2 per cent up over the order as the SF126m booked in year.

#### THE TOKAL BANK, LIMITED

**Notice of Early Redemption** US Dollar Floating Rate London Dollar

Certificate of Deposit Series AW - Maturity 27th February 1989

In accordance with the conditions of the Notes, notice is hereby given that THE TOKAI BANK, LIMITED will take up their option for early redemption on 26th February 1988.

> CREDIT LYONNAIS, London Agent

U.S. \$250,000,000 **Security Pacific** Corporation Floating Rate Subordinated Capital Hotes due 1997 Noteholders are advised that for the interest Period from November 21, 1987 to February 20, 1988 inclusive, the sum of U.S. \$195.42 will be payable on the interest payment date, February 22, 1988, per U.S. \$10,000 principal amount of Notes.

U.S. \$75,000,000 **SWEDBANK** (Sparbankernas Bank)

Weekly ner asset value as at 18/1 Tokyo Pacific Holdings (Seeboard) N.V.

was US\$ 150.16 Listed on the Amsterdam

Stock Exchange

Growth 7 Information:
Helding & Pierson N.V.
Herengracht 214, 1016 BS Amsterdam.
Tel. + 31 - 20 - 211188-

value on Pacific . 15.1.88 US\$ 33.99 Stock Exchange

Weekly ner asser

ng & Pierson NV Hesengracht 214 1016 BS Amsterd

U.S.\$200,000,000

CANADIAN IMPERIAL BANK OF COMMERCE



Floating Rate Debentures Due 1994

For the six months 21st January, 1988 to 21st July, 1988 In accordance with the provisions of the Debentures, notice is hereby given that the reta of interest.

has been fixed at 7% oper cent. and that the interest. 21st July, 1988 against Coupon No. 12 will be U.S.\$382-33.

FINANCIAL TIMES CONFERENCES

#### CABLE TELEVISION

AND SATELLITE

**BROADCASTING** 

London 17 & 18 February, 1988

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**Conference Organisation** 126 Jermyn Street, London SWIY 4LLI Alternatively, telephone 01-925 2323 telex 27347 FT CONF G Fax: 01-925 2125

US. \$100,000,000

A Momentum Company

Floating Rate Notes Due 1992

Interest Rate

75/16% per annum 21st January 1988 21st April 1988

Interest Amount per U.S. \$1,000 Note due 21st April 1988

U.S. \$18.48

Credit Suisse First Boston Limited Agent Bank

Fletcher Challenge Holdings (British Columbia) Limited

Crown Forest

Industries Limited

Wood Gundy Inc.

# Five Centuries of Banking



Banco di Sicilia is heir to a banking tradition which goes back to 1459.

Nowadays, Banco di Sicilia operates as a regional, national and international bank, in the short, medium and long term, with 343 branches throughout Italy, foreign branches in Frankfurt, London, Los Angeles, New York, Paris, a subsidiary bank in Luxembourg, and representative offices in Brussels, Budapest, Chicago, Munich, Singapore, Zurich.

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# **Banco di Sicilia**

London Branch 99 Bishopsgate, London EC2P 2LA

# **Beatrix Mines Limited**



1,224   532   14,480   13,957   54,331   14,539   13,957   54,331   14,539   13,957   54,331   16,312   30,796   14,539   13,957   54,331   16,312   30,796   14,639   99,607   14,639   99,607   14,639   99,607   12,997   12,997   12,997   12,997   12,997   13,832   14,489   99,607   12,997   12,997   13,832   14,489   14,548   14,54	Report for the quarte	er ended 31 De	cember 198	7
31,12,87 R** 000 R**				
R7000 R700				
1,224   532   14,480				
1,224   532   14,480		K 000		
1,224   532   14,480   Royalty   14,539   13,957   54,331   Royalty   14,539   13,957   54,331   Royalty   14,539   13,957   54,331   Royalty   14,539   13,957   54,331   Royalty   14,489   P9,607   Retrest paid and sundry expenditure—net   1,414   2,941   12,997   Recome before exaction   30,661   11,548   86,610   Royalton   7,406   3,506   28,024   Royalton   23,253   5,742   58,586   Royalton   23,253   5,742   58,586   Royalton   23,832   8,090   4,001   Royalton   24,787   13,832   62,587   Royalton   23,230   75,800   Royalton   23,230   75,800   Royalton   23,230   75,800   Royalton   23,230   75,800   Royalton   23,230   Royalton   24,787   13,832   4,787   Royalton   24,787   13,632   4,787   Royalton   24,787   13,632   4,787   Royalton   24,787   13,632   4,787   Royalton   20,804   Royalton   20,804	Income statement			
Royalty	Income			
Dividend   16,312				
32,075			13,757	
1,414	Dividend	10,312		30,770
30,66   11,548   86,610   28,024   28	•	32.075	14,489	99,607
30,661   11,548   86,610   28,024   2	nterest paid and sundry expenditure – net	1,414	2,941	12,997
Taxaction			11 11 11	
23,255   5,742   58,586	Income before taxation			
Start   Star	13000n	7,406	5,806	28,024
Start   Star	honome often enverion	23.255	5.742	58 586
Distributable income   37,087   13,832   62,587   57,800   757,8				
Sectained Income at end of period   4,787   13,832   4,787				
Retained Income at end of period   4,787   13,832   4,787	Distributable income		13,832	
Salance sheet   Capital employed   Share capital   131,466   131,466   131,466   131,466   131,466   Retained income   4,787   13,832   4,787   13,832   4,787   13,832   4,787   13,832   4,787   13,832   4,787   184,630   200,804   184,630   184,630   200,804   184,630   200,804   184,630   200,804   184,630   200,804   23,723   67,810   23,723   67,810   23,723   67,810   23,723   67,810   23,723   67,810   23,723   67,810   23,723   67,810   245,653   201,566   145,653   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (763)   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477	Dividend paid	32,300	_	57,800
Tapical employed   Table   T	Retained Income at end of period	4,787	13,832	4,787
131,466   131,832   4,787   155,506   48,377   184,630   200,804   184,630   184,630   184,630   184,630   184,630   184,630   184,630   184,653   184,653   184,653   184,653   184,653   184,653   184,653   184,630	Palanas abasa			
Stare capital				
Retained Income		131.466	131,466	131.466
184,630   200,804   184,630   184,	Retained income		13,832	4,787
Triple   T		48,377	55,506	48,377
Triple   T	_	184 470	200 804	104 630
Fixed assets		10-10-50	200,007	107,030
Loan to Buffelsfontein Gold   123,723   67,810   123,723   67,810   145,653   201,566   145,653   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (763)   39,715   103,740   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477   64,763   40,477	Employment of capital			
Mining Company Limited   67,810   123,723   67,810   145,653   201,566   145,653   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   39,715   (762)	Fixed assets	77,843	77,843	77,843
145,653   201,566   145,653   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   38,977   (762)   (762				
Net current assets   38,977   (762)   38,977	Mining Company Limited	67,810	123,723	67,810
Net current assets   38,977   (762)   38,977		145.653	201.566	145,653
Current liabilities	Net current assets			
Current liabilities 64,763 40,477 64,763  184,630 200,804 184,630  R*000 R*000 R*000  Another state are and of period 80,391 88,399 80,391 states paid during the period 1,173 2,897 12,050 stepsyments due within one year 32,014 32,893 32,014 The loans that are in U.S. dollars, namely R37.391 million (\$19 million), are fully covered. The loans to Buffelsfortein once the final ray assessment has been received. The obligation by Buffelsfortein on pay inter-		103.740		103.740
R*000 R*000 R*000  Arter Loans  Islance at end of period				
Long Term Louis  lalance at end of period		184,630	200,804	184,630
Long Term Lours  latance at end of period				
laisnice at end of period		R'000	R'000	R7000
nterest paid during the period	Long Term Louis			
tepayments due within one year				
The loans that are in U.S. dollars, namely R37.391 million (\$19 million), are fully covered.  The loan to Buffelsfoncein Gold Mining Company Limited will be repaid by the further issue of preference shall be supported by the further issue of preference shall be supported by the first loan assessment has been received. The obligation by Buffelsfontain to pay inter-	nterest paid during the period			
The loan to Buffelsfoncein Gold Mining Company Limited will be repaid by the further issue of preference shall be repaid by the further issue of preference shall be repaid by the further issue of preference shall be repaid by the final case steepment has been received. The obligation by Buffelsfontain to pay increase.				32,014
Buffelsfoncein once the final tax assessment has been received. The obligation by Buffelsfontain to pay incer-				
a Buffelsfontein once the final tax assessment has been received. The obligation by Buffelsfontein to pay incer	he loan to Buffelsfoncein Gold Mining Company L	imited will be repaid by	the further issue of	preference sha
	n Buffelsfontein once the final tax assessment has b	een received. The oblig	acion by Buffelsion	pain to bay incer
nal tax assessment.	EMARKS:			

(i) The figures are unaudited.
(ii) The report has been approved and signed on behalf of the company by two directors.
(iii) On I December 1987 dividend No. 5 of 38 cents per share was declared payable to shareholders registered. on 18 December 1987. Dividend warrants will be posted on 29 January 1988. Registered and Head Office:

General Mining Building 6 Holland Screec Johannesburg 2001 (PO Box 61820, Marshalkown 2101)

Transfer offices South Africa: Central Registrars Limited 154 Main Street, Johannesburg 2001 (PO Box 4844, Johannesburg 2000)

Hill Semuel Registrars Limited 6 Greencoat Place, London SWIP IPL

Gencor (UK) Limited 30 Ely Place London ECIN 6UA

Capies are available from: Landon Office, 30 Ely Place, London EC I N 6UA

Peter Montagnon on a cheaper form of export finance than conventional credits

# Forfaiters undercut government agencies

THIS MONTH'S decision by the Organisation for Economic Cooperation and Development to increase minimum rates on official export credits by 60 basis points across the board will give a new lease of life to the *d forfait* market, bankers and traders believe.

and traders believe
For sales to better risk countries, forfaiting, which involves the discounting of medium-term notes into a secondary market, has suddenly become a chesper form of export finance than conventional export credits. As a result, lesding players say they are seeing up for a furthey are gearing up for a fur-ther private sector challenge to the share of the export finance market held by government-backed export credit agencies. The timing is appropriste, they say, because there are many other reasons why forfaiting is slowly becoming more attractive. Faced with a generally more restrictive stitude by profit-conscious export credit agencies, such as Britain's ECGD and CoFace of France,

exporters have come to appreciate the way in which à forfait finance can be arranged with the minimum of bureaucractic There are no iocal content requirements of the type imposed by the offical agencies. Forfaiters can provide up to

the EC, moves which rendered many banks are being enticed them ineligible for subsidized lnto the market by projections

export credits from other Euro-pean countries and forced would-be exporters to look for other forms of finance. The Interest shown in forfait-

The Interest shown in forfaiting by UK exporters is growing. Mr Jack Wilson, chief executive of London Forfaiting, reckons that one in three of the new deals handled by his company last year originated from a Britlsh exporter. Mr lan Guild, chief executive of Midland Bank Avail another market Bank Aval, another market leader, says his experience was

similar.

All this has taken forfaiting a long way from its origins as a mechanism for financing German exports to Eastern Europe, but there are changes, too, on the other side of the equation. The debt crisis has increased the expertite of heave for trade. the appetite of banks for trade-able assets. Many have seen how trade-related debts have been serviced by countries in debt difficulty, while more conventional balance of payments iending has not. As a result, there is an increasing demand from bank investors for a for-

fail paper.
In the midst of all this euphoria, however, comes a cautionary note from Switzerland. Mr Charles Gmuer, managing director of Finanz AG, the Credit Suisse forfaiting subsidiary, says the market is becoming on the interest rate ricks involved.

Forfaiters can provide up to 100 per cent of the necessary finance while agencies are usually confined to 85 per cent. Unlike the official export credit market, forfaiters will also finance the sale of second-hand goods.

A further puch may have come from the accession of Greece, Spain and Portugal to the EC, moves which rendered

of a boom, especially now that they are short of conventional export credit business, and that this will spoil things for the established players.

In fact two leading players have recently decided to withdraw or wind down their operations. One Is Hungarian International Bank, an early player in London where Mr Wilson made his name and which recently lost its forfaiting director, Mr Raphaei Prete-



Gnild (right), chief executive of Midland Bank Aval, and Jack Wilson, chief executive of London Forfaiting

on the interest rate ricks involved.

One of the features of the a forfait market, which is clearly a hangover from its Central European origine, is that it deals exclusively in fixed-rate finance. The high levels of profitability of the early 1980s were in large measure a reflecwere in large measure a reflection of the decline in interest rates, but since last year that has changed.

ceille, to London Forfaiting. Midland Bank, that it can cope Another is Den norske Credit- with interest rate risks.

The point, they argue, is that experienced players have the edge over newcomers in dealing with tough market conditions. That should put them in good stead to handle an expansion of husiness which they are sure is coming, even if market condi-tions for the actual sale of paper become more difficult.

An indication that some others take this projection seriously comes from the fact that even export credit agencies,

the market was around \$20bn. Mr Guild says outstandings are growing by about \$35n or 15 per cent a year, but the OECD figures also showed the share of East European business (which is dominated by credits to the Soviet Union and Czechoslovalis) choslovakia) was steady at around a third of the total.

This could give the lie to suggestions that the market is turning its attention to new credits carrying a better rating than heretofore. On the other than heretofore. On the other hand, Mr Stathis Papontes, managing director of London Forfaiting, points out that his company is now handling a wider range of transactions—recently incinding a Swedish hotel development in Cyprus—which shows that the market can finance projects as well as can finance projects as well as traditional sales of capital

goods.

Mr Guild says business handled by Midaval last year covered no fewer than 60 different countries. Exporters are increasingly aware of the market's potential, he says, even in the US, where commercial banks have largely deserted the conventional export finance arens. "We're only seeing the arens. "We're only seeing the tip of the iceberg in the US. It's been very slow, but its begin ning to pay off."

# GMAC issues seven-year bond with debt warrants

wants" was how dealers described yesterday's \$200m bond for General Motors Acceptance Corporation, aimed at tapping retail demand for short-dated paper for corporate horrowers. rate borrowers.

An issue earlier this week for An issue earlier this week for Nippon Telegraph and Telephone had proved that confidence in dollar paper is now strong enough, in the wake of last Friday's ancouraging US trade deficit figures, for the market to absorb even seven-year bonds for the best quality borrowers. A further deal of this maturity with a Japanese government guarantee is rumoured.

rumoured.

However, dealers believe most cash-laden Continental investors would still prefer to invest in shorter-dated deals, and they have traditionally heen buyers of issues by US

heen buyers or issues by use corporate names.

Morgan Stanley International's three-year 8% per cent bond for GMAC had the added spice of being attractively priced at 101%, to give an initial yleid spread over the US Treasury curve of about 85 hasis points. This tightened during the day as the bond

offer part of its local capital on capital, the stock exchange, By June

dealers said. Co-managers of the bond were not being asked to underwrite them.

Lack of supply of Eurodollar bonds was meanwhile reflected in the secondary market yester-day. Yield margins over US Treasury bonds tightened as the Euro sector lagged falls in the US government market trig-gered by an easier dollar.

INTERNATIONAL

**BONDS** 

The Euroyen market was still brimming with rumours of an imminent issue for a sovereign borrower. Yesterday it was Austria that was tipped, and there was talk of a 130hn 5% per cent 10-year issue with an above-par pricing. This encouraged seasoned bonds to shed about % points in price.

Japanese equity warrants bonds, postponed after last October's stockmarket crash, continued to be brought to the market. Yesterday's offerings were a \$100m deal for Nippon Sheet Glass and a \$70m bond for Optec Dai-Ichi Denko, the fine wire manufacturer.

Both five-year deals bore the indicated 5 per cent coupons that have become standard on the latest crop of bonds. But dealers noted borrowers' preserved.

hasis points. This tightened during the day as the bond traded at less 1½ bid, against 1½ per cent fees.

On the other hand, dealers thought the 200,000 debt warrants that accompanied GMAC's bond were probably to intensify as these bonds, like stretching investors' confidence in the dollar market too far.

These were priced at \$16% to buy an 8½ per cent seven-year bonds at par. At these levels, rates on seven-year bonds manager for Optec Dal-Ichi would have to go down by 1.20 percentage points before the first equity-linked issue

JUST WHAT the market investor made any money at all, in the Swiss franc foreign bond wants" was how dealers dealers said. Co-managers of market since the stockmarket market since the stockmarket crash is expected toemerge today. This, a convertible, will be for TEC Electronics, the sales arm of Tokyo Electric. sales arm of Tokyo Electric.

Banca della Svizzera Italiana,
the lead-manager, said it
suggested to the borrower a
SFr80m five-year deal with a
1½ per cent indicated coupon
and a put option after 2½ years
to give a yield of about 3½ per

Swiss franc foreign bonds posted gains of as much as ½ point in fairly active trading. Short-dazed bonds were still in most demand. A SFr100m 5½ per cent bond, due in 1992, for Occidental Petroleum closed its foreign trading 1½ points. its first day's trading 1% points above its par issue price.

Fresh doubts about the stability of the dollar fuelled further price rises in domestic D-Mark bonds, with longer-dated bonds gaining up to 55 basis points yesterday.

As a sign of foreign buying of government bonds, dealers said the yield differential between these and bonds for the Fed-eral Post Office, and the Fed-eral Railways, had widened by nearly 10 basis points since the

D-Mark Eurobonds gained about 4 point in price in quite good turnover.

 Morgan Stanley has launched a \$250m 30 year 9% per cent bond for BP America, earner ones, traced over par.
Nippon Sheet Glass' deal was gnaranteed by British Petroco-led by Daiwa Europe and leum, in the US domestic mary amaichi International ket. The callable bond was (Europe) which was also lead priced at 98.3 to give an initial manager for Optec Dai-Ichi yield margin over the comparabenko bond.

The first equity-linked issue basis points.

# Dutch state loan meets strong demand

BY LAURA RAUN IN AMSTERDAM

per cent, six-year state tender of bonds has attracted Fl 7.2bn \$3.82bn) from investors.

to trim the discount rate by another 0.25 per cent today in a determined effort to bring down money market rates and moderate the guilder's strength against the Deutsche Mark,

lowest in a decade save for a brief period in 1983,

The central bank's policy is Demand from abroad was especially strong – despite the fact that Dutch interest rates have been falling and may be cut again today by the authorities.

Many market participants expect the Dutch central bank being interpreted in Amsterdam as a significant move towards greater independence from West German monetary policy. The Netherlands has twice lowered its discount rate without expect the Dutch central bank any parallel move by the Bundscount rate without expects. esbank - nearly erasing in the process the yield premium of guilder paper over D-Mark

THE NETHERLANDS' new 6.25 its present 3.5 per cent is the exchange market in support of the money market. This now the dollar, although the Bundesbank has flooded the market with D-Marks.

at ands at 4.2 per cent. Some 45 per cent of the subscriptions to the latest state

with D-Marks.

West Germany, among other
European countries, is believed
to be tiring of the Netherlands'
"beggar thy neighbour" policy
of intervening only modestly,
while benefiting from a strong
currency and falling interest rates.
If the Netherlands central

bank decides against lowering the discount rate again, it is

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loan came from abroad, com-pared with around 25 per cent in the past. The signs are that many foreign investors are selling D-Mark bonds in order to

huy guilder paper.

A further 49 per cent of the bond issue was bought up by Dutch banks and institutional

The new bond issue is the moderate the guilder's strength against the Deutsche Mark.

The central bank has already reduced the discount rate four times in the past three months; tively little in the foreign the discount rate again, it is the d

January, 1988

a company jointly owned by

£125,000,000

**London SW1** 

and 16,200 square feet of retail space at

#### Revolving credit for SAS

By Stephen Fidler, Euromarkets

SCANDINAVIAN AIRLINE

SCANDINAVIAN AIRLINE
Systems has asked J P Morgan to arrange a \$300m seven-year revolving credit.

The financing, drawable in a number of currencies, carries a facility fee - payable whether or not it is drawn - of 4 basis points for the first two years. 5 for the first two years, 5 basis points for the next three, and 6 basis points for the final two.

There is a margin of 5 basis points if less than half is drawn and of 10 basis points if more than half is drawn.

The financing, to be used for "general corporate pur-

for "general corporate pur-poses," is unconnected with the contract for the puraircraft announced this week by the airline, which is roughly half owned by the governments of Sweden, Denmark and Norway and half publicly-held. Syndication of the financ-

ing among a small group of international banks is to start shortly. Thailand has mandated

three banks to raise a \$300m, five-year revolving credit facility, Reuter reports from Hong Kong. Citicorp International, Mitsul Finance Asia and Deutsche Bank (Asia) will arrange the facility, which will allow Thailand to draw short-form advances. short-term advances. Terms of the credit, which had been expected as a refluen-cing of previously arranged credits, were not immedi-ately available.

#### Japanese pension fund deregulation

THE JAPANESE Health and Welfare Ministry is considventure allowing corporate pension institutions greater freedom to manage their own funds, Reuter reports from Tolero from Tokyo. The move, which had be

widely expected, would deprive trust bank and life insurance companies of their exclusive right to man-age such funds, which totalled Y12,600bm (\$98.02bm) on December 31.

(\$98.02bn) on December 31. City (commercial) banks and securities firms have been seeking permission to enter the profitable field through their investment advisory firms.

Politicians, trust banks and life insurers are discussing the possible end of exclusive rights to manage pension funds and are likely to reach a consensus in early February, according to Tokyo trust bank executives.

ing to Tokyo trust bank executives.

Bank analysts say Ministry of Finance rules setting investment in shares at a maximum 30 per cent of each fund, in real estate at 20 per cent and in foreign securities at 10 per cent need to be reviewed.

Officials expect draft changes to the law on corporate pension management to be ready to be presented to the Diet (parliament) in late March. late March.

A total of 7.06m workers now contribute to 1,091 company pension funds. These were introduced in 1966 to supplement ational pensions and enjoy referential tax rates.

Hanover Trust'a successful pub-lic offer for sale of 20 per cent of its local capital in December, the first time — outside the US Oporto branch to take advanto become a fully-incorporated capital of a local subsidiary to that city's strong private industrial in Portugal, as opposed to

Citicorp plans Portuguese flotation

According to Citibank, this is

CITIBANK has become the sec- a branch, and to make a public the capital market under the

ond US bank to seek full incor-offer for sale of 600,000 shares poration in Portugal in order to — about 20 per cent of its local terms of US law, the branch had to be transformed, with the offer part of its local capital on capital.

By June this year, Cithank authorifies, into a fully-incorporated bank.

Following Manufacturers plans to double its local capital to Esc6bn (\$15m).

According to Cithank this is

Citibank has opened up an Oporto branch to take advan-

#### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an ade	quate secondary intrices.  Closing prices on January 20
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#### Salomon Brothers International Limited

Victoria Plaza, 111 Buckingham Palace Road, London, SW1W OSB, England New York, Tokyo, Frankfurt, Zurich Member of Major Securities and Commodities Exchanges Tel. (01) 721-3805

Britoil, the UK's largest independent oil company, yesterday stepped up its defence against the bid from British Petroleum with the announcement of a new oil discovery and a valua-tion of its assets at 55 per cent more than BP is offering. The oil find in the North See

some 200 miles north east of Aberdeen is in block 9/23B. The company said the reservoir could contain 200m barrels of recoverable oil and 600bm cubic feet of gas. This is a large fine by the standard of recent discoveries.
The assesment of the field's

The assessment of the field's potential was part of an independent review of Britoil's assets by Robertson ERC, the engineering consultants.

This study values Britoil's assets at £3.53bn or 699p per ahare, compared with the 460p being offered by BP. Both figures are well above the stock market's maximum valuation of Britoil's shares, which resched

ahare, compared with the 450p being offered by BP. Both figures are well above the stock market's maximum valuation of Britoil's shares, which reached 358p in early August.

Mr Devid Walker, Britoil chief executive, said the company's latest discovery was thought to be the largest in the North Sea for several years.

"For Britoil it is a very important addition to our successful ongoing exploration programme" \$27in 1994, rising thereafter at five per cent e year.

It has used a 12 per cent discount rate in evaluating the present value of the reserves and has assumed a steady decline in the value of the reserves.

A higher assumed value for the pound and a more gradual rise in oil prices would each depress the value of Britoil's reserves.

CARLE TELEVISION AND SATELLITE BROADCASTING

on.

to increase the reserves and value of the company."

Britoil has a 70 per cent share of the licence for the block in which the find was made. The other companies involved are Hispaneil UK (a subsidiary of Repsol Exploration) with 25pe and Ranger (formerly Berkeley) with 5pc.

The Robertson ERC valuation of Britoil's petroleum interests at the end of 1987 were commercial reserves:

\$3,08bn, technical reserves:
\$23,08bn, technical reserves:
\$25,08bn, technical reserves and acreto increase the reserves and

£250m and prospects and acre-

a250m and prospects and acreage \$250m.

Robertson ERC has based its assumptions on a Brent oil price of \$18 per barrel in 1988, \$19 in 1989, \$20 in 1990, \$21 in 1991, \$23 in 1992, \$25 in 1993, \$27in 1994, rising thereafter at the parameter of t

FINANCIAL TIMES CONFERENCES

CIVII. AVIATION IN THE PACIFIC BASIN

The Pacific Basis, civil swintion's fissest growing air transport areas, is the subject of the Financial Times conference to be held in Singapore on 25 and 26 January 1988. The rapid growth in the region is already imposing strains upon the sirfines, airports and the aviation infrastructure overall. It will generate a massive demand for new situralt and the money with which to bey them for many years to come. The aim of this "88 conference is to define thes problems and the money with which to bey them for many years to come. The aim of this "88 conference is to define thes problems in ideate possible developments and solutions. Committeines to the debate include Dr Chaong Choong Kong, Singapore Airlines, Mr Missuari Kawano, Japan Air Lines, Mr Frederick Bradley, Jr, Senior Vice President of Citibant NA, Mr Michael Joses, Director of the Honghong Basic Group, Mr Henri Pohlman, Vice President of Prats & Whitney and Mr Sydney Gillibrand, Managing Director of British Acrospace. The conference has been timed to precede the Asian Aerospace '88 Exhibition, which will be held at Singapore Changi Airport, 27-31 January.

THE FT CITY SEMINAR

The Financial Times City Seminars have been very successful and 11, 12 & 15 February 1988 are the dates for the sixth briefing on the changing structure of the City of London. The agenda includes discussion of the major markets, players and developments in the business environment. An assessment of how the City withstood the storms of recent weeks will be included. Mr Win Bishoff of Schroders returns to the platform as opening speaker and among the other countributors on this occasion are Mr John Matthews of Consty NatWest Ltd, Mr Robert Guy of N M Rothschilds, Mrs Francesca Edwards of Morgan Gastrantee Ltd, Mr John Athin of Cinhank, Mrs David Stranger of Morgan Grenfell, Mr Pater Ravinus of R W Storge and Mr George Nissen of the Securities Association. Mr Mare Lee, Financial Times Conference Adviser, is to chair and the Rt Hos John Smith Mr. Opposition Treasmy Spokeman and Mr J A Donaldson, formerly of ICI, are two of the non-city speakers who will be addressing the seminest. This programme is perticularly suitable for company training schemes and the Conference Organisation will be pleased to discuss block bookings.

The Financial Times shaft confusers on Colds Television and Saintiles Broadcasting, to be held in London on 17 and 12 February, beings together spackers from the saint European Markets to review the fature of the new modile at a critical turning point in their development.

development.

The Rt Douglas Hand, CBE, MP is to give the opening midrens and will speak on creating a broadcasting structure for the next costery. Mr Michael Checkland, Mr Authory Simusto-Gooding, Mr Richard Dous, M. Cyrllie Du Pelonx and Mr Jurges Doux are among the distinguished panel of speakers who will review the clauses that are taking place in the whole media scene.

All enquiries should be addressed to: The Financial Times Conference Organisation, 2nd Floor, 126 Jeruya Street, London SWIY 4UL Tel: 01-925 2323 (24-hour answering service) Telen: 27347 FT CONF G Fax: 01-925 2125

Britoil said the report was

"long-term, conservative price assumptions, conservative price assumptions, conservative price assumptions, conservatively values the future potential of the company," he added. Britoll will issue its defence document next week. "This will make plain the opportunities and prospects which Britoll has to develop into a major international oil exploration and production company. In the production company, In the production company with the production company. In the production company in the returns to shareholders," Mr Walker said.

BP announced yesterday that it would extend its offer to buy Britoil's shares if the offer had not become unconditional by February 4, the first closing date. The announcement followed representations by Britoil's advisers to the Takeover

toil's advisers to the Takeover Panel about the wording of BP's offer document posted to shareholders last week.

eourt, preventing Mr Pearce, Mr White, and Mr Adams from claiming to be directors of Bremner. That leaves Mr McGuinness as the sole chairman.

before he left the chairman-ship, requisitioned a further EGM for March 24, at

Rymenant, the Belgian construction company, which formed part of the Mitchell Cotts Group, to Societe Anxiliaire d'Entreprises of France. The consideration

#### **Boardroom** battle at **Bremner** hots up

BY PHILIP COGGAN

Mr Dennis McGuinneas. the Glasgow stockbroker, moved swiftly yesterday to establish himself as the sole chairman of Bremner, the financial services

The former chairman, Mr James Rowland-Jones, had been removed from office after a vote at an extraordi-nary general meeting on Monday, which had been called by Mr McGuinness. But Mr Rowland-Jones says that he resigned on Monday availed help the Monday evening before the votes were counted, and a board meeting then appointed Mr Erie Pearce in

his stead.

This left Bremner in the unusual position of having two people who claimed to he chairman. But Mr McGuinness disputes that Mr Pearce is on the board of Bremner, let alone as

chairman.
Mr Rowland-Jones claims
that Mr Pearce, Mr John
White and Mr Chris Adams
were co-opted on to the
beard at a Sunday meeting;
however Mr McGninnass argues that the meeting did not have a quorum.

Yesterday Mr McGuinness was granted an interim interdict by a Scottlah

But the battle is far from over. Mr Pearce and the others have 21 days in which to prove their case that they are directors.
And Mr Rowland-Jones,

which he hopes to reverse Monday's vote.

#### Suter's £3m sale

Sater has sold S A van

was £3m.
In the year to June 30
1986, van Rymenant and its
subsidiaries made pre-tax
profits of £97,000.

**DOLLAR PROVISION COULD REACH £200m** 

# BAe to charge exchange losses

craft, missiles and space equip- against less than £9bn the prement manufacturer, said yes-terday it intends to charge all

we are going to take a full hit - as much as we can fore-cast will happen," said Profes-sor Roland Smith, chairman. The decision had been expec-

Friend.
It means this year's pre-tax profits will be well down on last yeer's £182m. Analysts expect that, following BAe's decision, the provision for dollar losses could be as moch as £200m and that the group, as a whole, mey incur an overall loss after tax.

Other points to emerge during

Other points to emerge during the interview included: The company is aiming to increase the proportion of goods supplied in dollar billings for civil alreraft construction

for civil alreraft construction from ebout 35 per cent last year to 45 per cent in 1988.

Royal Ordnance, the munitions business bought by BAe from the state last April, is performing ahead of expectations.

The 1987 balance sheet is likely to show year-end cash deposits of shout 51 be

deposits of about £1bn.

Every time the dollar moves a cent against the pound BAe's pre-tax profits are affected by about £3m during the course of The 1987 order book rose to pound."

It will be back to \$1.50 to the

costs.

British Aerospace, the air- above \$10bn for the first time, Vious year. terday it intends to charge an the foreign exchange losses it expects on civil aircraft in the next two years or so to its 1987 accounts.

"We are going to take a full hit — as much as we can fore-hit — as we

Just a year ago it all looked so different with a highreputa-tion of the company's products, sales going well andsome ana-

The decision had been expected by analysts but was confirmed for the first time in an interview with the Financial Times by Professor Smith together with Sir Raymond Lygo, chief execotive, and finance director Mr Bernard Friend.

It means this year's pre-tax profits will be well down on last yeer's £182m. Analysts expect that, following BAe'a decision, the provision for dolar losses could be as moch as £200m and that the group, as a civil aircraft contracts are civil aircraft contrects are denominated in dollars.

BAe has, of course hedged against a fall in the decline in the dollar but Mr Friend is reluctant to cover all contracts at present exchange rates when a break-even in the civil aircraft division would require \$1.50 to the pound. "We know that if we cover forward say when the exchange rate is \$1.80 then we are locked into losses — we are not going to get sufficient sterling back to cover

Mr Friend believes that the dollar will weaken further in the first three or four months of this year but is hoping for a atrengthening thereafter. "We have no doubt that in the 1990s



of good marketing

When BAe set up the commercial aircraft division it did not expect profits to come quickly. "We decided to go into civil aircraft because it was and is an area of substantial growth, said Sir Raymond yes-terday. We were in it for the long term and we were looking to 1995 before making a real

profit.
Nothing has changed if we lose our nerve half way through we would lose our about and trousers, Even 12 years after start-up we would lose

our trousers."
With Professor Smith, Sir
Raymond has introduced a series of changes throughout the group which had been some time in the planning, but bave now been brought forward

because of the dollar problems.

Among these is a critical look at the company's materiels at the company's materiels costs. As well as asking suppliers to take less of a profit on contracts for themselves, it is attempting to make them bill the company more in dollars. The eventual aim is to improve the dollar-denominated content of supplies from about 35 per cent to 50 per cent, says Profescent to 50 per cent, says Profes-

sor Smith.
Another sign of the company's more aggressive stance has been in its handling of prop-erty. Mr Friend admits the company's extensive property assets "have not been devel-oped in the way they might

However, the company has taken a first atep with the development of the Weybridge site in a joint venture. "It was our first experience and we learnt a lot from it," said Sir Raymond. "We have e lot of property which is snrplus to requirements and we are looking at it.

For example, we have eight airfields and we do not need all of them. Similarly, Royal Ordnance has a great deal of surplus property."

The company describes the However, the company has

The company describes the Royal Ordnance acquisition as a

great success."
"It suffered from a lack of good marketing and research and development," said Profes-sor Smith. "From day one we sent in some of our top people and the results have come

through quickly.
"When we made the acquisition some people thought we paid a high price. In fact, we bought it on a lower price/earn-ings ratio than we thought."

# Allied Textile nears £10m and order books in better shape

BY ALICE RAWSTHORN

Allied Textile Companies yesterday announced a 28 per cent increase in pre-tax profits to £9.5m for the year to September 30 on turnover which rose by 47 per cent to £84.2m.

Mr Russell Smith, chairman, said that the group's core tex-tile interests - which embrace fine woollen cloth, synthetic fibres and industrial textiles had all fared "remarkably well" during the year.

Similarly the company's cash pile has continued to grow. For many years Allied has held a sobstantial proportion of its assets in cash. The company's policy of investing this cash in vehicles such as off-shore funds and cilis engured that it and glits ensured that it emerged unscathed from the stock market crash.

accounted for much of the increase in profits, contributing \$7.3m (\$5.6m) while investments yielded \$2.3m (\$1.9m). Earnings per share rose to 27.7p (22.4p). The board proposes a final dividend of 5.8p making 9.2p (8.p).

tional textile activities in the late 1970s and has since built up its interests in the speciality febrics field, for use in the defence and automotive indus-tries. The company intends to expand this area of its business and is presently looking for suitable "niche" textile compa-

bution to profits in the year to cash pile was a something of a October. Mr Russell Smith said burden to the share price, in that most of the new equipment that it cast the company in an should be installed by the year unadventurous light. In the curit the business

reints yielded \$2.3m (\$1.9m). The group has performed well so far in the present year, according to the chairman, who said that the order books are "a great deal better" than at the same time last year.

comment

Allied Textiles, which is as much an investment concern as a textile company, is something of an anomaly on the stock market: albeit an impressive example of the breed. Its textile interests are run with rigorous efficiency. Businessea which nies.

Little more than a year ago
Allied augmented its wool textile interests with the acquisition of Bulmer & Lumb. This
business has since been restructured. Unwanted substidiaries
heve been sold and the remaining plant is being modernised.

Bulmer made a modest contribution to profits in the year to should reach its target profit
margins of 10 per cent in the
1988/89 financial year.

The group has performed
well so far in the present year, muster pre-tax profits of £11m with earnings per share of 31p. But it will come into its own in the following year, when Bul-

mer & Lumb comes to fruition.

APPOINTMENTS ADVERTISING

Appears every Wednesday and Thursday

for further information call 01-248 8000

> **Tessa Taylor** ext 3351 ext 4177 Paul Maraviglia ext 4676 Elizabeth Rowan ext 3456

# THE BRENT WALKER GROUP PLC

has sold

BRENT WALKER PROPERTY DEVELOPMENTS LIMITED

> (the Trocadero and Island Site) for £100m

Walker Power Corporation Limited

a joint venture between the Brent Walker Group PLC Power Corporation Plc and Amec p.l.c.

James Capel & Co.

initiated this transaction and advised in the negotiations



James Capel CORPORATE FINANCE

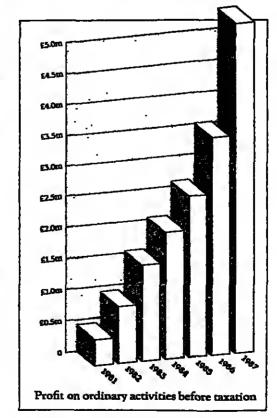
# Hardanger Properties PLC

#### Comments from the Chairman Derek Coombs

- \* "Hardanger further established its position as one of the leaders in the field of developing prime retail properties and achieved a 50% growth in its pre-tax profits last year.
- \* "We remain committed to the growth of Hardanger as e company concentrating on retail properties in prime situations in carefully selected towns and cities throughout the UK.
- \* "We expect our growth to be even more enviable in a bear market simply because prime retail property is an area that traditionally has suffered least in a recession.
- \* "Hardanger is proud of its achievements in providing an extended range of shopping choice for the public whilst co-operating fully in preserving buildings and town centres of special architectural interest."

From the 1987 Annual Report:

- □ Profits up 51%
- □ Net assets up 93%
- □ Dividend per sh. up 25%
- □ EPS up 32%



"I expect at the end of this current year to be able to report a further significant increase in pre-tax profits."

For a copy of the 1987 Annual Report & Accounts write to: The Secretary, Hardanger Properties PLC, Minster House, 8 Church Street, Kidderminster, Worcestershire DY10 2AD.

Stanley Leisure up

to £1.63m halfway

Stanley Leisure Organicaman, said that trading was
from, betting shop and casino
group, increased pre-tax profits
25 per cent from \$1.3m to
£1.63m in the 26 weeks to October 25 1987.

The company also amounced
yesterday that its whollyowned subsidiary Stanley Racting has agreed to acquire I.

Engineering and Manufacturing: Industrial Cleaning Maintenance and Allied Services

#### INTERIM STATEMENT (Unaudited)

	Пац	пан	
	Year Ended	Year Ended	Year Ended
	30/9/87	30/9/86	31/3/87
	£000'a	£000's	£000'a
Group Turnover	18.668	14,235	31,570
Group remover	10,000	11,200	
Group profit before taxation	1.487	944	2,827
Taxation	(566)	(354)	(1,056)
Group profit after taxation	921	590	1,771
Minority Interests	(3)	(1)	(4)
Profit attributable to ordinary			
shareholders before	918	589	1.767
extraordinary Items Extraordinary Items	7,6	307	,,,,,,
(net of taxation)	_	(149)	(174)
(INCOLUMN)			
Profit attributable to			
ordinary shareholders	918	440	1,593
•			
Dividends proposed/paid —			
pence per share	0.400p	0.3125p	1.1 <b>46</b> p
Amount absorbed by above			
dividend after waivers	£155,758	£114,154	£418,565
Earnings per share	2.40 <sub>P</sub>	I. <b>79</b> р	5.01p
The helf warn't envilence was warn disc.			1007

The half years' results are unaudited. The results for the year 1987 are an abridged version of the full accounts which received an unqualified report by the auditors and have been filed with the Registrar of Companies.

#### **Chairman's Interim Statement**

Since the 19th October, 1987 I appreciate that it has not been easy to impress or please a rather nervous market. The job of a Board of Directors—at ell times—is to strempt to satisfy, if not please, its own shareholders and to satisfy itself that the Company or Group is an effective organisation taking advantage of ell current opportunities without losing sight of strategic planning. One should never be complacent, but your Board is reasonably satisfied with the figures now presented. I cannot speak for shareholdera in this regard, but I am fascinated to know thet exactly two years ago we had 2,211 members and the figure today has increased to 3,180. I cannot speak for Up There, but somebody down here must like us. Our two most recent acquisitions have started very well and I continue to be pl with the progress of the three rather earlier acquisitions. I will rather more detail when reviewing the ligures for the full year.

Your Oiractors have today declared an interim dividend of 0.4p per share payable on 7th March, 1988 to sharaholders on the register of members at the close of business on 5th February, 1988. I effectively promised to maintain last year's rate of dividends on the capital as increased by the one for live capitalisation issue and in the event ware doing a bit better than that. As always, an increased dividend would not have been paid unless your Directors were confident that at least a similar increase in the final dividend could be recommended in due course.

I can say with total confidence that once again the second half of the year will be comfortably better than the first. **IOHN WARDLE** 

Hamson Court, 77 Birmingham Road, West Bromwich West Midlands B70 6PY

GRANVILL

206 133 Ass. Brit. Ind. Ordinary 207 145 Ass. Brit. Ind. CULS ...

99 CCL Group Ordinary
99 CCL Group 11% Conv.Pref ......
91 Carborondom Ordinary
91. Carborondom 7.5% Pref ......

87 George Blak 68 Isis Group 59 Jackson Erosp 250 Multitiouse NV (AustSE)

Record Hidgs 10% Pref (SE) \_

35 Record Holdings (SF)

Granville & Company Limited 8 Lover Lane, London EC3R 8BP Telephone 01-621 1212

SPONSORED SECURITIES

Securities designated (SE) and (USMI are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of FIMSRA

# gives £9.5m over year

And for the current year the directors are forecasting further solid progress.

They are paying a final dividend of 4p, bringing the 1986-87 total to 5.5p, against a scrip adjusted 4p. Earnings were 16.5p (12.5p).

1985-86, the directors said.

ther solid progress.

They are paying a final dividend of 4p, bringing the 1986-87 total to 5.5p, against a scrip adjusted 4p. Earnings were 16.5p (12.5p).

Computer output microfilm revenue grew faster than in

computer aided photo-typeseting.

In the year ended October 31
1987 turnover rose 26 per cent, from £26.43m to £33.36m, while the profit advanced 32 per cent, from £7.2m to £9.5m pre-tax.

And for the current year the directors are forecasting further solid progress.

Were bought. Continued focus on reaction seems exaggerated, as the profits increase was perfectly respectable, but shares which are narrowly traded often experience such violent turnover. The service has been price movements. Microgen's growth rate is slowing slightly as Eurocom's margins have now caught np with the rest of the group. There is still plenty of organic growth to come as more computer users turn to burean:

#### **Spice gears** up for expansion

Spice, the USM quoted dis-tributor of motor parts and accessories, has laid the foun-dations and initiated plans for

najor expansion That affected short-term profits for the year ended September 30 1987, but the group was still able to show a 26 per cent rise at the pre-tax level from \$1m to \$1.26m.

Mr Gordon Spice, chairman, said benefits would come through in future. He was confident the company could maintain its competitive edge in a market sector "with far greater potential for growth than was greaterly wearnised."

generally recognised.

The group was to introduce a national distribution centre which would become the foundation of its foture business

number of branches to 101 compared with 40 at the beginning of the year.

The directors were confident (2.13p) for the year, Earnings

The directors were confident that foundations had been created which would lead to growth and profitability.

During the opening six months, the group's major incident section was closely involved at the Zeebrugge ferry disaster.

Kenyon's shares are traded on the Unlisted Securities Market.

(2.13p) for the year. Earnings per share advanced to 13p per cent tax of £260,000 (£126,000).

Turnover in the year rose 11 per cent to £22.56m, while trading conditions remained largely unchanged. Extensive refurblishment of the Scaines branch was completed and the majority of the costs fell into the year.

the year.

Spice Engineering made a useful contribution to profits.

The national distribution centre should be ready in the autumn. It is situated at Du able, convenient for the MI; and will be leased. Total fitting

in the spring) by extending total product range and increas-ing on-shelf availability. Mr Charles Tippet will be

All-round growth helps

To the Holders of

COLLATERALIZED MORTGAGE ORLIGATION TRUST SEVERTEEN

Class A-1 Floating Rate Bonds Due 2018

Notice is hereby given that the interest rates applicable to the above bonds for the interest period January 20, 1988

through April 19, 1988, as determined in the Indenture, is

COLLATERALIZED MORTGAGE OBLIGATION TRUST SEVENTEED

Kewill advance 66%

#### Williams paint buy escapes reference

THE \$133m purchase of paint business, Berger, Jen-son and Nicholson by industrial conglomerate, Wil-liams Holdings, will not be referred to the Monopolies

referred to the Monopolies Commission.

The Trade and Industry Secretary's "green light" decision, announced yesterday, prompted an Immediate 9p sport in the Williams share price, to 258p.

The acquisition, from West German chemicals giant Hoechst, was announced in early-December and followed the earlier purchase of the Crown paint operation from Reed International in June.

The Berger deal substantially increased Williams' role in the paints business, giving rise to a few reference worriee — although Williams itself suggested that it would still only take 23 per cent of the UK decorative paints market,

rative paints market, against Imperial Chemical Industries' 29 per cent.

Centre-file hits

a record £7.5m

Centre-file, the computer services subsidiary of National Westminster Bank, announced a 48 per cent

increase in pre-tax profits to a record £7.5m for 1986 -87. Turnover rose by 25 per cent to more than £50m.

while the company contin-ned to invest substantially in developing products and services, he said.

New contracts, worth over

£16m, were secured with building eocletice, while revenue from petrol retail-ers continued to grow, with

nearly 2,500 service sta-tions using the automated credit card clearing service.

Payroll Services were enhanced by the introduc-tion of Centre-file's own PC-based personnel admin-

istration system, Personnel

Substantial business growth had led to the need for an increase in process-

ing capacity and an IBM 3084 was installed.

Wolverhampton &

Wolverhampton & Dudley Brewery's annual meeting was told that output of both draught and packaged beer was higher in the first

half of the present year. Trading had been poor in

the late antumn, but Christ-mas was good and the com-pany's public houses contin-ued to trade well.

gramming and Software Implementation offshoot returned to profit. They added that the all-round growth was expected to continue in the present six

**Dudley improves** 

Partner.

The company also announced yesterday that its wholly commed subsidiary Stanley Racing has agreed to acquire J. Fletcher, which operates II Merseyside betting almops, for £1.3m. This will bring the total of betting shops operated by the group to 178.

Stanley Leisure increased turnover by 38 per cent to £37.27m (£27.07m). The interim dividend is raised to 1.5p (1.81p adjusted for last September's one-for-three scrip advanced to 6.8p (6.86p adjusted).

Tax amounted to £679,000 (£466,000) and there was an extraordinary profit after tax of £900,000 (nil) relating to the sale of investments.

Mr Leonard Steinberg, chair—

company's acquisition policy continued to be successful, particularly in the racing division.

The acquisition earlier this month of seven betting shops from David Hudson (Racing) was expected to contribute to the second half results.

A new company, Stanley Snooles Clubs, had been registered within the group. The first club was trading well and the board intended to develop profits.

All three casinos had traded at improved levels and the Liverpool Casino was producing a substantial increase in the volume of business after transfers in December.

#### **Estates Property ahead** 15% at six months stage

IN THE six months to end-Octo- tion in previous accounting IN THE six months to end-octo- Lion and particles ber 1987 the Estates Property periods.

Company for Earnings per share were put

Rents receivable rose from £3.62m to £4.77m. The com-pany said the increase reflected the new properties acquired in Leicester, Reading and Red-

During the period, property Mr Jim Graycon, Centre-file's managing director, said that the year had been a milestone. The record profits had been achieved

ber 1987 the Estates Property
Investment Company, for
which there has been a possible
bid approach, incressed pre-tax
profits by 15 per cent from
\$1.78m to \$2.05m.

Rents receivable rose from
\$3.62m to \$4.77m. The com\$3.62m to \$4.77m. The com\$3.62m to \$4.77m. The com\$4.75m to \$2.05m.

Rents receivable rose from
\$5.84m (\$3.06m) and investment income and interest rose
to \$1.25,000 (\$100,000). Intercontrol of the increase reflected.

est charges were £2.14m (£2m). A tax credit of £150,000 compared with a \$440,000 debit, leaving net income available of \$2.2m (\$1.34m).

The directors said the board capital surpluses, of which was still studying the approach \$3.36m related to surpluses made on January 11 along with credited to the asset revalus—other approaches.

#### Hodgson buys more of Richards (Leicester)

Mr Peter Hodgson, chairman of quoted oil services group Petro-con, announced yesterday that he had increased his stake in Richards (Leicester), a small holding company with interests in engineering and foundries, by 8.75 per cent to 28.75 per cent. The shares were bought at

53p. The increased holding follows the sale of a 28.9 per cent interest by two associated compa-nies - Tair Financial, which is nies - Tair Financias, which is based in Houston, Texas, and Pexion, in London, They pur-chased the interest last June from long-time shareholder and investment company, Stainbor-

ough Securities.
The balance of the Tair-Pexion sbares have been placed

and private investors, according to Richards.
Shortly after taking his stake last summer, Mr Hodgson – currently overseas – joined the Richards board in a non-executive capacity. In August, his appointment was followed by that of accountant Mr Neil Gillemie as chief executive.

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that of accountant Mr Neil Gillespie, as chief executive.
Yesterday, Mr Gillespie stressed that Mr Hodgson's investment has been made in a private investor capacity - and was unrelated to his role at Petrocon. Richards, be said, intended to concentrate on enhancing existing activities in the immediate future, but did not rule out acquisitions in a year or so.

year or so. Yesterday, the shares were a handful of institutions steady at 263p.

#### **Recovery at Norbain**

Norbain Electronics swung from losses of £399,000 to protist of £20,000 pre-tax over the six months to October 31 1987.

Turnover totalled £11.34m and products would enable the sgainst £9.94m. against £9.94m.

group to increase turnover and margins, and that the stream-trading profits of £202,000 lining of the operation would (loss £25,000) were subject to continue the improvement in interest charges of £182,000 profitability.

(\$233,000) and an exceptional The company's 5p sbares are provision last time of \$141,000. traded on the USM.

#### **COMPANY NEWS IN BRIEF**

HELICAL BAR: Pramton has had a turnover of \$5.3m in the bought 100,000 shares in the year to March \$1 1987.

Systems to a 65 per cent increase in interim pre-tax profits on turnover up 20 per cent.

Pre-tax profits for this USM-quoted computer software company increased from £259,000 to £430,000 for the six months to the end of September 1987.

Turnover was £2,62m (£2,09m).

Earnings per share came out

Directors said man the From Sold star in the mentation of shoot returned to profit. They added that the all-round growth was expected to continue in the present six months.

SCAPA GROUP has sold Scapa-acquired Manchester-based J. Sykes & Sons (Fish Merchants) which has a turnover of about fiex UK, s new Scottisb-US fiex UK, s new Scottisb-US fiex UK, s new Scottisb-US first to be made by Monarchy, formed in September 1987 with against £167,000 last time.



The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark £75,000,000

Guaranteed Floating Rate Notes due 1999, Series 99 Unconditionally guaranteed by

The Kingdom of Denmark
Issue Price 100 per cent:
cordance with the Thrms and Conditions of the Notes, notice whereby given that for the Interest Period from
19 January 1988 to 19 April 1988 the Notes will carry a
Rate of Interest of 944% per annum. The amount of interest
payable on 19 April 1988 will be £1,134,39 per £50,000 Note.

COUNTY NATWEST

#### NEWPORT

The Financial Times proposes to publish a Survey on the above on MONDAY 281H MARCH 1988 For a full editorial synopsis and details of available advertisement positions, please contact: CLIVE RADFORD on 9272-292565

or write to him at: Merchants House, Wapping Road, Bristol, BSI 4RW

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Microgen's 32% growth

et Microgen Holdings, a spescialist in computer output
microflim, laser printing and
computer aided photo-typesetting.

In the wear ended October 31

1985-86, the directors said.
Several new customers changed inavisan start-up costs knocked
from in-house to bureau service £150,000 off profits, and the
and two small COM businesses shares fell 32p to 277p. The
were bought. Continued focus reaction seems exaggerated, as
on reducing unit costs led to the profits increase was perhetter margins.

Lookers meets forecast

with 46% rise to £4.1m Lookers, Manchester based (£19,000 debit).

motor dealer, yesterday A final dividend of 5.75p announced a 46 per cent rise in profits from £2.82m to £4.12m in the year to end-September 1987. This was in line with the The directors said that higher

profits in the motor division were due to better margins or both new and used car sale and improved performance or service and spare parts

operations.
With profits for the first and earnings per 25p share
advanced 51 per cent to 37.1p
(24.5p) sfter tax of £1.09m
(£814,000). There was an
extraordinary credit of £72,000

were confident of good results

#### **Acquisitive Kenyon** rises to £0.64m midway

Kenyon Securities, a supplier Dottridge Brothers for £11.5m kenyon securities, a supplier of funeral services and ancillary products, raised its turnover from £2.43m to £4.34m and its profits by £229,000 to £638,000 at the pre-tax level over the six months to end-September 1987.

directors' forecast of £4m, made in November when the

company announced the acqui-sition of the Martins group.

Turnover for the year rose from £164.46m to £169.63m

Earnings worked through at 6.2p (6p) per 25p share. The Interim dividend is being maintained at 2p after adjusting for last September's one-for-one The period had seen the acquisition of ten funeral com-

In addition, contracts were on the Unlisted Securities Marexchanged last week, to acquire ket. panies and a major coffin man-

Acquisition

3.7 8.8 1.7 26.5 3.4 11.2 4.7 6.3

122 41 113 10.7 23 41

36 104 30 9.9 46 11.9

128

group's annual rate to more Spares for \$2.8m in cash, conthan 18,000 funerals and the vertible loan stock and ordi-

# boosts Copson

F. Copson, supplier of heating equipment and builders' materiformance in all the group's out costs will be £1.25m.

That will enable the group's areas can.

Much of the Improvement came about via a strong performance from LCP Building Supplies, acquired last July. Just over three months' results of LCP were consolidated.

Copson's first half turnovar totalled £11.39m (£3.54m). Tax took £105,000 (£21,000) leaving earnings of 3.79p (0.77p restated) per 5p share.

AMH

#### Year-end profit for Crown TV

equipment and builders' materials, saw its profits rise from \$59,000 to \$309,000 pre-tax for the half year ended October 31 Television Productions. U3M-quoted film, video and television programme producer,

television programme producer, to post a small pre-tax profit for the year to end-September.

Although turnover for the period expanded by 25 per cent from £3.31m to £4.14m, operating profits dipped to £365,000 (£633,000). After interest charges of £163,000 (£208,000) and an exceptional debit of £117,000 (nll) relating to organisation and management changes effected last April. changes effected last April, pre-tax profits amounted to £85,000 against £425,000 last GROWTH IN almost all its divi-sions, particularly consultancy and training, beiped Kewill

at 4.73p (3p) basic or 4.35p
(2.77p) diluted.

Directors said that the Prosions, particularly consultancy and training, beiped Kewill Systems to a 65 per cent increase in interim pre-tax profits on turnover up 20 per

The directors do not propose to pay a dividend for the year.

#### **Motor finance** venture formed

A motor vehicle finance com-pany has been formed by a con-sortium made up of Fitzwilton, The Keep Trust, in which it has a 30 per cent stake, and the Irish Intercontinental Bank.

Irish Intercontinental Bank.

The new company will have an issued capital of £5m. It will provide finance for leasing, hire purchase and general financing of motor vehicles, concentrating on fleet operators. The Keep Trust is a Ford and General Motor distributor.

Shareholding in the new com-

Shareholding in the new company is held 37.5 per cent by Fitzwilton, 37.5 per cent by The Keep Trust and the rest by the bank. The issued capital will be provided in proportion to their quity stake.
The board will include Mr Kevin McGoran, Fitzwilton chief executive, Mr Greville

Howard, Keep Trust chief exec-utive, and Mr Ted Marah, exec-utive director of Irish Intercontinental Bank.

#### **BOARD MEETINGS**

NATIONAL BANK OF CANADA YEN 11,000,000,000 Floating Rate Notes due 1992

notice is hereby given that, for the interest period January 21, 1988 to July 21, 1988 the Notes will carry an interest rate at 5.25% p.a.

The interest payable on July 21, 1988 against coupon no 2 will be YEN 261,066 per Note of YEN 10,000,000.

The second secon

# **URGENT NOTICE SHAREHOLDERS BORTHWICKS PLC**

Granville Davies Coleman Limited 8 Lovat Lane, London EC3R 8BP Telephone 01-621 1212

Member of the Stock Exchange

Australia Meat Holdings Pty Limited is offering substantially more than Teys for

Borthwicks' Australian and Japanese interests. The offer from Australia Meat Holdings is on the same terms as the offer from Teys, save for the additional payment of Australian \$4m, an extra 16%, to your company for the Australian operations.

It is obviously in your interest to consider the new offer and hence you should vote against the proposal to approve the sale to Teys at the EGM of Borthwicks PLC due to be held on Tuesday 26th January 1988.

#### AUSTRALIA MEAT HOLDINGS PTY LIMITED

Rivervlew Road Dinmore Queensland 4303. Postal Address: P.O. Box 139 Booval 4304. Tel: (07) 282-1377. Tix: AA144666 'AMHBMR'. Fax: (07) 282-3693. London: Michael J. Bosschar 01-283 0911

This advertisement is published by Australia Meat Holdings Pty Limited. The Directors of Australia Meat Holdings Pty Limited are the persons responsible for the informetion contained in this advertisement. To the best of their knowledge and belief (naving taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directore of Australia Meat Holdings Pty Limited accept responsibility accordingly.

7.8125% per annum.

In accordance with the description of the Notes,

The Reference Agent
THE TOKAL BANK LIMITED

# First Leisure performs well

A success story on the regu-lar premium side was the

Section 1

First Leisure Corporation, entertainments and leisure group amounced pre-tax profiting manounced pre-tax profiting manounced pre-tax profiting manounced pre-tax profiting manuscaped prof

gave the group confidence for a good performance in 1988, he said. Holmes & Marchant Group

lar premium side was the group's Living Assurance contract, a life policy which pays out on claims if and when the policy-holder contracts a serious disease.

Mr Baggaley said Living Assurance had provided almost 11 per cent of the group's new commissions in the UK since it was launched last July.

London & Mancbester Group, the home service insurer, saw its new annual premiums rise 18 per cent to £27.3m in 1987, while new single premiums were up 37 per VICKERS is selling SOFEC,

gle premiums were up 37 per cent at £75,4m. The group now has £372m out on loan in its mortgage portfolio, up 77 per cent over the last year.

VICKERS is selling SOFEC, Houston-based margins terminal specialist, for \$2.2m (£1.23m) cash, to six of its managers.

#### Wellcome shares hit by AGM warning

Shares in Wellcome, the UK drugs company, fell Sp yesterday to 384p after Mr Alfred Sheppard, the chair-man and calef executive, sounded a cautious note at the annual general meeting. Mr Sheppard warned that depreciation of the dollar

against sterling would effect adversely this year's

effect adversely this year's profits more than the previous year's, when sterling's relative weakness against European currencles and the yen had largely offset the dollar's decline.

He also reported on the progress of clinical trials into Retrovir, the only commarcially available anti-AIDS drug. Mr Sheppard said that large ecale programmes were being carried ont "with as much alacrity as scientific rigour permits," but warned that there would be newe of competing drugs in the comcompeting drugs in the coming months.

#### Western Motor in minority buy-out

Western Motor Holdings has acquired the 15 per cent minority stake held in its subsidiary, Distributor Deliveries, by Kenning Motor Group. Total consideration of \$642,500 was satiefied by 155,000 new shares and £100,000 in cash. Kenning. now part of Kenning, now part of Tozer Kemsley & Millbourn, will be bolding the shares

# Barham minority may test IBC refusal on cash offer

the specialist publications and Act, as revised by the 1986 ers more beneficially than othconferences group, may face a
Financial Services Act, is not ers who had missed cut-off
legal challenge over its refusal
to re-open the cash portion of and City solicitors. Indeed, IBC

If McKenna's emphasis on the its successful takeover bid for is the first company to make Barham Group, the publishing, this claim.

However, Mr Sean Watson of

International Business This Interpretation of section mounted against treating the Communications (Holdings), 430A of the 1985 Companies final 10 per cent of sharehold-the specialist publications and Act, as revised by the 1986 ers more beneficially than other

is the first company to make this claim.

However, Mr Sean Watson of sollcitors McKenna & Co, which solve to buy in shares.

advertielng and financial services company.

Mr Peter Land, a director of Parrieh Investment Management, said one of his clients, owning 3,000 Barham eharee, was willing to co-operate in a legal action with other members of the dwindling Barham minority.

Altogether, less than £4m is at stake, now that acceptances exceed 97 per cent of ordinary charas and 90 per cent of convertible preference shares. However, the IBC-Barham bid could turn out to be an important precedent for UK takeovers.

IBC claims that legislation which ailows the final 10 per cent of shareholders in a target company to choose between any terms which were available during the bid does not apply in offer documents.

It remained open for shareholders, not by IBC itself.

However, Mr Sean Watson of compulsority to buy in shares. IBC has not used this section.

Attention has only recently focused in the new legislation, was offered used in the new legislation, was offered that an "offer," the word used in the new legislation, was offered that an offer, the word used in the new legislation, was offered that an offer, the word used in the new legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation was and on which the landmark legislation, was of the word used in the new legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation, was offered than the word scheme" used in previous acts and on which the landmark legislation, was offered than the word scheme" used in previous details and which left cash terms which were an interpretation for the cash af

# Abbey new business up 19%

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of

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business.

Mr David Baggaley, Abbey
Mr David Baggaley, Abbey
Lifa's finance director, said,
however, that the group would
probably discontinue use of the
new initial commissions figure
this year. He said the figure
was becoming less meaningful
as Abbey developed a broader,
more complex range of prod-

Abbey Life, the UK's second ucts.
biggest unit-linked life assurance company, expanded its lar premium business grew 17 direct sales force by 17 per cent per cent to £93.1m in the 12 to 3,182 last year, and boosted its new business by just under this included a slight drop in its 19 per cent.

New initial commissions - a to £33.1m.

New initial commissions — a to £33.1m.

figure which Abbey Life has hitherto regarded as the best measure of its growth rose 18.9 per cent to £262.5m, but the lion's share of the growth here was in unit trust sales, which nearly doubled to £112.5m.

Mr Michael Hepher, group

#### £3m purchase by Holmes & Marchant

market consultant, is to acquire
the Counsel Group, a public
relations company with a large
proportion of clients in the food
and drink industries, for \$3m.
The two-stage cash and shares
deal is subject to shareholders'

# GrandMet document issued

BY LISA WOOD

Grand Metropolitan, the drinks group, yesterday issued its formal offer document to ehareholders of Martell, the French cognac house which is the subject of a takeover tussle between GrandMet and Seagram, the Canadian drinks group.

Last week GrandMet, which holds a 19.9 per cent stake in

#### Bank of Scotland's NZ tie-up

new Zealand. The bank net asset value per snare mule-announced in September 1986 diately following the subscrip-its plans to acquire 40 per cent of the equity of the successor to shares are currently trading New Zealand's second largest building society, Countrywide, when it succeeded in converting would support Countrywide in

Bank of Scotland has com-pleted its investment in Coun-subscribed for 26,400 shares at trywide Banking Corporation of 90 cents a share. The estimated New Zealand. The bank not asset value per share imme-

itself into a banking organisation.

This has now happened – in services and products by prothe first conversion in New Viding assistance in a number Zealand of a building society to of specialist areas.

#### Porter Chadburn disposal

Porter Chadburn's whollyowned subsidiary Porter-Lancastrian bas conditionally manufacture, sale and service
agreed to dispose of certain of of drink dispending equipment.
In the year ended March 31
ness to Berncrest, which has 1987, It incurred a loss of
been formed to effect a mansegment buyout, for an initial
cash consideration of £775,000.

#### **Ealing Electro expects downturn**

Ealing Electro-Optics, the USM-quoted maker of optical products, is likely to report dollar was largely to blame. pre-tax profits for 1987 of about holf the £1.27m achieved dent about the current year Ealing warned yesterday that because of a strong order book second-half trading profits had Ealing shares were unchanged fallen "substantially below" the

#### DIVIDENDS ANNOUNCED

ponding for	last
dia Year	year
5 .9.2	. 8
4.86 10.85	9.12
3	9
5 9.38	7.5
0.2	0.6
2	6
4.4 8.35	6.4
3 5.5	4
1.87 3.6	2.13
L31*	3.
	ponding for year  5 92 4.86 10.85 3 9.38 0.2 2 4.4 8.35 3 5.5

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. 10n capital increased by rights and/or acquisition issues. §USM stock. \$Unquoted stock. \$Third market.

PRICE WATERHOUSE and the FINANCIAL TIMES CONFERENCE ORGANISATION CAPITAL WORKSHOP 1-3 FERRILARY

This important 3-day workshop will benefit all those responsible for managing capital market activities or providing the vital support services. For further information on these business card to: ...

15-17 MARCH & 13-15 APRIL 1988

# Lookers plc

Turnover

Proliminary results for the year ended 30th September, 1987 (unaudited)

€000 £000 169,634 164,455 4,116 2.815 Profit before Taxation **Profit after Taxation** .3.027 2.001

Dividends for the year increased by 30%. Capitalisation issue of 1 new share for each

enare held. \* Subject to approval by shareholders.



It's Also Our Money That Talks. ARGYLL GROUP PLC **ACQUISITION OF** SAFEWAY **FOODSTORES LIMITED** 

EQUITY £621M DEBT £100M

FEBRUARY, 1987

**ADVISER** SAMUEL MONTAGU

UNDERWRITER SAMUEL MONTAGU

WPP GROUP PLC

**ACQUISITION OF** 

JWT GROUP INC.

EQUITY £213M DEBT \$310M

ADVISER:

SAMUEL MONTAGU

UNDERWRITER:

SAMUEL MONTAGU

JULY, 1987

UNITED NEWSPAPERS PLC **ACQUISITION OF** EXTEL GROUP PLC MAY, 1987

When We Give Financial Advice,

EQUITY £185M DEBT £64M

ADVISER: SAMUEL MONTAGU

UNDERWRITER: SAMUEL MONTAGU

LEE INTERNATIONAL PLC **ACQUISITION OF** PANAVISION INC AND OFFER BY WESTWARD COMMUNICATIONS PLC **AUGUST, 1987** 

**DEBT \$340M** 

ADVISER: SAMUEL MONTAGU

UNDERWRITER: SAMUEL MONTAGU WESTERN MOTOR HOLDINGS PLC **ACQUISITION OF** PENTA LIMITED JUNE, 1987

**EQUITY £IIM** DEBT £14M

> ADVISER: SAMUEL MONTAGU

> UNDERWRITER: SAMUEL MONTAGU

**EQUITICORP HOLDINGS** LIMITED

**ACQUISITION OF** 

**GUINNESS PEAT GROUP PLC** SEPTEMBER, 1987

EQUITY £138M DEBT £130M

ADVISER: SAMUEL MONTAGU

UNDERWRITER: SAMUEL MONTAGU

#### **CITY AND FOREIGN** HOLDINGS PLC **ACQUISITION OF**

ALEXANDER PROUDFOOT COMPANY WORLDWIDE HOLDINGS LP NOVEMBER, 1987

EQUITY £101M DEBT \$43M

ADVISER: SAMUEL MONTAGU

UNDERWRITER: SAMUEL MONTAGU

In 1987, Samuel Montagu was involved in the underwriting of over £2.8 billion of equity and debt for clients we advised on

mergers and acquisitions. Above are just some of the deals which called upon the unique relationship between our Corporate Finance and Banking teams.

It was the combination of the creativity of our advice and skilful use of our own capital that made many of the deals possible. Our activities were not restricted to the UK only. Our

MECCA LEISURE GROUP PLC **ACQUISITION OF** 

**CERTAIN LEISURE BUSINESSES FROM** LADBROKE GROUP PLC DECEMBER, 1987

EQUITY £31M DEBT £30M

> ADVISER: SAMUEL MONTAGU

UNDERWRITER: <u>SAMUEL MONTAGU</u>

understanding of the US market enabled us to advise on transatiantic acquisitions as well, to the value of over \$2.4 billion.

But our mergers and acquisitions work is just part of the story. In 1987, we advised on transactions to the value of some £10 billion including the successful flotations of Rolls Royce and

In 1988, our Corporate Finance and Banking teams look forward to working together for you.

# Samuel Montagu & Co. Limited

A PART OF MIDLAND MONTAGU, THE PRVESTMENT BANKING AND SECURITIES ARM OF MIDLAND BANK GROUP. 10 LOWER THAMES STREET, LONDON ECSR SAE, TELEPHONE: 01-260 9000.



# Merger plans take back seat

THE SPIRIT of co-operation that for a brief time pervaded New York's five futures exchanges appears to have faded as quickly as it took hold. A move toward a closer rela-tionship has taken a back seat to the more prosaic problems facing New York's two major

facing New York's two major exchanges as the chairman of one prepares to step down and the other weathers allegations that he abused his position.

An independent review panel set up by the New York Mercantile Exchange has cleared Mr Bill Bradt, its chairman, of allegations that his chairman, of allegations that his chairman. allegations that his "business relationsh:ps" conflicted with his chairmanship. But this has only dampened dissent among floor traders, some of whom remain unhappy about his style

of leadership.

At the same time, Mr Alan

Brody, chairman at Nymex's started in November, found
rival Commodity Exchange
(Comex), is to be replaced by an
elected chairman. Mr Brody at that Mr Bradt had been in negotiations about a joint venture
clearling operation with Mr
who will continue as president.

Was the first full-time official
off of the the correction when of a US futures exchange and off from the association when faced growing concern among he became worried about a conthe exchange's members about

The two exchanges' young set up his own business on lems in April last year, forcing chairmen had come close to layexchange time and expense. The exchange to close early for ing the foundations for a long-Although Mr Bradt was found three days.

interests after "certain actions were brought to my attention by a variety of aourcea," according to Ma Rosemary McFadden, the exchange's president.

The inquiry, which was started in November, found that Mr Bradt had been in negotiations about a joint venture clearing operation with Mr

off from the association when he became worried about a conflict of interest, but Mr Conway has been dismissed for trying to

bosrd member commented. — particularly for Nymex's

Mr Brody says it was his own, sweaty crude oil futures traddecision to ask the board for ers. This will not be helped by the change, but he has not been very popular among tradera, not least because of some of the

chairmen had come close to laying the foundations for a long-debated merger in recent months and had even been suggesting a closer relationship between all the New York exchanges. The merger issue remains controversial at Nymex, however, where it faces substantial opposition.

Some floor traders have been dissatisfied with Mr Bradt's judgment on several iasues, including his enthusiasm for a merger. And Nymex was prompted to set up an investigation into Mr Bradt's business interests after "certain actions were brought to my attention"

Line and expense.

Although Mr Bradt was found not to be in violation of three daya.

Comex's success in moving less than overwhelming its corporate bond index futures contract, launched with high hopes in October, has languished, with trading volume at a little over 200 lots a day, and the exchange remains tied to the vagaries of the metal markets.

Acroas the floor in the exchange to close early for three daya.

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However, 1987 was a good year for commodities and trading volume on the New York exchanges approached 60m contracts for the first time. Nymex had a record year with member describes as a "ridicu-

the New York Futures Exchange's move to the World

Board, which markets the

Australian crop, urged local farmers to aim for annual production of 13m tonnes in order that Australia could service its regular custom-

service its regular custom-ers. He confirmed that this seasoo's low ootput of 9.5m tonnes had caused difficul-ties. Output last year was around 16m tonnes. Both meo asserted that

the grain ontlook was improving, as did Mr Daniel

Amstutz, the US Ambassa-dor to the Uroguay Round.

a presentation today regarding the Gatt talks,

bot he stressed yesterday that a anccessful multilat-

eral negotiation offered the

only chance of real change

In the world grain markets.



Mr Bill Bradt, cleared by review panel

is hoping the move will attract more and better capitalised floor traders to its products -principally futures on the NYSE

principally futures on the NYSE, composite index.

All the exchanges are involved in discussions on moving into a new building, although one long-awaited project fell through recently when Nymex palled out. Nymex – calling the lack of space acute – is leading negotiations with other developers and talking about expanding the existing floor.

But although the move to a new building was supposed to presage a closer co-operation between all five exchanges, it does not look as if the members

#### EC remains split Grain strikers ordered

back By David Owen in Toronto

CANADIAN grain shipments from the Pacific coast terminal of Prince Bupert are expected to resume today following the passing by the House of Commons at legislatian to end a six-week stylke by coal a six-week strike by grain handlers at the facility.

A decision to hire non-

A decision to hire non-nainn supervisors to per-form some functions at the highly-mechanised terminal led to a walk-ont by 69 members of the Canadian Grain Workers Union on December 9.

Grain Workers Union on December 9.

The Bill, which calls for the atriking workers to be back on the joh on the day following its passage, imposes a three-year package of wage increases aiready agreed by the two sides and requires that the manning dispute be sent to binding arbitration.

The notion of binding arbitration received a lake-

arbitration received a luke-warm response from union and management alike when it was first recommended last week by government mediator, for William Kelly. mediator, Mr William Kelly.
Introducing the legislation Mr Pierre Cadleux, the Labour Minister, criticized the "not only disappointing but shameful" condoct of both sides and maintained that the Bill was now the only way to arrive at a solution.

According to an official of the Canadian Wheat Board, the conotry's only wheat exporter, the dispute has cost farmers at least C\$15m (\$6.5m) through to the addi-(\$6.5m) through to the additional cost of re-routing grain to east coast ports.

Despite the disruptioo, Canada has so far shipped 700,000 tonnes more grain this year than in the corresponding year-earlier period. However, prior to the dispate, shipmeots were rouning as much as 2m tonoes ahead of year-ago levels, the Wheat Board official added.

# on farm policy BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN Community Agri-culture Miniaters yesterday adjourned one of their typically

marathon negotiating sessions after reaching a broad accord on plans to take surplus land out of production, but remaining split on details of farm poling split on details of farm policy reform.

Mr Ignaz Klechle, the West German Farm Minister chairman of the two-and-a-half day meeting, will now draw up compromise proposals for the far-reaching package of European Commission measures to cut farm costs and surpluses.

These will be discussed at a resumed session on Saturday afternoon, when the ministers aim will be to make enough progress for a session of EC Foreign Ministers next week to be able to start patching together an agreement for the

together an agreement for the next EC Summit in Brussels to stave off the EC's financial cri-

German anxieties over impos-ing the so-called set aside scheme on top of separate pro-posals automatically to limit production weakened consider-ably during the session. But Mr Kiechle continued to insist that

set asides – which would mean paying farmers to take land out of production – would ulti-mately removs the need for Commission proposals for auto-matic price cuts, known as sta-blisers, for farm goods that breach pre-set production lim-its.

Nevertheless, Bonn now accepts the Commission's stance that stabilisers and setstance that stabilisers and ser-asides must be complementary, said afficials observing the meeting. "The main thing is that we have e broad accord on the philosophy of set-asides and their inter-relationship with stabilisers," said one EC

with stabilisers," said one EC diplomat.

The key differences over stabilisers yesterday included how to apply the system to cereals and oilseeds, the major crops affected. Oo set-asides, the main divisions are over financing. These include what proportion of farmers' compensation for taking land out of production should come from the EC, and whether it abould come from the farm price support budget or from funds devoted to regional development for agriculture.

#### Chris Sherwell reports from the National Agricultural Outlook Conference

# Australian farmers urged to consolidate

AN UNEXPECTEDLY rapid rise in farm incomes has provided a unique opportunity for Australian farmers to consolidate sentatives from all segments of their financial position, a major agricultural conference was told this week.

Average farm incomes are

Average farm incomes are expected to rise by 68 per cent in 1987-88, according to the Government's Buresu of Agricultural and Resource Economics, and Dr Onko Kingma, its assistant director, said farmers assistant director, said farmers agreed, must still go on for several veges. should "hasten to secure these eral years.

INTERNATIONAL grain

prices are strengthening as demand exceeds prodoction

and world stocks fall, but

fundamental improvements in the market depend criti-cally on the Uruguay Round of trade oegotiations.

This was the view of an loternational panel of experts which discussed the

world grain ootlook yester-day at the National Agricul-tural Ontlook Conference,

According to figures pres-nted at the conference,

grain usage in the 1987-88 season will exceed produc-tion for the first time in

years, by a margin of 50m tonnes, ar 3 per cent. in the case of wheat the produc-tion deficit is projected at

writes Chris Sherwell.

gains."

Opening the gathering on
He was speaking at the
National Agricultural Outlook
Opening the gathering on
Tuesday, Mr John Kerin, the
Primary Industries and Energy

Reserves will be equivalent to two-and-a-half months'

1987-88 was put at 1,500m tounes, down 5 per cent oo last year and the first fall since 1983-84. The decline reflects production falls in

wheat, coarse grains and rice - a coincideoce which

has occorred only three times in the past 20 years. World grain atocks are forecast to decline, bot from high levels. This will

place a limit on any price increases which might come

from tight grain supplies or from increased demand in

india, China or the Soviet

Union. Rice stocks in partic-

ular, at 5 per cent uf use,

are the lowest in more than

COCOA E/tonne

COFFEE E/tonne

Close

Previous

1257 1252

1263 1283

Turnover:2831 (3097) lots of 10 tonnes ICCO indicator prices (5DRs per tonne). Daily price for January 19: 1478.77 (1472.567) .10 day average for January 20: 1446.06 (1439.947). \* Offi-cial correction

onsumption. Global grain prodoction in

Trade talks crucial for grain market

Minister, said a full recovery from the 1985-86 downturn had not yet arrived, but the trends were "in the right direction." were "in the right direction."

The statistics, he said, indicated that incomes of the top recovery in land values, meant

quartile of farmers had recov-ered fully, but those in the bot-tom quartile had not recovered red fully, but those in the botom quartile had not recovered
t all.
On the upturn in rural for1986-87.

Average farm income was projected to rise to A\$30,900 whest crops; and from higher (£12,360) in 1987-88 from beef and dairy prices.

In the medium term the

In the medium term the picture for smaller world exporters like Anatralia, Argeotina and Canada is expected to be determined by the grain policies of the US and the European Community, the two major producers, and by the course of the Uruguny Round.

Professor Andrew Schmitz of the University of Sec.

of the University of Sas-katchewan in Canada pointed out that deficieocy

paymeots from the Ottawa. Government, amounting to C\$1bn (\$438m) in 1986 and C\$1.1bn in 1987, meant that

Caoadian growers could match US export sobsidy policies and hold on to Can-

ada's share of the world

Mr Clinton Condon, head of the Anstralian Wheat

A\$18,400 in 1986-87

A\$18,400 in 1986-87.
Citing a bureau survey of Australian farms, he said the improved level of incomes, together with an expected recovery in land values, meant farmers could expect a rate of return of around 7.3 per cent this year compared with an estimated 2.4 per cent io 1986-87.
The improvement in incomes

Improved returns are also expected on rice, horticulture and sugar.

Also of help, the bureau predicted, would be the relatively small increases in farm costs, in particular of interest payments.

Average debt fell in 1986-87, and was likely to fall again in the current year. The bureau said 12 per cent of farmers had debts more than A\$180,000. It tunes. Dr kingma said the most surprising thing about it had been "the rapidity with which it has occurred."

The improvement in incomes debts more than A\$160,000. It would primarily be due to added that, as a top priority, increased revenues for wool, farmers wanted to use their which is enjoying buoyant improved incomes to reduce

> values were expected to show some general increase, following a period of substantial falls.

farmers who wished to leave agriculture to do so. This in turn would permit amalgam-

forecast. Although appeared to have slowed, less

The need now was to improve

Beyond this, nominal land Although there would be varia-tions according to area and type of farm, a turning point had been reached.

According to the bureau, the upturn in incomes would provide an opportunity for those

ations and renovations.

As for the future, the shift in recent years away from wheat and barley and into livestock and non-cereal crops would seecontinued improvements in farm productivity, the bureau forcess.

capital was now required to generate a unit of output, It

the ability of farmers to improve their financial and business management.

In a response to the fall in the stock

market, preclous metals were easier, reports Drexel Burnham Lambert. A combination of trade and local selling

touched off commission house stops before late short-covering raffled prices. Copper fell on general long-liquidation and commission house self-stops

reflecting less constructive technicals Energy futures reacted disappointedly fairly constructive API statistics, falling

buying in the face of trade profit-taking. Coffee was held to a narrow range as

#### Windwards warned on poor quality of bananas BY CANUTE JAMES IN KINGSTON

THE WINDWARD Islands, very difficult to justify the spewhich supply about two thirds cial position Caribbean banana of Britain's bananas, have suppliers now enjoy," Mr Eggar again been warned by the Britisaid. St Lucia and the other ish Government that poor fruit islands in the group - St Vinquality could affect the group's cent, Dominica and Grenada - preferential access to the UK the shipped about 200,000 than a letter to Mr John Comp.

In a letter to Mr John Compton, the Prime Minister of St Lucia, the British Government also warned about the dangers of oversupply. Details of the group's output.

Mr. Eggar's letter atressed that the British Government intended to maintain the preferential access enjoyed by the Caribbean producers. Industry representatives in the island said however; that the warning was clear it was up to the producers to protect themselves sumers which would make it

# Canadian gold output rises by 19%

BY KENNETH GOODING, MINING CORRESPONDENT.

CANADA'S GOLD output last year was boosted by the opening of 13 new mines, according to to a study by the Metals Economics Group of Colorado Primary production last year rose by about 535,000 troy ounces to an estimated 3.3m ounces, 19 per cent up on the 1986 level.

production from existing mines between 1988 and 1990 against (excloding by-product and an annual average of 10.4 per placer gold) rose by 310,000 cent since 1978, according to the New China News Agency, repetitively.

The stody says the most recent figures show an average cash cost of production in output figures but industry sources estimate it is 50 to 65

The lowest cost operation is tonnes a year, putting the coun-At full production the new mines will add more than 600,000 cances a year to Canada's gold mine capacity. Last year they contributed about 225,000 cances while increased Hemlo Gold's Golden Giant with try fourth in the world league after South Africa, the Soviet ing the first nine months of Union and Australia.

\*Active Canadian Gold Mines US\$695 from MEG, PO rise by 18 per cent a year Box 1699, Boulder, Colorado.

Ž: ``

K

#### 20m tonnes, or 4 per cent. WORLD COMMODITIES PRICES

Turnov

SOYABI

Jan Apr Jy Oct BR

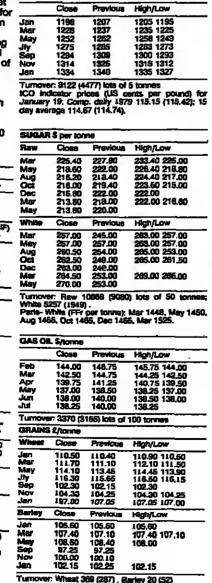
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Wool accele wool per Corpo week to condition to condition the condition of control acceleration acceleration

#### **LONDON MARKETS**

RAW SUGAR futures touched 21-month highs at mid-day, with gains of between \$4 and \$4.60 a tonne. But the price fell back in later trading on profit—taking, tollowing the trand in New York, dealers said. Prices were underpinned by problems in the availability of Brazilian and Cuban sugar. But this was countered by the absence of Pakistan and India as buyers of white augar, deterred by high prices. There also appeared to be no foundation to market talk that the Soviet Union was looking for raw sugar, dealers said. On the London Metal Exchanga copper prices fell heavy liquidation of three-month metal by a large trading house. The strength of sterling against the dollar was an additional depressing factor, dealer said. Aluminium prices also fell on commission house liquidation, although an early morning sell-off had been halted by news that IPAI non-Socialist average daily production was down 300

SPOT MARKETS		
Crede oil (per barrel FOB)		+ 07 -
Dubai	\$15.55-5.65	
Brent Bland W.T.I.(1 pm est)	\$16.85-6.75 \$17.15-7.20	y -0.35
Oli products (NWE prempt	consvery per s	+ Or -
Premium Gasoline	\$167-180	
Gas Oil Heavy Fuel Oil	\$143-145 \$71-73	-2.0
Naphtha	\$148-150	+0.50
Petroleum Argus Estimates		
Other		+ or ·
Gold (per troy oz)4	\$477.25 674c	
Silver (per troy oz)& Pletinum (per troy oz)	\$498.00	+2 +5.50
Palladium (per troy oz)	\$125,50	+1.75
Aluminium (trae market)	52030	-35
Copper (US Producer) Leed (US Producer)	134%-135c 40c	+2%
Nickel (free market)	350c	
Tin (European free market)	23890	-20
Tin (Kuala Lumpur market)	17.36r	+0.01
Tkt (New York) Zinc (Euro, Prod. Price)	320 Sc \$880-800	<b>41.</b> 8
Zinc (US Prime Western)	44.75c	+0.50
Cettle (live weight)†	104.68p	u/c*
Sheep (dead weight)†	135.04p	-24.38*
Pigs (live weight):	65.12p	+1.87*
London daily sugar (rew) London daily sugar (white)	\$259.40w \$262.00w	+17.46
Tate and Lyle export price	£253.00	+8.50
Berley (English feed)	£1112	
Meize (US No. 3 yellow)	£136.50 £96.25u	+0.50
Wheat (US Dark Northern)		-2.50
Rubber (spot)♥ Rubber (Feb) ♥	63.50p 67.25p	-0.50 -0.50
Rubber (Mar) 9	67.00p	-0.50
Rubber (KL ASS No I Feb)	280.50m	
Coconut oil (Philippines)§	\$560,00v	+20.00
Palm Orl (Malaysian)§	\$490.00	
Copra (Philippines)§ Soyabeans (US)	\$390.00 £156,50	+10.00
Cotton 'A' Index	72.00c	- 1.00
Wooltops (64s Super)	503p	



LONDON	METAL S	XCHA	NGE		(Prices sup	plied by Amelgan	nated Metal Trading
	Close		Previous	High/Lon	AM Offi	alal Kerb close	Open Interest
Aluminton	99.7% p	octty (\$	per tonne)			R	ing turnover 0 tonn
Cesh 3 months	1960-80 1960-80		2045-56 1925-35		2020-40 1900-10	1850-70	2,638 lots
Akuminium	,99.5% pt	utty (£	per tonne)			Filing tu	mover 21,700 tonn
Cash a months	1091-8 1036-7		1148-52 1073-4	1125 1057/103	1124-5 0 1056-7	1033-5	46,985 lots
Copper, G	3) A ober	per ton	ne]			Ring to	mover 51,796 tonni
Cash 3 months	1425-30 1308-9		1457-62 1348.5-9	1420/141 1340/130		1311-2	74,520 lots
Copper, St	ienderd (2	per to	nno)			Rling	turnover 175 tonne
Cash & months	1395-40 1290-5		1400-10 1300-10	1385/137	0 1382-3 1295-30	5	44 lots
Silver (US	cents/fine	DUNCE	)				Ring turnover 0 oz
Cash B. months	657-70 678-81		868-72 680-4		668-9 680-2	678-81	687 lots
Lead (2 pa	r tonne)					Fling t	umover 6,850 tonne
Cash 3 months	369-9-5 347-8		364-6 348-7	356/365 348/346	385-6 348.5-7	348-7	13,224 lots
Nickel (E p	er tonne)					Filing t	umover 1,554 tonno
Cash 3 months	4410-30 4110-20		4350-70 4095-100	4400/439 4120/405		4105-10	9,429 lots
Zine (£ per Cash 3 months	torme] 493-6 496-8		496-7 498.5-99	491 497/482	490-1 493-3.5	Ring t	12,974 lots
POTATOES						LLION MARKET	
		revious			Gold (fine oz)		2 aquivalent
Var	66.80	99.80 88.00 53.00	100.00 156.10 153	1.90	Close Opening Morning fix	477-477½ 477½-478 477.75	285%-267 267%-288% 286.453

OES E/ton	ne		LONDON B	ULLION
Close	Previous	High/Low	Gold (fine or	) S price
98.50 86.80	99.80 88.00	100.00	Close Opening	477-47 47742-
155.50 169.50 91.00 98.50	153.00 167.00 00.50 96.00	156.70 153.80 170.30 168.00	Monning fix Alternoon fo Day's high Day's low	477.75 477.85 478%-
	7) lots of 10	O tonnos	Coine	S price
EAN MEA		<u> </u>	US Eagle	491-49
Close	Previous	High/Low	Mapleleaf Botannia	491-49
130.50 124.00 123.00 125.00 127.50 129.00	129.80 122.50 122.00 124.00 126.00 128.00	130.00 123.00 122.80	Krugerrand 1/2 Krug 1/4 Krug Angel 1/10 Angel New Sov.	491-49 475%- 247-25 125-13 490-49 50-55 11214-
r: 15 (425)	lots of 100	tonnes.	Old Sov. Noble Plat	112%-1
T FUTURE	8 E/Index p	point		
Close	Previous	High/Low		
1421.0 1480.0 1338.0 1377.5 1398.0 e: 245 (30	1414.0 1472.0 1332.5 1386.0 1390.5	1421.0 1417.0 1490.0 1470.0 1350.0 1338.0 1389.0 1377.5 1399.0	Silver fix Spot 8 months 0 months 12 months	p/fine 375.65 383.90 392.25 411.10
eration in r	merino and i	fine Crossbred	I	
	the Austral	Nan Wool Sw 98aks this	LONDON MI	
and broug	ht somethic	g like boom	Atuminium (	
		son rooms. The \$9.31 a week soot	Strike price	S tonne
er crossbr	eds have re kore gredus	eponded to the fly. For UK wool soudden currency	1800 1900 2000	
es empha	sised how q	wickly prices could	Aluminium (	99.5%)
and buys	ng interest t x toos in Br	esa has been a still indicated. actord are up by a for 64s super.	1750 1850 1950	
s Slåp or e	Mors, 58s si	uper are at about	Copper (Gra	de A)
up 2019. 81	ICI SUS CONOC	ed at 340p, up 5p.	2160 2350	

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90 50	4385-90 4070-80	4105-1	0	9,429 lo	ts
_		R	ng turnov	rer 5,35	tonne
2	490-1 493-3.5	494.5-1	36	12,974	ots
ī	ONDON BU	LLION MARI	CET		
G	loid (fine oz)	S price	2.0	guivaler	<del>-</del>
_	lose	477-477%		V <sub>4</sub> -267	<u> </u>
C	pening	47712-478		%-288¥	
	forning fix	477.75		453	•
	itemoon fix lay's high	477.85 478%-478%	200	.739	
D	ay's low	47612-477			;
c	cine	\$ price	٤.	quivaler	
Ū	S Eagle	491-496	274	-277	<u> </u>
	lapielezi ntannia	491-496 491-495		-277	
	rugerrand	4751-4781		-277 -267	
1,	/2 Krug	247-256	137	%-142¥	
	/4 Krug ngel	125-133 490-495		4-74%   <b>4-276</b>	
1/	/10 Angel	50-55	28-	30%	
	ew Sov. Id Sov.	1124-1134 1124-1134		5-834 5-631 <sub>2</sub>	
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-	OMBON MA	AL EXCHANG	SE TRAD	ED 021	nqus
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_		1.5 N)	Calle		<u> </u>
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i	950		76 65		
_					

# corigin setting met light hedge-lift buying. Cotton fell on local selling following an early raily as comission house buy-stops were hit. Anticipation that hog runs could increase decreased live hog and set increase depressed live hog and pork belly futures while they and cattle reacted to Tuesday's steadiness as outside markets weakened and as the effects of the recent storm eased. **New York** SOLD 100 tray oz.; S/tray oz. PLATINUM 80 troy oz; \$/troy oz. HLVER 5,000 troy oz: cents/troy oz. Previous High/Low COPPER 25,000 libe; cents/ Jan Feb Mer Mey Jul Sep Dec Jan Mer Mey 328 222 340 142 332 174 249 462

#### Chicago CRUDE Oil. (Light) 42,000 US gails \$/barrel Close Previous High/Low SOYAREANS 5,000 by min; cents/60th bushel 17.35 17.28 17.20 17.11 17.03 16.96 16.89 16.82 16.75 17.33 17.30 17.19 17.07 17.00 18.78 18.68 16.59 16.65 17.10 17.00 16.92 16.82 16.78 16.78 16.65 16.59 HEATING Oil. 42,000 US galls, conts/US galls narry constructive API statistics, falling on long Equidation. However, persistent trade buying lifted prices from the lows. Producer price-fix selling and trade profit-taking eased sugar after early attentions on follow-through buying from Tuesday. Cocoa railied on fund 50.30 48.00 47.05 47.00 44.75 51.19 49.48 47.43 46.23 45.43 50.80 49.25 47.30 48.05 45.00 22.54 22.42 22.69 22.81 22.85 22.85 22.80 22.87 22.90 22,70 22,77 22,97 23,02 23,05 22,95 22,95 22,97 23,05 COCOA 10 tonnes;\$/tonnes 1927 1957 1983 2000 2035 2066 2083 1910 1943 1974 1994 2027 2057 2066 SOYABEAN MEAL 100 tore; \$/ton Previous High/Low 187.0 162.5 180.1 179.2 180.5 180.2 176.5 179.8 182.0 COFFEE "C" 37,500lbs; cents/lbs ous High/Low 129.43 129.10 131.90 131.72 134.00 134.00 136.11 138.10 139.25 139.25 141.25 141.50 141.50 141.50 129.90 132.49 134.80 156.80 139.70 0 SAALZE 5,000 bu min; cents/8 Close SUGAR WORLD "11" 112,000 lbs; cents/lbs 199/0 205/0 209/0 210/4 214/0 221/0 224/4 Mary Mary Job Oct Mary Mary 63.41 64.23 64.40 63.02 61.95 63.20 63.47 64.70 65.50 65.75 63.70 62.75 63.30 0 84.45 85.15 65.25 63.75 62.75 63.95 64.05 LIVE CATTLE 40,000 fbs; cents/fbe 173.86 174.90 174.60 171.95 170.75 166.00 186.00 186.00 176.75 176.10 176.00 173.85 172.25 166.70 186.70 166.70 Mary Jul Sep Nov Jan Mar LIVE HOGE 80,000 lb; cents/lbe Close Pre 47.87 48.87 45.97 45.42 47.97 48.72 48.06 48.96 48.06 48.96 48.06 48.96 48.10 48.25 42.20 43.20 42.12 42.12 EUTERS (Base: September 10 1931 = 100) Jan 18 Jan 18 mmm ago ye ago PORK BELLIES 38,000 Bit; cents/fb 1758.7 1780.1 1700.2 1580.6 Close . Prev DOW JONES (Base: December 31 1974 = 100)

### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

### Dollar suffers setback

could raily on a move out of-equities into bonds, leaving the US authorities with a difficult decision on interest rates.

2 IN NEW YORK

nas

Previous Close 1,7905-1,7915 0,23-0,20pm 0,75-0,71pm 2,97-2,87pm

STERLING INDEX

**CURRENCY RATES** 0.768149 1.36070 1.75027 16.2093 47.8320 8.78458 2.29006 2.57104 7.72061 1.400.12 1.76.211 8.75538 1074 8.23632 182.606

**CURRENCY MOVEMENTS** 

England Judex +105 +230 +230 +252 +252 +156 -129 -188 +803

OTHER CURRENCIES.

### **MONEY MARKETS** UK rates steady

INTEREST RATES were barely changed from Tuesday in the London money market yester day. Longer term rates had shown a slightly softer ten-dency earlier in the day as fears of an imminent rise in base rates receded. A further revision took the forecast to a shortage of around £500m, before taking into account the morning help, and the Bank gave additional assistance in the afternoon of £375m through outright purchases of £264m of eligible bank bills in band 1, £15m in band 2, £21m in band 3 and £75m in band 4, all at 8% p.c. Total help came to £512m.

The rate on the Bank's tempo-

However rates hardened a lit-tle in the afternoon in rather featureless trading as eyes tended to focus on today's release of money supply and hank lending figures. Three-month interbank money was

month interbank money was lower at 8 % 8 % p.c. compared with 9-8% p.c. compared with 9-8% p.c. compared with 9-8% p.c. while the one year rate finished

WK clearing bank base lending rate 8% per cent from December 4

unchanged at 9%-9% p.c.

The Bank of England forecast a shortage of around £700m with factors affecting the market including the repayment of late assistance and bills maturing in official hands together

Total help came to £512m. The rate on the Bank's temporary lending facility to the market for one week, rolled over yesterday, was fixed at 8% p.c. while the rate for the rest of the period was set at 8% p.c. In Frankfurt, call money was lower, as short term liquidity levels were boosted by the failure of corporate tax payments to clear the system. This more than offset a slight draining allocated at the Bundesbank's latest Treasury sale and repuring in official hands together latest Treasury sale and repur-with a take up of Treasury bills chase auction in contrast to a with a take up of Tressury bills draining 581m and Exchequer transactions a further \$425m. There was also a rise in the note circulation of \$60m and hanks brought forward bainess \$110m below target.

The forecast was revised to a attempt by the anthorities to retain some degree of flexibility with regard to controlling short term liquidity levels. This was primarily a reflection of the Bundesbank's concern over the dollar.

D-MARK-Trading range against the dollar in 1987/88 is 1.9305 to 1.5740. December average 1.5854. Exchange rate index 150.0 against 146.4 six months ago.

The D-Mark rose against the dollar, following a large selling order for the US currency and a rumour that the November US trade deficit was understated.

THE DOLLAR suffered a setback yesterday, showing further reaction to last Friday's
ther reaction to last Friday's
to be gleaned from yesterday's
news on US consumer prices
and housing starts.

A rumour that the November
US trade deficit, had been
underestimated by up to \$35m
contributed to the selling pressure on the dollar before lunch.
US consumer prices rose 0.1
p.c. in December, compared
with 0.3 p.c. in November, and
against expectations of 0.2 p.c.
This was regarded as good
news for inflation trends in the
US and ground the world.
Mr Rupert Thompson, US
conomist at Morgan Grenfell,
said the news dispelled earlier
fears US inflation could touch 5
p.c.
A fall of 15.2 p.c. in December
Was a continuation of a very
volatile series in the last few
months. He added the news was
particularly eurprising given
recent gains in construction
employment.
Mr Marc Hendriks, senior
employment.
Mr Marc Hendriks, senior
economist at Barings Economics
Unit, said recent figores
pointed to a slowdown in the
US consumer prices rose 0.1
p.c. in December, compared
mixed chollar is 1987/88
sterling rose against the
weaker dollar, and chowed
mixed changes against other
major currencies. Attention was
focused on the dollar, but there
was some nervousness ahead of
today's UK money supply and
bank lending figures.
The market does oot generally expect an early rise in UK
bank base rates. Recent UK ecotoday's figures before
drawing any firm conclusions.
The pound gained 1.40 cents
to \$1.7920-1.7830. It also rose
to \$1.7920-1.7830. It also
to \$1.7920-1.7830. It also
to \$1.7920-1.7830. It

**EMS EUROPEAN CURRENCY UNIT RATES** 

+1.70 +1.05 +0.39 +0.99 +0.10 +1.16 +2.21

trade deficit was understated.
This was officially denied by
the US Commerce Department,
but dealers said the currency

appeared to be heading lower, even without the rumour. The dollar fell to DM1.6675 at

The dollar fell to DMI.6675 at the Frankfurt close, from DMI.6815 on Thesday. The Bundesbank did not intervene when the dollar was fixed at DMI.6634.

JAPANESE YEN-Trading range against the dollar in 1987/88 is 159.45 to 121.85.
December 199.45 to 121.84.

December average 128.45.
December average 128.45.
Exchange rate index 240.3
against 210.7 six months ago.
The yen showed little change
against the dollar in qolet
Tokyo trading. Doubts about
interpretation of the recently
announced US and Japanese
trade figures limited market

trade figures limited market volume, leaving the dollar alightly weaker at Y128.80, compared with Y128.90 on Tuesday.

**DOLLAR SPOT- FORWARD AGAINST THE DOLLAR** 

**POUND SPOT- FORWARD AGAINST THE POUND** 0.24-0.21cpm 0.01ds-0.09pm 11-1.2pm 13-5cpm 12-5cpm 12-1.0pm 12-1.0pm 14-1.8pcm 14-1.8pcm 14-1.8pcm 14-1.9pcm 14-1.9pcm 14-1.9pcm 14-1.9pcm 14-1.9pcm

**EURO-CURRENCY INTEREST RATES** 

8.683,1375,03445,64 8.7.84.7.38.10.48.48.7. 

Long term Eurodollars; two years 81<sub>2</sub>-81<sub>4</sub> per cent; three years 87<sub>2</sub>-81<sub>3</sub> per cent; four years 91<sub>2</sub>-81<sub>3</sub> per cent; she years 91<sub>2</sub>-81<sub>3</sub> per cent options. Short term rates are call for US bollars and Japanese Ten; others, two days doctors. **EXCHANGE CROSS RATES** 

\$ DM Yen F.Fr. S.Fr. H.FL Lina C.S IS.Fr. 1.795 2.978 229.0 10.05 2.148 3.345 2189 2.302 62.30 1 1.661 127.7 5.605 11.98 1.866 1221 1.284 34.75 INCH-STERLING Sa per E 0.336 0.602 1 76.90 3.375 0.721 1123 738.1 0.773 20.92 4.367 7.830 19.00 1000 43.69 9.380 14.61 9559 10.05 272.1 1.784 2.963 227.9 10. 0.635 1.386 106.6 4.679 2.137 3328 2178 2.291 61.99 1.557 1019 1.072 29.00 LIFFE-STERLING E25,000 \$ per 2 0.299 0.536 0.898 68.46 3.004 0.642 0.657 0.819 1.360 1.046 4.591 0.981 1.528 654.4 1000. 1.453 950.9 5369 3514 0.434 0.779 1294 99.48 1605 2.878 4.780 367.6 4366 0.933 16.13 3.448 3695 Yes ser 1,000: French Fr. use 10: Lies per 1,000: Seluies Fr. per 100

FT LONDON INTERBANK FIXING

(1) 00 a.m. ba 20) 3 modes US dollars 6 months US Dellars

gible bank bills in band 1, £30m in band 2, £8m in band 3 and £83m in band 4, all at 8% p.c.

A further revision took the NEW YORK Prime rate ...... 8.75 8.00 6% Jan.20 3.30-3.45 71-75 11-74 47-44 1.78125 180-107 64-65 87-88 335-350 81-82 824 124 136625 104-104 62-64 81-84 310-120 74-74 41-41 346675 94-114 45-54 130-3.45 73-75 3.40-3.55 B<sub>2</sub>-87<sub>2</sub> 4월 9-94 8-8

LONDON MONEY RATES

Six Months One Year 7.70-7.45 65 65 71 71 68 ECU Lamace very Side Code; one-month 83, per cent; three months 89 per cent; three months 89, per cent; Treasury Billic Average tender rate of discount 29419 p.C. ECGD Fixed Rate Service Export Fixanch. Make up the December 31, 1967. Agreed rates for period January 2, 1968 to Peterson 23, 1968, Scheme 1: 1065 p.C., Schemes 1: 6 fit 10.09 p.C. Reference rate for period December 1967 to December 31, 1967, Scheme 1: 1065 p.C., Schemes 1: 10.09 p.C. Reference rate from period December 2, 1967 to December 31, 1967. Scheme 1: 10.05 p.C., Scheme 1: 10.09 p.C. Reference rate from the period December 3, 1967 to December 31, 1967 to

**FINANCIAL FUTURES** 

### Gilts quiet but nervous

figures. Under these conditions, a

Estimated volume total, Calife 3083. Parts 2155 Previous stay's open int: Calife 36303 Parts 20540

Close 16th Law Pres. 118-17 118-20 118-06 118-05 118-14 118-02

Close High Low Prev. 108.30 108.44 108.24 108.14 107.80 - 107.64

Close High Low Prev. 175.80 176.50 174.80 175.60 179.30 179.10

Close High Low Pres. 90-05 90-10 89-23 90-02 89-06 89-03

1.7903 1.7855 1.7777 1.7650

Close High Line Pres. 1.7873 1.7826 1.7822 1.7675 1.7794 - 1.7600 1.7722 1.7722 1.7722 1.7520 sted volume 17(0)

Est, Val. (Inc. figs. not shown) 5660 (5197) Previous day's open int. 20183 (27922)

**CURRENCY FUTURES** 

POUND-S (FOREIGN EXCHANGE)

0.14 0.59 1.76 4.01 7.40 11.45 16.37

THE ONLY consensus in yesterday's Liffe market was that trading conditions were less than exciting. Beyond that opinions varied, from the buills looking for a further contraction in the US trade deficit, to the bears, expecting a renewed upward push on UK rates, after today's money supply figures.

Markets feed on speculation, and the last two weeks have provided enough to cause a severe bout of indigestion. On the US front however, the next seven days sees the market on a attraction diet, awaiting the release of US 4th quarter GNP figures.

Index these conditions have prohably received scant attention.

Short sterling contracts proved to be more robust, starting the day on a stronger note and remaining that way. A softer tone in cash rates helped sentiment. One dealer suggested that "the overheating argument seems to have gone off the boil," referring to recent eco-nomic data, which showed a slow down in manufacturing output and retail sales.

Bank lending and money sup-ply figures, due for release today, have motivated more bears than bulls but it may take a bad set of trade figures next week to tip the scales and push

Puts-si 0.30 0.23 0.95 2.00 5.30 9.40

ชมร์

93.95 93.74 93.48 93.18 92.95 92.72

**Company Notices** 

LIMITED

PROPRIETARY MINES.

RAND MINES Registration No. 01/00773/06 (Jacorporated in the Republic of South Africa) RIGHTS OFFER

Friday, 22 January 1988

Monday, 25 January 1988

Friday, 29 January 1988

Wednesday, 17 February 1988

Wednesday, 17 February 1988 Thursday, 18 February 1988

Thursday, IS February 1988

Friday 19 Pebruary 1988

Friday, 19 February 1988

The Johannesburg Stock Exchange has granted a listing for the renounceable (nil paid) letters of allocation from Monday, 25 January 1968 to Wednesday, 17 February 1968, inclusive, and for the listing of the new shares from Thursday, 18 February 1968.

The Stock Exchenge, London has granted brungs to respect of (nil paud) shares from Monday, 25 January 1968 to Priday, 19 February 1968, inclusive and for the listing of the fully paid shares from Monday, 22 February 1968.

Last day to register to participate in the rights offer ("record date") close of business

Listing of renounceable (nil paud) letters of allocation commences on The Johannesburg Stock Exchange ("JSE") Listing of new shares (nil paid) commences on The Stock Exchange, London ("LSE")

Last day for dealing in renounceable (nil paid) letters of allocation on the JSE at close of business

Last day for splitting renounceable (nil pard) letters of allocation — to London 14530 in Johannesburg 14530 Listing of new shares on the JSE commences Holders of share warrants to bearer

— last day for lodging and payment

- use tay for rouging and payment
Listing of new shares (nil paid) on the
ISE ceases at close of business
LAST DAY FOR LODGING AND
PAYMENT - RIGHTS OFFER CLOSES
AT 14530 IN JOHANNESBURG AND
LONDON

Listing of new shares (fully paid) on the LSE commences POSTAL ACCEPTANCES POST-MARKED ON OR SEFORE 19 FEBRUARY 1988 WILL BE ACCEPTED UNTIL 14H30

Share certificates posted

Wednesday, 24 February 1988 Friday, 4 March 1988 All times given are local time in the Republic of South Africa and the United Kingdom, as appropriate.

A circular to members giving full information in relation to the rights offer will be posted on 29 January 1988 in members registered at the close of business on Friday 22 January 1988. Copies of the circular to members will be available for inspection by members and holders of share warrants to bearer at the offices of the sportsoung brokens, the company's registered office and at the offices of the company's United Kingdom secretaries and Paris correspondents from Friday, 22 January 1888. Members are advised to exercise caution to dealing with their rights prior to receipt of the above mentioned circular.

Registered officer 15th Foor The Corner House 63 fbx Smeet Johannesburg 2001 (PO Box 82370 Marchalbourg 2107) szu m 2107) Transfer secretation: Rand Registrars Lanted Comer Northern Parkway and Handel Road Ormonde 2091 (PC Box 2534), Southdale 3135) Republic of South Africa.

FirstCorp ®



### **Company Notices**

PECHINEY Loan of EAU 20.000.000.-

S 3/4 % - 1974/1989

The lots drawn on 8th January 1986 in the presence of Mrs. Jeanne HOLISSE, Public Officer, Luxembourg, for 3,000 bonds of EAU 1,000 each which carry the numbers:

inclusive, taking account of numbers already drawn for precading instalments, will be reimbursed at par, which coupons due 22nd February 1999 and ulterior coupons attached, from 22nd February 1988, date at which they cease to accrue interest. These bonds will be redeemable and interests paid at the following banks:

CREDIT LYONNAIS, Livembourg - KREDIETBANK S.A.

LUXEMBOURGEOISE, Livembourg - CREDIT COMMERCIAL DE FRANCE, Paris PIERSON, HELDING & PIERSON - Amsterdam - BANQUE BRUXELLES LAMBERT S.A.

Brussels -

Brussels We recall that the following bonds from earlier drawings have not yet been presented for redemption:
22nd February 1984: No 7376, 7420 to 7421, 7447, 7680 to 7684, 8371, 8440, 8457 to 8460, 10031.
22nd February 1985: No 10143 to 10145 to 10185 to 2795, 3714, 4510.
22nd February 1985: No 10143 to 10145 to 10187 - 10235 to 10238 - 10241 to 10143 to 10189 to 10099 to 10299 to 10299 to 10293 to 10094 to 10187 to 10182 to 10184 to 101857 to 10185 to 101868 to 10187 to 10188 to 11386 to 1

13-60 to 128-41 - 127-47 to 127-90 - 12933 to 127-34 - 127-49 - 13099.

22.nd February 1967: No 11 - 25 to 29 - 43 to 44 - 63 to 65 - 70 to 72 - 80 to 81 - 97 to 92 - 92 to 90 - 109 - 105 to 107 - 126 to 127 - 126 to 160 - 149 to 150 - 151 - 176 - 163 - 186 to 187 - 206 to 209 - 211 to 213 - 288 to 296 - 305 to 306 - 17864 to 17865 - 17869 - 17914 to 17915 - 17919 to 17921 - 17931 - 17937 to 17938 - 17951 - 17964 to 17865 - 17868 - 17998 - 18000 - 18019 - 18008 to 18000 - 18008 to 18008 to 18020 - 18030 to 18000 - 18000 - 18000 to 18004 - 1812 to 18194 - 18000 to 18004 - 1800 to 18004 - 18005 to 18004 - 18005 to 18005 to 18014 - 18013 - 18014 - 18013 - 18014 - 18013 - 18014 - 18014 to 18047 - 18048 - 18047 to 18048 - 18048 to 18048 - 18047 to 1

THE FISCAL AGENT CREDIT LYONNAIS LUXEMBOURG

**BRISA** Auto - Estradas de Portugal S.A.

Japanese Yen 10.000.000.000 **Guaranteed Floating Rate Notes 1992** 

In accordance with the description of the Notes, notice is hereby given that, for the interest period January 20, 1988 to July 20, 1988, the Notes will carry an interest rate of 5.1 % p.a.

The interest payable on July 20, 1988 against coupon n°2 will be Yen 253,607. per Note of Yen 10,000,000.

The Agent Bank



I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SWIW OBD

Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO FT 30 FT SE 100 WALL STREET
Jan, 1395/1407 -12 Jan, 1737/1749 -12 Feb, 1904/1920 -16
Mar, 1400/1412 -11 Mar, 1792/1755 -11 Mar, 1909/1925 -13 Prices taken at 5pm and change is from previous close at 9pm

**RAND MINES** 

**EAST RAND** PROPRIETARY MINES. LIMITED

The state of the Committee of the Committee of

Registration No. 01/00773/06 (Incorporated in the Republic of South Africa)

RIGHTS OFFER

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

The following are the arrangements for holders of share warrants to bearer who wish to participate to the rights offer:

In the United Kingdom.

In the United Kingdom.

Holders of share warrants to bearer who wish to take up their rights should surrender coupon No. 123, together with a duly completed istug and acceptance form (in duplicate) and a banker's draft for the amount due, payable in South African currency marked "not negotiable" and made at favour of "ERFM — Rights Offer" to:

Hill Samuel Registrars Lumined

6 Greencoar Place
Lundon SW IP IPL
Unned Kingdom

by Thursday, 18 February 1988. Holdens of share warrants to bearer who wish to obtain a renounceable (ni) paid) letter of allocation should surrender coupon No. 123, together with a duly completed issing form, to Hill Samuel Registrars Limited at the address shown below by Monday, 15 February 1988.

Forms are available from Hill Samuel Registrars Limited at the address shown below

In France.

Holders of share warrants to bearer who wish to take up their rights should surrender coupon No. 123, together with a duly completed issuing and acceptance form, (in duplicate) and a banker's draft for the amount due, payable in South African currency marked "not negotiable" and made in favour of "ERPM – Rights Offer" to:

Crécht Lyonnais, S.A.

19 boulevard des Italiens

Pans 75002

France

France by Thursday, 11 Fabruary 1988. Holders of share warrants to bearer who wish to obtain a renounceable (till paid) letter of allocation should surrender coupon No. 123, together with a duly completed listing form, to Crédit Lyonnais, S.A. at the address shown below by Thursday, 11 Fabruary 1988.

Rozza are available from Crédit Lyonneis, S.A. at the address

Coupons not lodged by Thursday, 11 February 1988 in Peris or by Thursday, 18 February 1988 in London will not qualify for the rights to new shares and will be of no further value.

Persons subscribing for new shares whose entitlement derives fro holding represented by share warrants to bearer may have an issued to them only in registered form.

Copies of the rights offer circular to members dated 29 january 1988 will be available for holders of share warrants to bearer at the offices of the United Kingdom registrans, transfer and paying agents and at the offices of the company's United Kingdom secretaries and Paris correspondents from Foday, 29 January 1988.

London 21 January 1988



#### **Legal Notices**

SALMON MARCUS LIMITED

David Miles Middleton of Cork Gully, Architol House, Archbold Terrace, Newcestie upon on Tyre, NE2 1DQ was appointed Adm Receiver of Salmon Marcus Limbed (Recis tered No. 0145 4867) by Lloyde Bank pic on January 1968. Dated 12 Jenuary 1989 b M MIDDLETON

Notice is hereby given that a meeting of crudi-tors in the above metars is to be held at Earl of Doncester Hotel, Bennetthorpe, Doncester DN2 8AD on the burth day of February at 12.00 noon to consider my proposes under 8.23(1) of the insolvency Act 1998 and to con-pider establishing a committee of crudiors. OJ Stokes

Administrator 14 Cross Burgase Street Sheffield 51 1QA

A copy of my proposals may be obtained from 14 Cross Burgess Street, Sheffield, S1 1QA

TICKHELL GARDEN CENTRES LIMITED

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Bushing Language

0733 230000 -06 240 -05 137 -03 129 -23 129 -14 174 -08 374 -08 374 -08 374 -08 424 -0

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111.5 115.3 76.5 96.6 96.6 96.7 44.0 104.5 124.0

MENTAL TREES THE PARTY

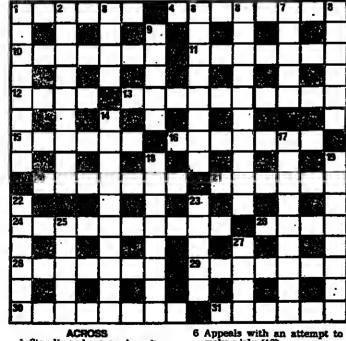
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#### FT CROSSWORD No.6,535 SET BY VIXEN



- ACROSS

  1 Standing about to deposit a note (6)

  4 Anything but simple enclosure
- 4 Anything but simple enclosure
  (8)
  10 Tree maintenance (7)
  11 A looker round (7)
  12 A number brought in to help
  will be acrimonious (4)
  13 The new scent is not true to
  type (10)
  15 Entrances for church members (5)

- 15 Entrances for church members (5)
  16 Trim sailors one in a score (7)
  20 Certain publicity about craft at the riverside (7)
  21 Some big ram men may judge by its weight (6)
  24 Odd characters, all singing and gesturing (10)
  26 Having the resources, a clever person backed the French (4)
  28 Inca far different from other people (7)
  29 Once reporters could be really speedy (7)
  30 Try a ruse to break the bank (8)
  31 Popular nurse, though mean

- 31 Popular nurse, though mean
- DOWN
- 1 Detailed study may be made of cars here (8)
  2 Champions of pitheed workers
- 2 Champions of pithead workers
  (9)
  3 An upsetting journey? (4)
  5 Foreign love poetry has a
  point (8)
- 6 Appeals with an attempt to make a joke (10)
  7 The custom of the superior luminary (5)
  8 Stretch and cover up before preparing tea (6)
  9 Course taken by a singer (5)
  14 Only patient travellers use such transport (10)
  17 Half-trains the first mata, note (9)
  18 A German put back nothing right, being in drink (8)
  19 Rush about the fields when set free (8)
  22 Doubtfully interrogate a social worker (6)
  23 Article raising support for gold coinage (5)
  25 A shrub flowering in spring or September (6)
  27 Turn the pase in error (4)

- 25 A shrub flowering in spring or September (5)
  27 Turn the page in error (4)
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THE UK STOCK market, continuing its search for something to worry about, fell back again yesterday as renewed concern over the US trade deficit turned the dollar downwards again. However, rumours of attacks on the validity of the last week's US trade figures in the Washington press proved unfounded and London's Gilt-edged sector had a steady,

if unexciting, session.

There was increased selling of the international stocks at mid-morning when the pound moved above \$1.79, and a batch of trading programmes was activated. At worst, the market was down by nearly 20 FT-SE points, and a dull start on Wall Street hindered attempts to

At the close, the FT-SE 100 Index was 15.2 points down at 1752 8. The programme trades helped to swell volume levels at 5.00pm, the Seaq system had traded 445.3m shares, about one third up on Tuesday's ses-

Friday brings the end of a fairly lively equity market trading account. Analysts pointed out that the market had ounced yesterday at FT-SE 1749 after topping out at 1800 on Monday - indicating that a 50 point trading range has been established. Yesterday's rally was signposted by a move to a 6 point premium in the FT-SE 100 March Futures Contract on the London International Finan-

cial Futures Exchange.
Traders claimed that three money supply statistics for December. Attention will focus on the UK bank lending total, which the market predicts at around \$3\text{bh} bn. Some estimates range to \$5\text{bh} bnt any figure above this would upper the UK securities houses had operated trading programmes – supposedly Morgan Grenfell, Barclays de Zoete Wedd, and Smith New Court - but there was no confirmation from the firms concerned. Most deals were Britoil regained pole position in the oil sector and surged

Among the internationals, Sbell, ICI, Unilever and BAT Industries again took the brunt of the fall as renewed dollar weakness threatened their US

While the picture was generally gloomy, the market found some encouragement towards the close from an independent asset valuation at Britoil, which exceeded the City's most

according to Britoil - was widely expected and it was the 699p a share asset valuation glittering expectations.

This is presumed to be the curtain-raiser for Britoil's defence document, to be published next week, against BP's £2bn plus bld.

The latest downswing in the coulty market has in no way discouraged the speculative fever on the energy sector, which was featured yesterday by heavy turnover in Ultramar. Speculators were also busy on the banking pitch, where bid while the "new", where in the French brandy group, man-these the Clark closed 2 higher at the Clark c

# Programme trades help push equity sectors lower

but Gilts recover ground talk has begun to circulate among the domestic high street banks. Retail shares, which have been under a cloud since the Christmas season made a slow start, attracted some selective interest figures. Turriff, thought to have been oversold, moved up 9 to 272p on small buying in an extremely thin market.

Chemicals were featured by a fresh reaction in ICI which closed 4 down at \$10%p in the wake of the setback in the dol-

	Jean.	Jan	Jan.	Jane .	Jan.	Year	198	7/28	Since Compilation		
	20	19	18	15	14	Age	High	Low	High	Low	
Government Secs	88.35	58.19	88.45	87.96	87.56	85.80	99.32 (8/5/87)	83.73 (29/20/87)	127.4 (9/1/35)	49.18 (3/1/75)	
Fixed Interest	94_51	94,44	94.42	94.55	94,44	91.71	99.12 (15/6/87)	90.23	105.4 (28/11/47)	50.53 (3/1/75)	
Ordinary 🛡	1409.2	1423.0	1440.1	1436.7	1398.7	1386.7	1926.2	1232.0 (9/11/87)	1926.2 (16/7/87)	49.4 (26/6/40)	
Gold Mines	281.3	284.1	283.4	294.5	284.1	328.0	497.5 (4/8/87)	(P\17\81) (P\17\81)	734.7 (15/2/83)	43.5 (26/10/7)	
Ord. Dry. Yield	4.43	4.99	4.33	4.33	4.45	4.12		S.E AC	TIVITY		
Earnings Yld. %(fpll)	11.11	10.99	10.85	10.83	11.14	9.66		otices	Jan.19	Jan-18	
P/E Ratio (net)(*)	11.03	11.15	11.30	11.32	11.00	12.68	Gitt Edged	عشوندا	124.5	138.5	
SEAQ Bargains (Spm)	23,393	23,749	29,870	27,832	20,191	34,294		0/4 t		205.1	
Equity Turnover   Em)	-	1074.60	991.43	1092.37	990.56	1184.17	5-Day avera	ge	_	1	
Equity Sargains		26,504	31,655	26,753	21,104	45,651	GBt Edged I	Bargains	130.5	125.9 165.1	
Shares 7 raded (rol)	•	352.1	436.3	432.8	314.2	441.7	Equity Valo			1932.5	
♥ Opening 10 a	L. (1)	11 a.m.	1 112	2 p.m.	1 p.r	n. T	2 p.m.	3 p.m.	. 4	p.m.	
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LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-0898 123001

excess of 10m moved through major provisions against third the system, settled a penny world debts will be announced easier at 74p despite talk that the Kuwait Investment Office preliminary results in Februmarket to pick up stock on a

bought purely on yield considerations, rather than as inflation hedges – the sector was encouraged by the absence of any IL tranchettes among the Business in Ultramar expanded rapidly to 7.9m shares out via the inter-dealer broking amid strong rumours that a system; the shares edged up 2 stake is being accumulated; the share price was finally over of more than 4m shares. unchanged at 218p.lt was rumoured recently that approaches had been made to Sir Ron Brierley offering to buy

Sir Ron Brierley offering to buy

Standard Chartered — Standard approaches had been made to Sir Ron Brierley offering to buy his near 13 per cent stake in liltramar at 250p a share. Tricentrol hardened 2½ to 162½p of the Lloyds bid in 1986— saw with dealers awaiting the asset valuation, also being carried out by Robertson ERC; Elf is expected to lift its offer by around 10 per cent from the original offer of 145p a share.

Matthew Clark, the winc and spirits distributor, falled to sig-

spirits distributor, failed to significantly extend its recovery regarded as exceptionally good after analysts took conflicting by dealers, Sun Life jumped & views of the Martell situation. to \$10% still boosted by the Mr Colin Davies, County Nat-recent good new life numbers. West researcher, agrees with Guinness shares fell further West researcher, agrees with Guinness shares fell further the Matthew Clark chairman as its legal travail continued. that the implications of the pos-sible loss of the Martell distri-buy-in purchases of 1.5m

Buckley's gave up 6 at 193p while cidermaker H.P.Bulmer

Basis 100 Gort. Secs 15/10/26, Fixed Int. 1928, Ordinary 1/7/35, Gold Mines 12/9/55, S E Activity 1974, \* NR=10.92

Lloyds continued to attract substantial buying interest with most of the action being carried

regarded as exceptionally good

bution contract have been over-shares oo Tuesday and, with estimated. But analysts at several larger deals passing Scrimgeour Vickers believe that through the SEAQ system yesthe shares must be overshadowed by the uncertain future of 
the French brandy group. Matthew Clark closed 2 higher at 
before closing 8 down on the 
day at 289p. Bass drew

The clearing banks generally renewed support and gained 11

The clearing banks generally renewed support and gained 11

The clearing banks generally renewed support and gained 11

The clearing banks generally renewed support and gained 11

The clearing banks generally renewed support and gained 11

number of firm features as at least three leading securitles houses were thought to have adopted a more positive stance on some of the leading high street retailers.
Worries over the 1.1 per cent

decline in retail sales in December were easily outweighed by expectations of a tax cutting et and Marks and Spence budget and Marks and Spencer led the sector higher with a 5 gain at 185p after a turnover of 6.5m shares; M & S were addi-tionally helped by Press com-ment. Talk of a substantial overseas buyer order in Dixons saw the shares advance 5 to 190p, after 192p with 5.6m 190p, after 192p with 5.6m shares moving through the system. Sears progressed to close 8 higher at 135p, with the company looking assured of success in its bid to win control of the Freemans mail order group according to dealers. GUS "A" closed little changed at £10% with a large selling order said. with a large selling order said to have been readily absorbed by the market. Elsewhere, Body Shop con-

The stores sector included a

tinued its remarkable advance, closing a further 30 higher at-915p, after 925p, still buoyed-by the recent excellent results. A busy session in the leading electricals showed Cable & Wireless a further 8 lower at 355p on a turnover of 5,2m shares in the wake of "sell" recommendation by Warburgs the securities bouse.

Racal, reporting Interim results on Tuesday, dipped 5 to 231p while Pleasey, where around 2.5m shares changed hands, lost 4 to 163p. Microgen slumped 32 to 277p as recent strong buying of the shares ahead of yesterday's preliminary figures was reversed: the results were broadly in line with forecasta but dealers reported persistent selling of tor, bid speculation left Bal-dwin 17 to the good at 105p while Copson firmed 7 to 130p in response to the good interim

reported persistent sening of the shares from around the shares from around the close well above the worst.

trading to settle 8 up at 265p.
international stocks weakened afresh in the wake of the of % at \$10% while BOC gave up 13 to 382p. Beecham remained under pressure and gave up 7 further to 453p in a volume of some 3.3m shares; the company announced yester day a reorganisation of top management in its pharmaceuti-cals division. Wellcome fell away to 379p before closing 8 off on balance at 384p following the chairman's warning that the recent depreciation of the dollar will have an adverse impact despite the continued strength of the company's underlying trading. Pilkington fell away to close 7 cheaper at 233p in a trade of around 8.2m shares as recent BTR bid hopes

began to fade.
Among some of the other dol-Among some of the other dul-lar sensitive stocks, British Aerospace gave up 6 to 345p while Rank Organisation, a particularly good market of latge oo buying in anticiaption of the preliminary figures expected shortly, eased 8 to expected sbortly, eased 8 to puts.
607p. London International fell
7 further to 275p and Fisons
Tra gave up 8 to 253p.

Preliminary results from Pirst dealings Jan 18
First Leisure were at the top Last dealings Jan 29
end of analysts' forecasts and Last declarations Apr 21

Dooks after the recent good advance, the price wilted again to end I? lower at 593p. US currency influences affected Jaguar, down 9 at 324p, but not Lex Service, which rose 5 to 322p. Impressive trading currency influences before closing only a few pence assists on unveiled bothing parties. books after the recent good

fell away to 465p mainly on currency influences before closing only a few pence easier on the day at 472p. Vickers settled 4 cheaper at 164p. Quite a brisk trade devloped in Rolls Royce (some 2.1m shares changed hands) before a close of 129p, down 3.

The uncertain market climate chabled the Food sector to display its basic defensive qualities. Most leading issues recorded only modest losses while Northern Foods, long regarded as a potential bid situation, performed better and tested the trend. Revived buying from two or three houses found the market sensitive and the shares moved higher in thin trading to settle 8 up at 265p. International stocks weak-

trading to settle 8 up at 265p.
International stocks weakened afresh in the wake of the
fall in the dollar and a further
setback in the early dealings on
Wall Street yesterday. Glaxo
lead the retreat with a reaction
of % at \$10% while BOC gave next Thorsday's annual results; analysts are looking for profits in the region of £190m to £200m. James Finlay emerged from a spell of inactivity as bid hopes flourished and settled 5 bicker to 00p Polls Pack were

hopes flourished and settled 5 higher at 90p. Polly Peck were quoted ex the scrip issue at 27gp.

Business in traded options expanded with 22,537 calls and 18,204 puts giving an aggregate of 38,741 contracts. GEC attracted a much increased attracted a much increased attracted and settle 2073 calls and attracted a much increased turnpover with 2,073 calls and 2,222 puts. The much higher than expected asset valuation of Britoil by independent consultants Robertson ERC and hopes of a counter bid from Atlantic Richfield triggered strong demand for Britoil where there were 1,708 calls and 1,132 puts. Puts in British Gas totalled 2,745 against 796 calls, while Pilkington, still the subject of takeover speculation encouraged 1,010 calls and 282 puts.

**Traditional Options** 

end of analysts' forecasts and Last declarations Apr 21
the shares touched 519p before For Settlement May 3
coming off to close a net 4 For rate indications see end of
higher at 517p. Interim profits
from Stanley Leisure — these
were \$1.63m against \$1.3m — in the Traditional option marsaw the shares marked up to
ket Stocks to attract money for
245p prior to closing a fraction
up at 240p. p at 240p. ritles, Theme Holdings, Micro Lucas Industries suffered Focus, Rivin, BOM Holdings, further from the withdrawal of London and Manchester recent buyers. Sales were relatively light but with market-Financial. A put was arranged makers showing little enthusiio Amstrad, but no double asm to take stock on their options were reported.

FT - ACTUARIES INDICES

selective interest.

Government bonds made cau-

tious recovery from the selling bout suffered late on Tuesday, which was continued on the Tokyo market. Suggestions that the Japanese had switched tack

and sent buying orders to London yesterday morning were scouted by Warburg Securities, a major player in the international market in Gilts. However, local business and local market in Gilts.

local buyers enabled the market to consolidate its early gains.

With the rumours surrounding last week's US trade figures swiftly scotched, iong-dated Gilts closed with gains of around ! point. The two tranchettes of stock on offer at the bank -91/2 per cent conversion.

chettes of stock on offer at the bank -9½ per cent Conversion '05 and 8 per cent Treasury '05 - were not activated, although prices crept to within ½ or so of the last levels at which stock was sold by the Bank.

Near-dated Gilts added ½ or

so as fears of an imminent rise in bank base rates subsided.

index-linked stocks were fairly buoyant, with investors switch-

ing towards the longer end, where prices added about %.

Traders said the iL stocks were

Bank's \$450m offer earlier in

The Gilts sector awaits

today's disclosure of the UK

above this would upset the

shead to 475p before closing a

net 19 higher at 473p after news of the drilling success on Biock 9/23b and the indepen-dent asset valuation of the com-

pany by Robertson ERC. The oil

discovery - the largest in the North Sea for several years

that triggered the latest leap in

the share price. Turnover in Britoil was 7.4m shares.

The Britoil news also boosted other oil shares, not least Enterprise, up 6 to 290p and LASMO, a like amount up at 220p.

credit markets.

These Indices are the joint compilation of the Financial Times.

	EQUITY & SUB-S				Wedn	esday	Jan	eary 2	20 198	В	Jan 19	Jan 18	Fri Jan 15	Year ago (approx)
Fi	igures in parenthe stocks pe	ses show		inde No		s Earn Yiek ge (Ma	ings 1%	Gross Div. Yield% (Act at (27%)	Est. P/E Ratio (Net)	spi adj. 1986 to date	Index No.	Index No.	ladex No.	ladex No.
1]	CAPITAL GOODS			737			.74	3.92	12.88	0.15	743.60			745.28
2	Building Materia		-001	973				3.86	12.34	0.43	982.81	991.68		907.09
3	Contracting, Con- Electricals (12)						37 15	3.49 4.74	14.16	0.38	3444.05 2043.36			
3	Electronics (32)			1518				3.42	12.42	0.00	1530.06			
6	Mechanical Engli	neering (		381	76 -0	6 9	.76	4.32	12.93	0.14	383.93	387.36	386.79	427.95
8	Metals and Meta		ı (7)		97 -0.		.53	3.73	12.58	0.00	450.05			
20	Motors (13)		(24)	274 1247			.94 35	4.23 4.16	10.63 14.22	0.60	277.7 <u>1</u> 1261.31	284.28 1273.68		
21	CONSUMER GR			1028			.62	3.54	14.78	8.28	1034.25			
22	<b>Brewers god Dist</b>	illers (21	Ú	976		.5 11	.37	4.04	11.16	0.02	981.57	990.13	990.34	945.03
25	Food Manufactur			838			18	3.84	13.97	1.06	814.42			765.97
26 27	Food Retailing () Health and House			2064			80 71	2.97 2.57	17.03 17.79	00.0	2079.09			
29	Leisure (31)			1175			79	4.00	16.00	0.00	1179.89			
31	Packaging & Pap	er (16)		476	38 -0		.62	3.70	15.27	0.24	498.60			
32	Publishing & Pri	nting (16)	)	3398		8 6	.55	4.34	19.29	3.39	3426.23			
34 35	Stores (35) Textiles (17)			841 582			95	3.60 4.02	14.98 10.25	0.01	834.85 591.10	839.35 606.35		
40	OTHER GROUPS	(92)		862			65	4.27	11.68	0.03	875.33	888.35		
41	Agencies (19)			1099			.61	2.17	19.39	0.07	1109.78			
42	Chemicals (20)			1056			66	4.43	12.71	0.14	1677.29			
43 45	Conglomerates () Shipping and Yra		1)	1148			25	4.54	11.10 14.17	0.00	1175.62			
47	Telephone Netwo	wks (2)	*****	917	.99 -0			4.61	11.35	0.00	925.40	938.08		863.48
43	Miscellaneous (2	7)		1145	76 -1	7 13	17	4.12	9.05	0.00	1165.84	1180.05		1174.49
49	IHOUSTRIAL GE	ROUP (46	<u>(5)</u>	918			46	3.84	13.31	0.17	926.49			907.47
51	Oil & Gas (15)						.70	5.74	12.72	0.00	1715.22	1743.19		
59	500 SHARE IND						.50	4.12	13.22	0.16	993.34			
61	FINANCIAL GRO	3UP (124	9	653			_	4.81	7-	0.11	654.15	660.64	658.74 674.88	
62   65	Banks (8) Insurance (Life)	(8)		672			74	5.84 4.73	6.71	0.00	668.65 977.60	673.01 985.91		718.69
66	Insurance (Comp						- 1	5.46	_	0.00	507.18			
67	Insurance (Broke			930			.91	6.18	10.75	9.00	926.14			
68	Merchant Banks Property (52)	(11)	<del></del>	351			33	4.06 3.08	23.93	9.00	353.15 986.34	353.19 998.49	353.56 993.09	377.37 828.55
70	Other Financial (	30)					32	4.23	13.55	0.64	393.65	398.68	399.09	398.10
71	Investment Trust			830	_	_	=+	3.06	_	0.32	831.13	843.40	836.11	905.60
81	Mining Finance (	2)		436				3.91	10.81	0.00	447.84	455.41	453.40	371.65
91	Overseas Traders			1027			34	4.93	12.65	0.00	1923.65	1022.57		819,83
99	ALL-SHARE IN	0EX (720	<i>i</i> )	8%		-	4	4.19	-	0.15	902.50	932.60	909.36	879.81
				Inde		Day		Day's	Jan	Jan	Jan	Jan	Jan	Year
	FT-SE 100 SHA	DE INDE	Y .	No.			7.8	Low 1748.8	1768 0	18 1790.0	15	1743.4	1733.4	1761.6
	F1-3L 100 310A	NE INDE	^ 7			2. 1/6		11-10-0	11000	1170,0	1106.7	1 1/454		170220
	Fi	KED I	NTE	REST					AGE GRO MPTION			Wed Jan 20	Tue Jan 19	Year ago (approx.)
	PRICE INDICES	Wed Jan 20	Day's change	Tue Jan 19	xd adj. today	nd adi. 1988 to date	1 2	Low	Comme	5 years 15 years		9.97 9.47	8.98 9.51	9.32 9.74
_			<del></del>	7		.o once	1 3	1		25 years		9.31	9.33	9.74
١,	British Government	122.24	+0.09	122 13		1.66	1 5			5 years 15 years		9.57	9.61 9.69	10.25 9.99
	S years	138.04		137.81	- 0.11	0.73	16	1	•	25 years		9.66 9.50	9.52	9.83
	5-15 years	147.16		146.84	0.22	9.80	7	High	_	5 wars		9.67	9.71	10.33
1	Over 15 years	161.27		161.14		9.80	89	1		15 years 25 years		9.82 9.53	9.86 9.56	10.13 9.85
- 1	All stocks	135.28	1	135.08	0.05	0.73	_1ó		mables		t	9.34	9.35	9.70
							_	1	'-dead					

40pening index 1762.3; 10 an	o 1760.6; 11 am	1761.1; Noo	n 1751.2; 1 pan 17	52.6; 2 pm 1751.9; 3 pm 17	51.9; 3.30 pm 1753.1; 4 pm 175

0.36

0.63

10.94 10.91 10.91

112.66 +0.42 | 112.19

lost a similar amount to 153p.
Blue Circle resisted the

downward trend, rising 7 to 425p in a volume of some 3.3m

shares. Inevitably the improve-ment gave rise to a revival of bid talk following recent City

suggestions that Hanson had

dawn raid.

been behind the recent abortive

Birmid Qualcast, currently

in receipt of an unwelcome cash offer of 300p per share from BCI, advanced to to 334p on

speculation that the latter will have to increase its terms, Some commentators are looking for a

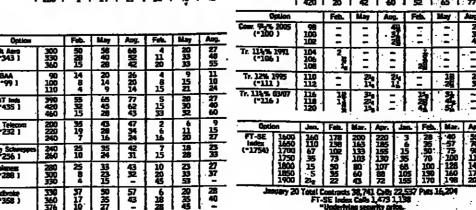
were worse than some London traders had been expecting and

prompted a slightly easier trend in selected Building Issues with American interests

such as Redland, down a shade at 437p, and Ibstock Johnsen, 2 lower at 185p, after having touched 170p at one stage. Elsewhere in the Building section where in the Building sections are the stage.

new cash and shares bld. The fall in US housing starts

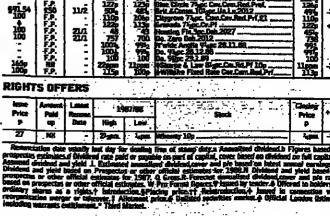
wed sa	289p. ipport t othe	t and	gaine	ed 11		(\$ (1)	NEW LO	WS (16).		Oll Te	at., Min L., Min Aye:	ES (3) Hito	St. He	iena, E	Darien- imporer ARKET	S SANTING AALOWE IN MAJO
d the	gene	eral (				-		NWS (16). ark, CHEMICALS CALS (4) ITL Info		(1)Con	nec Gro	ω.				The following is based on trading volume for Alpha security system yesterday until 5 pm.
				<u> </u>	DO	ΙN	RAI	DED OP	TK	) NS			7			Suck Volume Stock Volume
			CALLS	•		PUTS				1	CALLS			PUTS		
Option		Jan.	Apr.	Jed.	Jan.	Apr.	Jul,	Option		Feb.	May	Aug.	Feb.	May	Assa.	Ametraci 2,500 Geo Accident 587
Lyons (42 )	330 360 390	13	38 22 12	47 32 22	20 48	35 55	30 47 63	(*320 )	300 330	53 40 25	67 55 40	80 68 57	11 20 33	30 38 50	40 52 68	Assoc. Brit. Foods 211 Glam 2,300 BAA 3200 Glabe Investment 359 BAT 3200 Grands 1,900
Mirways (64 )	140 160 180	26	33 19 12	38 25 19	18	7 13 23	11 18 30	P. & D. (*533 )	460 500 550	48 18	98 67 42	82 60	13 35	<b>5</b> 85	25 45 75	BET   2300   Grand Met   1400
Comps. 126 )	300 330 360	30 3 1	50 52 20	65 48 32	1 8 37	15 27 <b>55</b>	25 35 60	Plikington (*233.)	220 240 260	23 14 9	40 30 22	50 40 30	12 27	22 23	30 40 50	SICC
P. (52)	222	XY1	现 23 15	45 35 22	1 <sup>1</sup> 2 10	9 17 28	14 22 33	(*153 )	1/40 1/40 1/80	21 9 5	29 20 12	34 26 18	5 14 29	10 19 33	14 25 35	Blue Arrow
90 )	750 800	<b>53</b> 1	85 55	105 80 57	15	22 50 82	45 68 97	Protestal (*844 )	800 850	70 40	85 60	110 85	20 42	43 63	55 80	Brit, Airways   4,000   Jagus   1,100     Brit, Agen   1,300   Ladjaville   1,000     Brit, A Counse   513   Land Secarities   1,600     British Gas   7,700   Laporto   44
& Wire 155 )	330 260 390	25 14	35 47 32 17	60 47	65 5	18 30 50	30 42	Racal (*251 )	200 220 240	36 23 12	50 36 26	59 46 36	9 20	128	17 24 37	British Gas
Gold 158 )	850 900	25 1	95 70 55	130 105 85	35 7 50	50 105 150	57 105 140	RTZ (*358)	360 380 390	25 13	50 35	70	22.40	55. 65	70	Brites
tackis 132 1	950 300 338 360	32 3	52 53 50	62 47 35	100 1 <sub>2</sub>	150 28 45	27 42 60	Vani Reefs (*\$103)	90 100 110	20 14 81 <sub>2</sub>	50 23 16	37 32 25	31 <sub>2</sub>	16 24	15 19 30	British Gas
Ueiou	360	47	58	70	33	15		Option		Mar.	Jun.	Sep.	Mar.	Jun.	Sep.	Coox, Gold
45)	330 260 390	17 2 1	40 25 14	52 40 50	17 47	15 27 45 65	23 37 52 73	Amprad (*137 )	120 130 140	24 17 11	31 24 18	36 31 24	9 13	12 15 19	18 21	Courtands   1,700   Northern Foods   938
th Gas 133 )	130 135 140	12	13 - 9	19 - 14	N. I	e 15	14 20	(*493 )	ଷୃଦ୍ଧନ୍ତ	87 52 27	92 65 45	102 77 55	284	15 32 55	27 45 70	Dixons Group 5,600 P & 0 1535 Emplish China Clays 976 Pilishigton Bros 3,200 Pilesery 2,600
E.C. (58 )	140 140 180	19 11 <sub>2</sub>	26	3.83	323	14 27	9 19 32	Beecham (*454 )	420 460 50	55 30 16	73 52 35	888	15 33 57	27 42 68	50 73	RISES AND FALLS YEST
CN. 309 )	280 500 330	30 10	47 34 19	59 44 34	25	18 28 46	26 36 34	Beots ("251.)	240 260 280	30 10 12	37 25 18	47 37	15 23 35	22 30 42	42	British Funds
Met. (43 )	420 460 500	25 l <sub>2</sub> l <sub>2</sub>	45 27 11	60 45 28	50 50	23 45 73	33 33 78	ETR (*268 )	260 280 300	24 14 0	34 23 17	42 50	14 25 39	22 31 47	30	Industrials 30 Figure 2 11 Oils 2
095)	1050 1100 1150	50 2 1 <sub>2</sub>	97 72 33	140 117 95	11 60	62 87 118	77 103 130	Blow Circle (*425 )	390 420 460	58 37 20	68 52 36	80 45 48	15 25 50	27 43 63	. 38 53 75	Plantations 2 Mines 2 Others 4
24 )	280 300 330 360	45 25	58 45 28 17	68 37 40	20 K.F.	X225	25 33 42 65	Discos. (* 190 )	180 200 200 200	24 12 7	35 25 15	38 28 23	10 22 37	15 20	20 33 47	Totals
ecurities 153 )	420 460 500	35	17 62 36 23	30 72 50 95	37 3 10 50	12 30 57	23 48 73	Gizzo (*1015)	950 1000 1050	218 90 65	152 125 104	198 172 150	40	60 85 108	87 108 132	LONDON RECENT I
Spencer 184 1	140	26	34 20 10	38	-	57 54 28	11 21	Hander Skid. (*471.)	460 500	- 42 20	52 38	70 50	22 45	45 70	55 78	EQUITIES
	100 200 390	6 1 <sub>2</sub>		26 16	18		30	(*134 )	130 140	12 7/2	17	22 17	15	17	131 <sub>2</sub>	A
Holi 173 )	420 460	85 75 e	98 72 42	100 85 57	2 4	11 28	12 10 92	(*271.1	240 260 280	37 23 14	45 32 21	50 39	18 28	14 24 33	21 29	Price of date High Last SWA 79
-Royce 1.28 1	120 130 140	9,4,4	19 13 91,		13	11 16 22	29	Midland Bk (*400 )	360 390 420	35 35 20	65 50 35	60 -	15 27 47	25 37 55	32 47	530 120 - 92 701 Sritish Petroleon
7raes.	200 220 240	30 10 1	40 26 16	45 33 24	13 23	10 25 50	11 19 30	(*134 )	120 130 140	19 15 8	24 18 15	30 25 20	3 7 12	7 13 19	11 18 25	4100 F.P. 125 67 Plant Rock A (R-Wg) 2p 133 100 Windfeld States 10p 1551. 100 Windfeld States 10p 1
015)	1050 1100 240	15 2 1	80 57 35	90 73	40 90	100 148	127 160	7esos (*158 )	140 160 100	23 14	30 20 12	35 24 14	14	10 18 34	14- 22 36	100   F.P.   125   67 bland Rock A (R-Vhg) 2p   115   100   44tholis Estates 10p   125   15/1   100   45tholis Estates 10p   125
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328 1 328 1	300 330 360	30 2 <sup>1</sup> 2 1	45 28 15	53 38 27	3 35	15 25 45	25 25 25 6	(*571 )	888	90 55 28	110 82 55	130 97 67	10 48	248	28 47 70	FIXED INTEREST STOCKS
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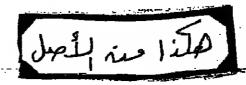


#### OR STOCKS

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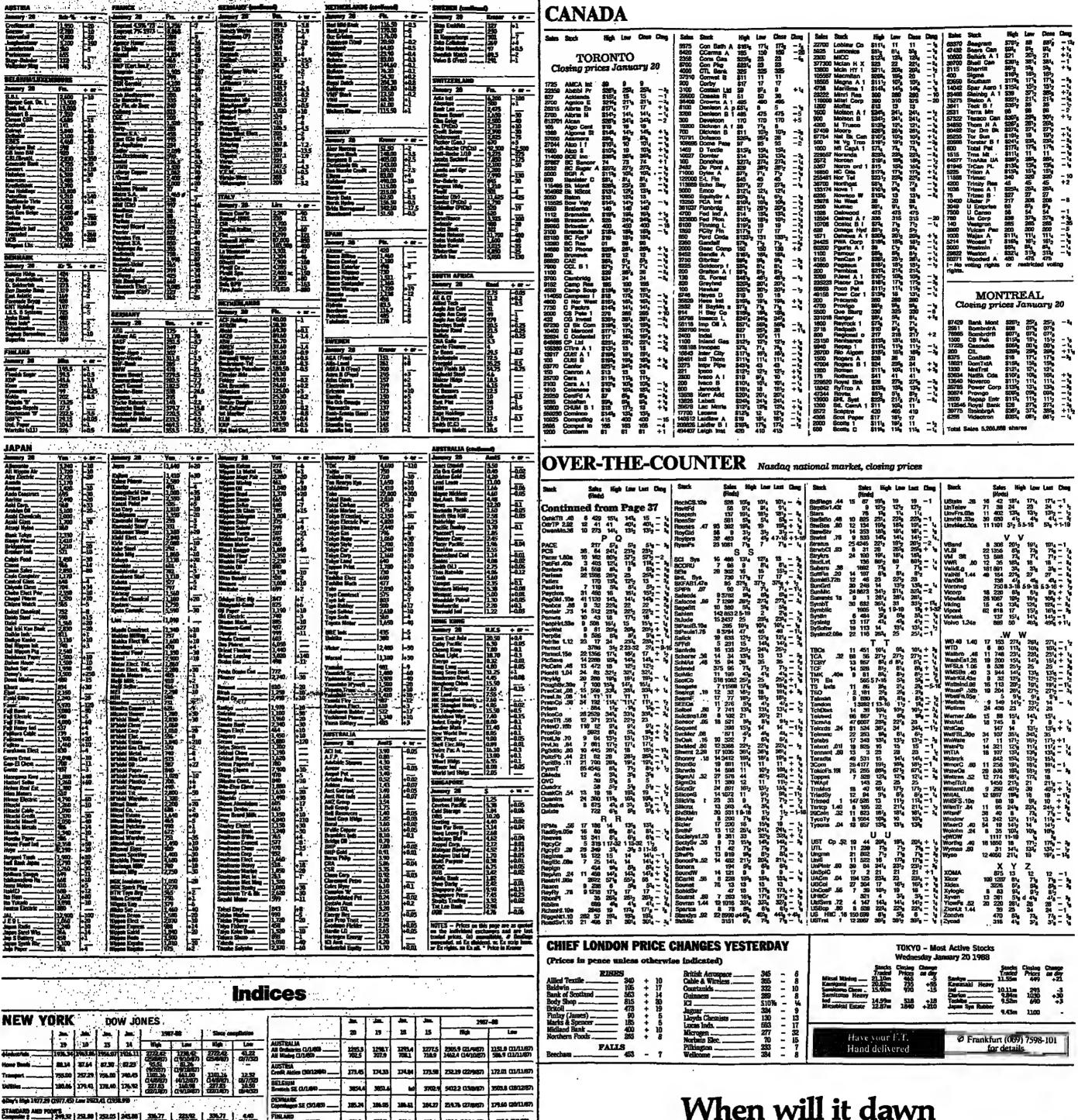
Dec. 31

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### WORLD STOCK MARKETS



### When will it dawn on you?

In many of North America's major business centres, coast-to-coast, the Financial Times is being delivered in time for breakfast.

40013 G001/87 12209 G0/11/87

476.27 (2013):67

302.48 (10/11/67)

790.4 (7/12/97)

201.09 (4/12/07

2068.6 (10/11/82)

450.9 (10/11/87

90.04 (21,962)

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402.0

492.76

STHEAPORÉ Straits Times lest, C10/12/661

SPAIN Madrid SE (30/12/85)

409.19

495.86

219.17

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### NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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### NYSE COMPOSITE CLOSING PRICES | AMEX COMPOSITE CLOSING PRICES

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#### ZAMERICA

### Decline continues amid further currency woes

#### Wall Street

THE EQUITY market suddenly siumped yesterday afternoon as the weak dollar led to moderste selling, which triggered pro-gramme sell orders and accelerated price falls, writes Janet Bush in New York. This is the second time within

a fortnight that the market has suddenly broken down and recorded substantial losses. On both January 9 when the mar-bet collapsed 140 points and yesterdsy, programme trading seemed to have exscerbated price declines.
The Dow Jones Industrial

Average had opened moder-ately lower in response to the weakness of the dollar overseas and at midsession stood about 25 points down from Tuesday's

But volume picked up and heavy selling started in early afternoon, taking the Dow down 57.20 points to close at 1,979.14. Volume was higher than it has been this week at about 180m shares.

The trigger for the initial price declines - which then set off the chain reaction of stock index arbitrage and portfolio insurance-related programme selling - seemed to be the publication of results for Motorola which disappointed the market.

Although Motorola's earnings were sharply higher, they still seemed to have dissprointed analysts. In the last two trading days, the market has focused on the stock of one particular company announcing Its results, and falls in that one tock have seemed to lead the broader market lower. Motorola seemed to play that role yester-

day as Internstional Business
Machines did on Tuesday.
The fact that movements in
single stocks bave appeared to

of the market attests to the highly nervous state of equity

It was difficult to tell yesterday whether the New York Stock Exchange's experimental limits on programme trading this week stopped the market from falling further. Last Thursday NYSE announced it would ask programme traders to refrain from using the exchange's Superdot electronic order execution system if the Dow were to fall or rise 75

points or more. points or more.

Motorola fell \$4½ to \$40% yesterday after it announced its earnings increased to \$309m or \$2.39 a share in 1987 from

\$2.39 a share in 1987 from \$194m or \$1.53 previously, a rise of 50 per cent.

The rest of the computer sector, already undermined by IBM's \$6 share price fall on Tuesday, continued to lead the rest of the equity market lower.

Unisys reported net earnings for 1987 of \$579m or \$3.15 a share compared with a net less share compared with a net loss of \$43.4m in 1986. Its share price declined \$1% to \$30%. Apple Computer fell \$3 to \$39% despite the company's announcement of first quarter net earnings of 92 cents per share compared with 45 cents previously. 1BM fell another \$1% to \$110%.

\*\*Silve to \$110%.

Earlier in the day, two sets of economic figures tended, if anything, to undermine equities and help US bonds. U8 consumer prices rose a seasonally summer prices rose a seasonal summer prices rose a seasonal summer prices rose a season sumer prices rose a seasonally adjusted 0.1 per cent in December, slightly lower than fore-casts which had looked for an

increase of 0.2 per cent. US housing starts figures for December were disappointing for equities. Starts fell 16.2 per cent last month to an annual rate of 1.37m units, well below forecasts for a rate of nearer The fact that movements in single stocks bave appeared to have such an impact on the rest in the largest since a 25 per cent fall in housing starts in March, 1984.

#### SOUTH AFRICA

cial rand extended Tuesday's closed steady at R37.
losses in Johannesburg gold Western Areas fell R1.25 to shares in an otherwise tren-diess sesson. R8.50 after reporting an increased loss for the last quar-

dless sesson.

Among heavyweight golds,
Randfontein shed R6 to R248
despite Tuesday's news of a
strong recovery in profits for
the last quarter of 1987. Vaal

Randfontein shed R6 to R248
despite Tuesday's news of a
strong recovery in profits for
the last quarter of 1987. Vaal Reefs was R2.75 easier at De Beers also eased 50 cents to R314.25, while Freegold lost 50 cents to R35.25 and Kloof lost Industrials ended mixed.

A FURTHER rise in the finan- R1 to R35,75. Driefontein

#### EUROPE

# EUROPEAN markets were jolted lower by a renewed fall in the dollar and US reports that December's trade figures.

that December's trade figures might have been underestimated.

FRANKFURT shadowed the aharp fail in the dollar and was further undermined by remarks from Mr Helmut Geiger, president of the country's savings banks, that West Germany's federal deficit may exceed Government predictions.

housing starts data helped lift the bond market off lows in

overseas trading reached because of a weak dollar. The US currency has been under selling pressure since Tuesday's

news of a sharply higher Japa-ness trade surplus in December. US financial markets are

US financial markets are already becoming nervous about the next set of US trade figures for December due to be published on February 12.

US Treasury bonds edged higher after the opening and were given a modest boost in afternoon trading as equities fell. The Treasury's 8.875 per cent 30-year benchmark issue was ¼ point higher, yielding 8.78 per cent.

Among other quarterly

8.78 per cent.

Among other quarterly results released, Bankers Trust reported earnings of \$3.70 a share in the fourth quarter compared with \$1.39 previously. The bank said record trading profits in the bond and foreign exchange markets after the October equity market

the October equity market crash had boosted its earnings

by 192 per cent in the fourth quarter to \$284.5m. Despite those figures, Bankers Trust's share price closed \$14 lower at

Eastman Kodak dropped \$1%

which announced higher earn-

ings in the fourth quarter, fell \$\frac{3}{4}\$ to \$73\frac{1}{6}\$. Rorer, which had been the other bidder for Robins, was unchanged at \$44\frac{1}{6}\$.

Canada

ernment prediction index was 24.4 lower at 1,238.9, while the closing FAZ index showed a 7.34 loss to

The persistently weak dollar aggravated recent losses among exporters. Dalmier sank DM24.50 to DM538 in worst hit cars, BMW lost DM21 to DM473 and VW fell DM3.20 to DM209. Continental, meanwhile, slid DM7.70 to DM182.50. The tyre-maker was reported to be close to completing the acquisition of

to completing the acquisition of a French car parts group.
Electricals suffered, Slemens falling DM13.60 to DM339 and AEG losing DM6 to DM175.
Computer stock Nixdorf shed DM9 to DM519, finding little support from news of a 13.3

London RENEWED weakness in the dollar spurred selling of internationals, and a round of programme trading helped pull the FT-SE 100 index down some 20 points before it recovered to close 15.2 lower at 1,752.8.

nme.
Shell, ICI, Unilever and
BAT Industries bore the
brant of the fall as the dollar's further alide threatened their US operations.

The programme trades swelled recently thin vol-

dividend by DM2 on 1986-87 results. Thyssen also fell DM1.90 to DM107.10, unaf-fected by news of better profits last year for its special steel

Deutsche Bank closed Tractebel up
DM15.80 down at DM379.70
and Commerzbank eased
DM7.70 to DM202.60.

ZURICH dipped on the lower
57,000 shares. dollar in meagre trade.
In chemical and pharmaceuti-

In chemical and pharmaceuticals, Hoffman-La Roche support from news of a 13.3 per cent rise in sales.

Chemicals followed the weaker trend, Bayer losing DM7 to DM542 and BASF DM5.70 to DM231.50.

Among engineers The sales in chemical and pharmaceuticals, Hoffman-La Roche cals, Hoffman-La Roche cal

Brown Boveri and Oerlikon-Bührle slipped by SF130 each to end in turn at SF11.630 and SF1845. However, Georg Fisher and Alusuisse brightened the industrial sector slightly with respective gains of SFr6 to SFr670 and SFr1 to SFr600. Financials, though, continued to slide, Union Bank by Sfr35 to SFr3,015 and Credit Suisse by SFr30 to SFr2,390 among banks. Winterthur lost SFr25 to

SFr4,850.
BRUSSELS closed mixed but despite gains among holding companies as the market responded to the takeover battle for Société Générale de Relgique. Shares in the targeted group remained suspended pending further notice from the bourse authorities. The eash market index moved on 38.91 to 3,436.52.

Sofina led holdings with a BFr780 jump to BFr9,600 with Tractebel up BFr260 to BFr5,700 and Groupe Bruxelles Lambert climbing BFr350 to BFr2,830 in busy trade of \$7,000 shares.

PARIS sank amid selling before the forthcoming close of the January trading account. The general market indicator showed a 3.24 loss at the close. y faded SFr40 to SFr2,500 Losses were spread widely, Sandoz lost SFr426 to but uncertainty over consumer DM7 to DM542 and BASF SFr11,625. Spending hurt retailers sharply. DM5.70 to DM231.50. Nestlé eased SFr30 to Among engineers, Deutsche Babcock, fell DM2.20 to DM140 tioners as Jacobs Snchard despite news it was to raise its weakened SFr175 to SFr7,850. Spending hurt retailers sharply. Printemps was off FFr30 at FFr356 and Nouvelles Galéries FFr356 and Nouvelles Galéries weakened SFr175 to SFr7,850.



FFr2:275 and Galéries Lafayette FFr42 to Fr682.
An exception was Martell, which soared 33 per cent to FFr3,140 on the resumption of trading following its suspension on December 15 when it became the target of competing blds from Canada's Seagram and Grand Metropolitan of the UK.

Oct 1987 Dec Jan 88

AMSTERDAM finished marginally down in the shadow of a sand.

poor start on Wall Street and jitters sparked by reports that your session undermined by the US December trade deficit rumous that tomorrow's con-

Aircraft group Fokker edged 20 cents lower to Fl 19.90, hurt alightly by news that delivery of its F-100 jet to launch cus-

of his r-life let to launch customer Swissair was again delayed.

MILAN retreated in thin trade as investors held a nervons eye on falls elsewhere across the world. The MIB index fell a further 1.49 per cent to 904

cent to 994.
Among blue chips. Montedison was L41 off at L1,304 and Fiat ordinary sank L76 to I,8,299. Pirelli was L70 down at L2,400. Companies in the Dependent of the property of the Land of the L

L2,400. Companies in the De Benedetti group were little changed, though Olivetti slid L135 to L7,855 and Buitonl added L60 to L5,410.

STOCKHOLM ignored the dollar's slide to move ahead in busy trade. Volvo ended 3kr1 essier at SKr238, with the carmaker's improved resulta announced shortly after the close and espected to bolster trade today.

Ericsson added SKr10 to SKr173 es the market cheered the sale of its loss-making computer division to Nokia of Fin-

puter division to Nokia of Fin-land.

had been underestimated. The sumer price figures may sconcell-share index closed 0.4 the inflation rate to have sevellower at 70.0. erated. The general index ended
1.30 lower at 245.52.
OSLO retreated in heavy
wer up FI 1 at FI 115.50 and
VNU higher by FI 1 at FI 60.30. index fell 4.77 to 266.35.

### Portuguese share deals enter computer era

PORTUGUESE BANKS are bracing themselves for radical bracing themselves for radical save money through the new changes in handling stock system – it now costs them transactions planned by the Es100 (72 cents) for every Cavaco Silva Government.

Stanadyne surged \$4% to \$44%. The company said it had rejected the \$40 a share bid by Emhart and that it had been The Government intends shortly to introduce the first stop to wards "dematerialisa-tlon" of share certificates, pav-ing the way for a paperless Central Share Deposit at some exploring the possible sale of its precision products division.

The company also announced higher fourth quarter net income of \$1.03 a share. Emhart's share price dropped \$\% to \$19\%. time in the future.

According to a decree law now in preparation, companies that want their shares to be traded on the Lisbon or Oporto market must enter into a con-tract with a bank of their choice where the shares will be deposited. The number of shares held by

LED BY falling base metal issues, Toronto stocks followed Wall Street sharply lower and posted broad losses in active each investor will be recorded on a computer. Transactions will be logged by computer, replacing the lengthy clerical process that now takes place The composite index, which had dropped about eight points in earlier trading, fell 47.89 to 3122.57 as declines outpaced under which share certificates are transferred physically from seller's bank to buyer's bank. advances by 597 to 252 on volume of 30.7m shares,

Shareholders are expected to ornstely printed on expensive

To guard against computer fraud, the major banks have installed what they hope are tight data security systems.

Although the new process is expected to speed up buy and sell orders and settlements in the long run, the banks expect an avalanche of clerical work at the outset as they transfer share information from the files of the individual share-holder to those of the company

The spectacular logiams of customers' orders that were commonplace after the doldrums of December during the market

boom of last year should soon fade into the mists of memory,

writes Diana Smith logiams of customers' orders that were commonplace during the market boom in the spring to autumn of last year will soon

further attempt to make the offering companies tax redu market more flexible.
In both Lisbon and Oporto,

after the doldrums of December and early January. Individual investors appear to be testing the waters again and the share prices of the more attractive, better-performing companies have recently started to rise. New institutions, such as portfolio management companies and merchant banks, are opening their doors. Finantia, which is the first Portuguese merchant bank in the strictest sense of the word, with heavy

tions last year if they put their shares on the market, the min-istry withdrew the incentive when some companies abused

the facility.
Operators have also been left in suspense by the ministry's in suspense by the ministry's announcement that it will – at some point – reinstate the rule that share prices must not fluctuate more than 20 per cent in a session. The ministry had abolished the rule, which many market experts believed oncouraged off market speculaencouraged off-market specula-tion, at the end of November. that were commonplace during merchant bank in the strictest the market boom in the spring, sense of the word, with heavy to autumn of last year will soon investment in company and the company involved.

However, knowing that the share deposit law would come eventually, the larger institutions have been investing heavily in computers, building on specialised staff.

With luck, the spectacular that were commonplace during merchant bank in the strictest the market boom in the spring, sense of the word, with heavy to not not investment in company and expect Portuguese markets to market research, began operations this month.

Operators and specialists are gurated two trading sessions one looking for clearer guide, becoming concerned about the second, shorter session at the sufficient and piecemeal legislative intervention in the market by the claims to want to be more librated.

With luck, the spectacular

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### . ASIA

## Thin trade centres on properties

#### Tokyo

THE WEAK TONE continued in Tokyo yesterday and only situation stocks showed signs of life as leading issues moved lower, writes Shigeo Nishiwaki of Jiji Press.
The Nikkei sverage shed

55.03 to 22,843.14 in turnover that shrank to 504m shares that shrank to 504m shares from 559m on Tuesday. The index high for the day was 22,881.15 at the opening, and the low was 22,765.67. Losses led gains by 491 to 397, with 133 issues unchanged.

Buying interest dwindled further following Wall Street's overnight decline and the yen's rise against the dollar.

rise against the dollar.
Institutions were poised to sell on the slightest rise to ensure profits before the clos-

ing of books in March. Sumitomo Heavy Industries met demand because of its involvement in the development of linear motor vehicles, rising Y18 to Y518 on 14.59m shares. Mitsubishi Estate, which has announced a 30-year project to construct 60 high-rise buildings

ing of other properties and contractors but these lost some of their gains later. Mitsul Real Estate Development scored a Y70 advance but fell back to close Y40 up at Y1,640, while Kajima finished Y30 higher at Y1,410 efter ping Y70 Y1,410 sfter rising Y70. Mitsui Mining and Smelting, which had climbed on Tuesday

which had climbed on Tuesday on a government plan to produce rare earths, topped the active list with 21.10m shares traded. The price fell Y23 to Y422 after gaining Y5.

Kamigumi, a port transportation company, drew buying from investors who thought Japan's increasing imports would boost its cargo handling. It shot up Y56 to Y735 on the second most active trading of

second most active trading of 20.82m shares.

Trading in high-technology issues shrank. Toshiba and Fujitsu managed to firm, rising Y3 to Y590 and Y10 to Y1,460,

but NEC and Matsushita Elec-tric Industrial lost Y10 each to Y2,070 and Y2,290.

in the heart of Tokyo, soared Y210, or 13 per cent, to Y1,840 yield on the 5.0 per cent govon 12.87m shares.

Its popularity triggered buy
Bonds turned weak after the yield on the 5.0 per cent govon the 5.0 per cent govon the fill 10 cents to A\$12.20.

Golds and resources easier. MIM shed 6 cents to A\$12.55 following news two days on end. The yield on the benchmark Issue rose to 4.265 per cent from Tuesday's 4.240 per cent in block trading. But after the close, dealers

rushed to buy on a report that the Bank of Japan reconfirmed its policy of tolerating lower short-term interest rates. This pushed the yield down to 4.255 per cent in inter-dealer trading. The mood on the Osaka Securities Exchange was hesitant, and the market sverage turned up 24.23 to 23,173.18 in turnover down 9m shares st 73m.

#### Australia

1NVESTORS held out of Sydney amid caution over the declines In London and Wall Street. The All Ordinaries index ended 3.6 lower at 1,295.2.

Selected industrials again attracted the thin interest there was, with John Hardie up 5 cents at A\$2.65 and FAI adding 2 cents to A\$5.55. News Corp bing 50 cents to HK\$15.50

Golds and resources were easier. MIM shed 6 cents to A\$1.55 following news of its A\$70m foreign exchange losses.

### Singapore

hunting and speculative interest from local and foreign lnes tors pushed Singapore higher. The Straits Times industria index added 11.88 to 924.06 in turnover of 38m shares, down

3m from Tuesday.
Blue chip Singapore Airlines gained 15 cents to \$39.90, while Cold Storage added 5 cents to \$33.84 and Singapore Land rose 5 cents to \$35.45.

#### Hong Kong

LIGHT trading left shares mixed as the weakness in over-seas markets kept investors

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#### FT – ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sacts & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS Figures in parenthèses show number of stocks per grouping	WEDNESDAY JANUARY 20 1968					TUESDAY JANUARY 19 1988			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterfing Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987/88 High	1987/88 Low	Year ago (approx
Australia (93) Austria (16) Belgium (48)	101.16 91.12 104.76	+0.4 +0.6 +1.6	83.67 75.37 86.65	94.43 78.69 90.04	4.79 2.66 5.27	100.77 90.60 103.10	84.01 75.52 85.95	94.51 79.18 89.50	180.81 102.87 134.89	85.36 85.53 94.63	102.89 98.26 102.22
Canada (127) Deumark (38) Finland (23)	113.78 112.33	-13 +0.4 +1.6	91.32 94.11 92.91	102.49 98.61 95.38	3.03 3.00 1.78	111.85 113.36 110.58	93.24 94.50 92.18	104.16 99.06 94.91	141.78 124.83	98.15 98.18	107.80
France (124) West Germany (94) Hong Kong (46) Ireland (14)	77.33 70.13	-22 -08 -03	63.96 58.00 78.10	68.02 60.54 94.40	4,36 3.07 5.57	79.10 70.73 94.72	65.94 58.96 78.96	70.10 61.63 94.75	121.82 104.93 158.68	77.33 68.80 73.92	108.26 95.77 100.34
1t mlu (0/4)	73.00	-0.6 -0.7 +0.3	92.00 61.04 116.93	98.02 67.30 114.16	4.62 2.85 0.61	111.86 74.32 140.89	93.24 61.96 117.45	99.38 68.27 114.48	160.22 112.11 161.28	93.50 72.04 100.00	112.59 101.70 111.40
Japan (457) Malaysia (36) Mexico (14) Netherland (37)	96.06	+1.6 +5.6 +0.9	99.76 88.69 79.45	118.45 259.98 81.83	3.15 1.37 5.50	118.68 101.53 95.23	98.93 84.64 79.38	116.84 246.45 81.84	193.64 422.59 131.41	93.76 90.07 87.70	112.5 116.7 103.5
New Zealand (24) Norway (24) Singapore (26)	77.25 106.10 107.02	-0.1 -0.9 +1.6	63.89 87.76 88.52	61.76 91.30 99.92	5.32 2.99 2.42	77.36 107.08 105.29	64.49 89.27 87.77	62.39 92.95 99.06	138.99 185.01 174.28	73,39 95,51 81,21	92.5 106.4 108.0
South Africa (61)	135.72	+1.3 +0.1 +1.1	105.91 112.25 82.62	86.81 115.92 88.47	4.91 3.49 2.59	126.40 135.59 98.79	105.37 113.03 82.35	87.73 116.95 88.11	198.09 168.81 136.64	100.00 100.00 88.50	113.2 116.5 95.4
Switzerland (53) Inked Kingdom (331) ISA (588)	78.03 129.87 99.19	-0.4 +0.1 -2.6	64.54 107.41 82.04	65.24 107.41 99.19	2.55 4.35 3.74	78.32 129.74 101.84	65.29 108.15 84.89	66.30 108.15 101.84	111.11 162.87 137.42	73.65 99.65 91.21	102.1 107.6 110.6
Brope (973) Scific Basin (682) Bro – Pacific (1655)	100.30 137.99 122.94	-0.2 +0.3 +0.2	82.96 114.13 101.69	85.27 112.48 101.59	3.98 0.84 1.87	100.52 137.52 122.75	83.80 114.64 102.33	86.18 112.79 102.13	130.02 158.77 143.65	92.25 100.00 100.00	104.1 110.6 108.0
lorth America (715)	99.78 £1.99	-2.5 -0.5 +0.2	82.53 67.82 80.32	99.39 71.30 91.64	3.69 3.62 4.91	102.37 82.42 96.89	85.34 68.71 80.77	101.99 72.32 91.78	137.55 111.97 164.03	91.68 78.89 82.92	110.4 98.4 101.3
Pacific Ex. Japan (225) Vorld Ex. US (1657) Vorld Ex. UK (2114) Vorld Ex. So. Af. (2384)	122.56 111.91 113.41	+6.1 -0.9 -0.8	101.37 92.56 93.80	101.58 100.03 100.80	1.94 2.34 2.53	122.41 112.94 114.35	102.04 94.15 95.32	102.16 101.37 102.09	143.38 138.82 139.47	100.00 100.00 100.00	108.1 109.2 109.0
Norld Ex. Japan (1988)	100.16	-1.6	82.84	94.12	3.85	101.76	84.83	95.95	134.22	92.98	107.9

Base values: Dec 31, 1986 a 100; Finland: Dec 31, 1987 = 115.037 (US 5 Index), 90.791 (Pound Starling) and 94.94 (Local). Copyright, The Financial Times, Goldman, Sachs & Co., Wood Machenelle & Co., List 1987